

4°C

holdings group



# FACT BOOK 2016

2016年2月期 For the year ended February 29, 2016

株式会社4°Cホールディングス

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表中の（ ）の数値はマイナスを示しています。

2006年2月期以前の連結数値は、統合前の株式会社アスティの連結の数字です。

Figures for fiscal year ended February 28, 2000 to 2006, are consolidated figures for ASTY Inc, prior to the establishment of a holding company.

「4℃ホールディングス」はジュエリーを中心としたブランドSPA機能をもつ株式会社エフ・ディ・シィ・プロダクツ、アパレル・バッグ分野での企画・製造・販売を行う株式会社アスティ、アパレルSPA事業を行う株式会社三鈴\*、西日本を中心としてファッショングループでリテール事業を展開する株式会社アージュの4社を中心に総合ファッショングループを目指し、事業を展開しております。

資本金は24億円(東証一部上場)、売上高は通期、連結で529億円(2016年2月期)となりました。当社は、「挑戦と進化(Challenge & Evolution)」をスローガンに掲げ、「100年企業」「100年ブランド」を目指します。

\* 2016年4月付にて、株式会社三鈴の全株式を健康コーポレーション株式会社へ譲渡しております。

## 企業理念

4℃ホールディングスグループは、人間尊重の基本理念のもと、変革を恐れず、挑戦し続ける企業文化を大切にします。

## 私達は、

- 1 お客様に信頼される企業を目指します。
- 2 社員に夢を与える企業を目指します。
- 3 社会に貢献できる企業を目指します。
- 4 株主に期待される企業を目指します。

YONDOSHI HOLDINGS INC. ("YONDOSHI HOLDINGS" or "the Company") is a comprehensive fashion company comprised of four core operating arms: F.D.C. Products Inc., a specialty store retailer of private label apparel (SPA) focusing mainly on jewelry; ASTY Inc., a designer, manufacturer and marketer of apparels and bags; MISUZU Co., Ltd,\* an SPA-type business, and; age Co., Ltd., a retailer of fashion items with operations concentrated in Western Japan.

Listed on the First Section of the Tokyo Stock Exchange, YONDOSHI HOLDINGS maintained paid-in capital of ¥2.4 billion as of February 29, 2016 and consolidated net sales of ¥52.9 billion for the fiscal year under review. Emboldened by a corporate slogan that places considerable emphasis on the key words "Challenge & Evolution," we are striving to become a century-old company and brand.

\* As of the end of April 2016, YONDOSHI HOLDINGS transferred all of the shares of MISUZU Co., Ltd. to Kenkou Corporation.

## Management Philosophy

With a deep respect for people and a fearless stance toward innovative change, the YONDOSHI HOLDINGS Group places the utmost importance on a corporate culture that continues to push the limits.

## We are committed to:

- 1 becoming a company that inspires trust and confidence among its customers
- 2 fostering and fulfilling the dreams of our employees
- 3 contributing to the prosperity and well-being of society, and
- 4 realizing the expectations of shareholders.

4°Cホールディングスは、2015年度より第4次中期経営計画をスタートさせました。第3次中期経営計画で構築された成長軌道を継続させながら、「Challenge and Evolution(挑戦と進化)」をスローガンに掲げ、「100年企業」、「100年ブランド」の実現に向けて、「人材の育成」「商品力の強化」「マーケット動向の把握」を取り組んでまいります。

YONDOSHI HOLDINGS INC. (YONDOSHI HOLDINGS" or "the Company") launched its Fourth Medium-Term Management Plan from fiscal 2015, the fiscal year ending February 29, 2016. While continuing along the growth trajectory initiated under the Third Medium-Term Management Plan, and emboldened by the corporate slogan "Challenge & Evolution," we will work diligently to develop human resources, strengthen the competitiveness of our products, and ascertain market trends in an effort to become a century-old company and brand.

#### 第4次中期経営計画の基本方針 (2016年2月期～2018年2月期)

**Basic Policies of the Fourth Medium-Term Management Plan** (From the fiscal year ending February 29, 2016 to the fiscal year ending February 28, 2018)

スローガン：挑戦と進化 Challenge and Evolution  
「100年企業」、「100年ブランド」を目指して

Corporate Slogan: Challenge & Evolution  
Striving to become a century-old company and brand

#### 事業ビジョン Business Vision

##### ① FDCプロダクツグループ

チャネル戦略の推進とゾーンおよびアイテム拡大によるジュエリーSPA事業の更なる成長  
**The F.D.C. Products group:** Ensure further growth in the SPA-type jewelry business by promoting a channel strategy and expanding market zones as well as items.

##### ② アスティグループ

アパレルメーカー事業の拡大とホールセール事業の再構築  
**The AS'TY group:** Expand the apparel manufacturing business while rebuilding the wholesale business.

##### ③ (株)アージュ

パレットの認知度向上によるデイリーファッション事業の拡大  
**age Co., Ltd.:** Expand the daily fashion item business by increasing the profile and visibility of the PALETTE brand.

##### ④ 「4°C」ブランドの価値向上

Enhance the 4°C brand value

##### ⑤ EC事業の成長

Expand the EC business

##### ⑥ 海外小売事業戦略の推進

Advance an overseas retail strategy

#### 組織ビジョン Organizational Vision

##### ① グループシナジー体制の推進

Promote a Group synergy structure

##### ② グループ人材育成の推進

Promote the development of human resources

##### ③ グループ経営管理機能の強化

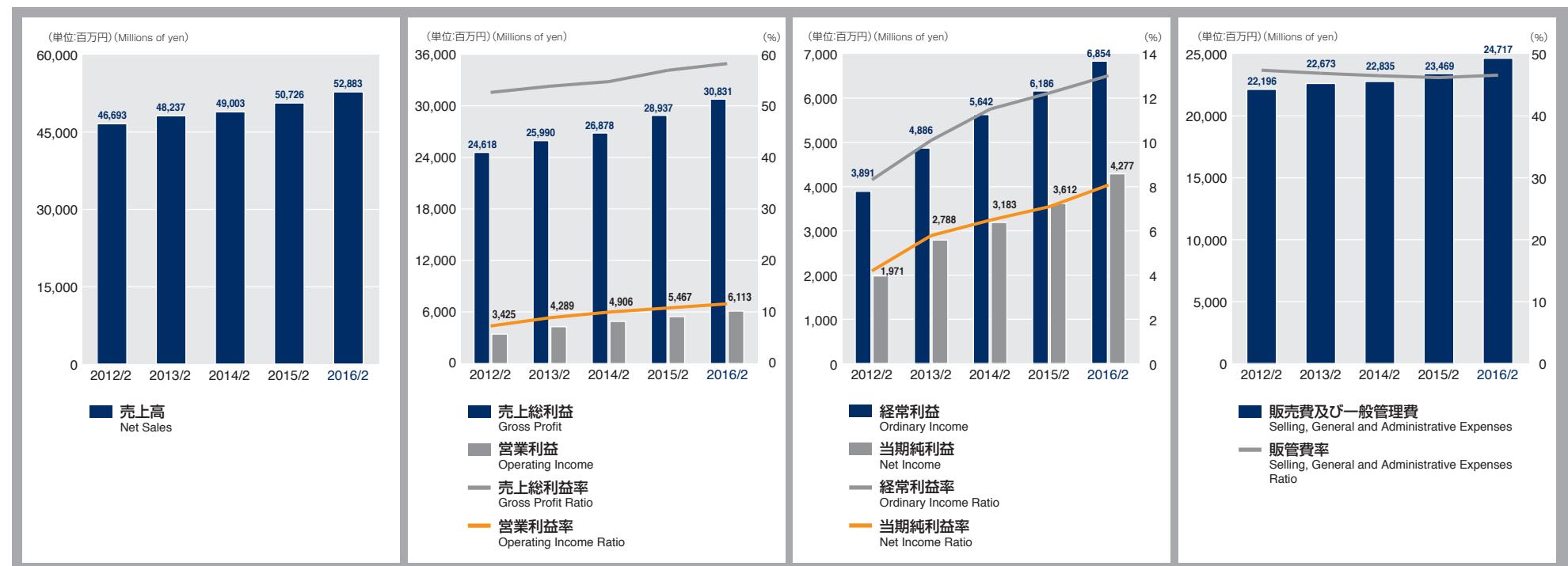
Strengthen the Group business management function

経営成績（連結） / Results of Operations (Consolidated)

決算期	Fiscal Years Ended	2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2
売上高(百万円)	Net Sales (¥ millions)	42,195	43,810	44,475	47,390	54,137	50,991	51,557	48,430	46,433	46,693	48,237	49,003	50,726	52,883
売上総利益(百万円)	Gross Profit (¥ millions)	17,035	18,059	18,380	19,108	24,750	24,585	26,113	26,179	25,461	25,621	26,962	27,741	28,937	30,831
販売費及び一般管理費(百万円)	Selling, General and Administrative Expenses (¥ millions)	14,509	15,153	15,222	16,035	22,478	22,553	23,818	23,767	22,961	22,196	22,673	22,835	23,469	24,717
営業利益(百万円)	Operating Income (¥ millions)	2,525	2,906	3,158	3,072	2,271	2,031	2,294	2,412	2,499	3,425	4,289	4,906	5,467	6,113
経常利益(百万円)	Ordinary Income (¥ millions)	2,941	3,306	3,493	3,495	2,858	2,536	2,341	2,551	2,940	3,891	4,886	5,642	6,186	6,854
当期純利益*(1)(百万円)	Net Income (¥ millions)	1,462	1,577	1,447	22	394	266	707	914	953	1,971	2,788	3,183	3,612	4,277
売上総利益率*(2)(%)	Gross Profit Ratio (%)	40.4	41.2	41.3	40.3	45.7	48.2	50.6	54.1	54.8	54.9	55.9	56.6	57.0	58.3
販管費率*(2)(%)	Selling, General and Administrative Expenses Ratio (%)	34.4	34.6	34.2	33.8	41.5	44.2	46.2	49.1	49.5	47.5	47.0	46.6	46.3	46.7
営業利益率*(2)(%)	Operating Income Ratio (%)	6.0	6.6	7.1	6.5	4.2	4.0	4.5	5.0	5.4	7.3	8.9	10.0	10.8	11.6
経常利益率*(2)(%)	Ordinary Income Ratio (%)	7.0	7.5	7.9	7.4	5.3	5.0	4.5	5.3	6.3	8.3	10.1	11.5	12.2	13.0
当期純利益率*(2)(%)	Net Income Ratio (%)	3.5	3.6	3.3	0.05	0.7	0.5	1.4	1.9	2.1	4.2	5.8	6.5	7.1	8.1

\* 2006年2月期は減損会計の早期適用等による特別損失を計上しています。

\* In fiscal year ended February 28, 2006, the Company brought forward the adoption of new accounting standards relating to the impairment of fixed assets. This resulted in an extraordinary loss.



## 財政状態(連結)/ Financial Position (Consolidated)

決算期	Fiscal Years Ended	2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2
総資産(百万円)	Total Assets (¥ millions)	42,663	44,655	46,740	46,109	57,463	53,722	55,231	51,847	50,989	50,746	52,903	58,086	60,577	60,576
純資産(百万円)	Net Assets (¥ millions)	23,745	25,249	26,766	27,058	39,877	38,056	37,101	36,979	37,418	38,442	40,714	43,743	45,418	45,237
自己資本比率(%)	Net Assets to Total Assets (%)	55.7	56.5	57.3	58.7	69.4	70.8	67.2	71.3	73.4	75.7	76.9	75.3	74.9	74.6
流動比率(%)	Current Ratio (%)	90.9	95.2	104.3	99.1	95.8	92.0	91.1	97.0	111.4	140.4	159.0	178.7	166.6	183.0
有利子負債(百万円)	Interest Bearing Debt (¥ millions)	5,683	4,922	3,827	3,045	5,193	4,762	7,593	3,580	2,482	678	312	212	48	478
有利子負債比率(%)	Interest Bearing Debt to Total Liabilities and Shareholders' Equity (%)	13.3	11.0	8.2	6.6	9.0	8.9	13.7	6.9	4.9	1.3	0.6	0.4	0.1	0.8
インタレスト・カバーレッジ・レシオ(倍)	Interest Coverage Ratio (Times)	11.5	28.1	41.7	30.7	—	27.1	8.9	63.8	72.0	140.2	227.6	1,851.9	2,525.0	4,329.6
デット・エクイティ・レシオ(倍)	Debt-to-Equity Ratio (Times)	0.24	0.19	0.14	0.11	0.13	0.13	0.20	0.10	0.07	0.02	0.01	0.00	0.00	0.01

(注)Notes

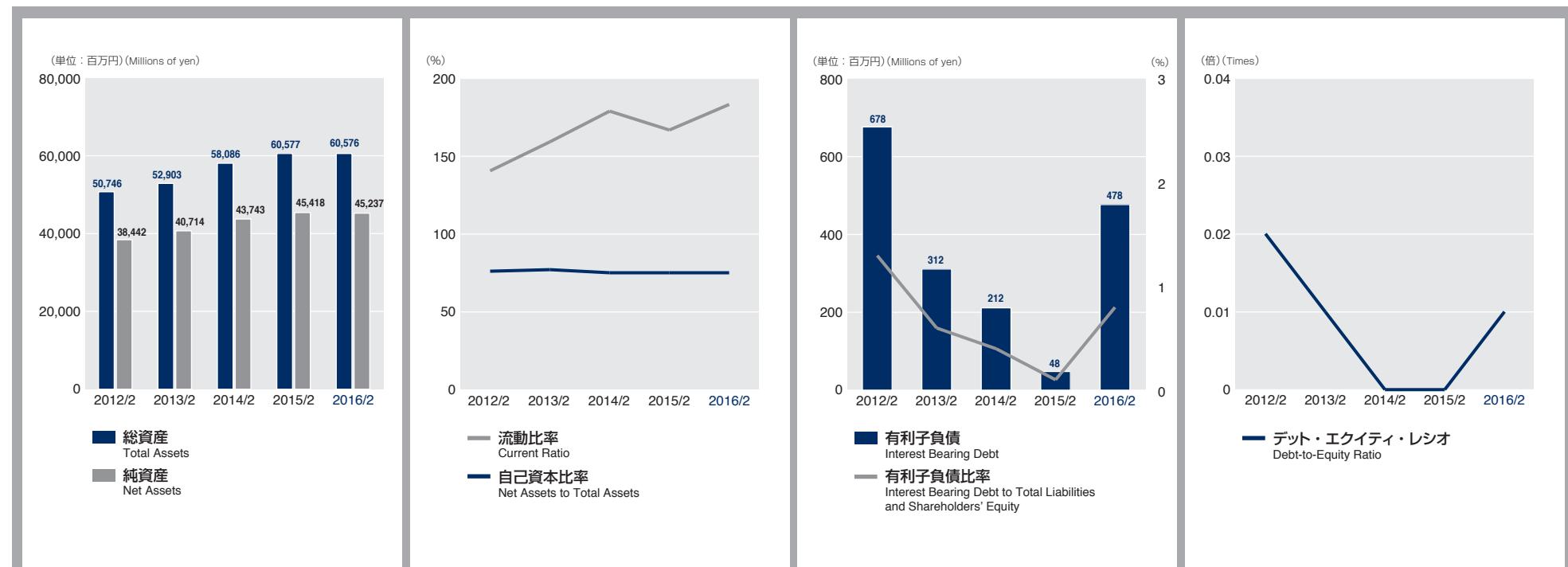
自己資本比率=純資産÷総資産×100(%) Net Assets to Total Assets=(Net Assets/Total Assets)×100 (%)

流動比率=流動資産÷流動負債×100(%) Current Ratio=(Current Assets/Current Liabilities)×100(%)

有利子負債比率=(短期有利子負債+長期有利子負債)÷総資産×100(%) Interest Bearing Debt to Total Liabilities and Shareholders' Equity=(Short-Term Debt+Long-Term Debt)/Total Assets×100(%)

インタレスト・カバーレッジ・レシオ=営業キャッシュフロー÷利払い(倍) Interest Coverage Ratio=Operating Cash Flow/Interest Payment (Times)

デット・エクイティ・レシオ(倍)=(短期有利子負債+長期有利子負債)÷株主資本(倍) Debt-to-Equity Ratio=(Short-Term Debt+Long-Term Debt)/Shareholders' Equity (Times)



## 財政状態(連結)/ Financial Position (Consolidated)

決算期	Fiscal Years Ended	2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2
ROA:総資本当期純利益率(%)	Return on Assets (%)	3.5	3.6	3.2	0.05	0.8	0.5	1.3	1.7	1.9	3.9	5.4	5.7	6.1	7.1
ROE:株主資本当期純利益率(%)	Return on Equity (%)	6.2	6.4	5.6	0.1	1.2	0.7	1.9	2.5	2.6	5.2	7.0	7.5	8.1	9.4
総資産回転率(回)	Total Asset Turnover (Times)	1.0	1.0	1.0	1.0	1.0	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9
株主資本回転率(回)	Shareholders' Equity Turnover (Times)	1.8	1.8	1.7	1.8	1.6	1.3	1.4	1.3	1.2	1.2	1.2	1.2	1.1	1.2
売上債権(百万円)	Trade Receivable (¥ millions)	5,233	5,123	4,345	4,534	4,313	3,756	3,403	3,318	3,310	3,405	3,149	2,952	3,451	3,671
売上債権回転率(回)	Trade Receivable Turnover (Times)	8.1	8.5	9.4	10.7	12.2	12.6	14.4	14.4	14.0	13.9	14.7	16.1	15.8	14.9

(注)Notes

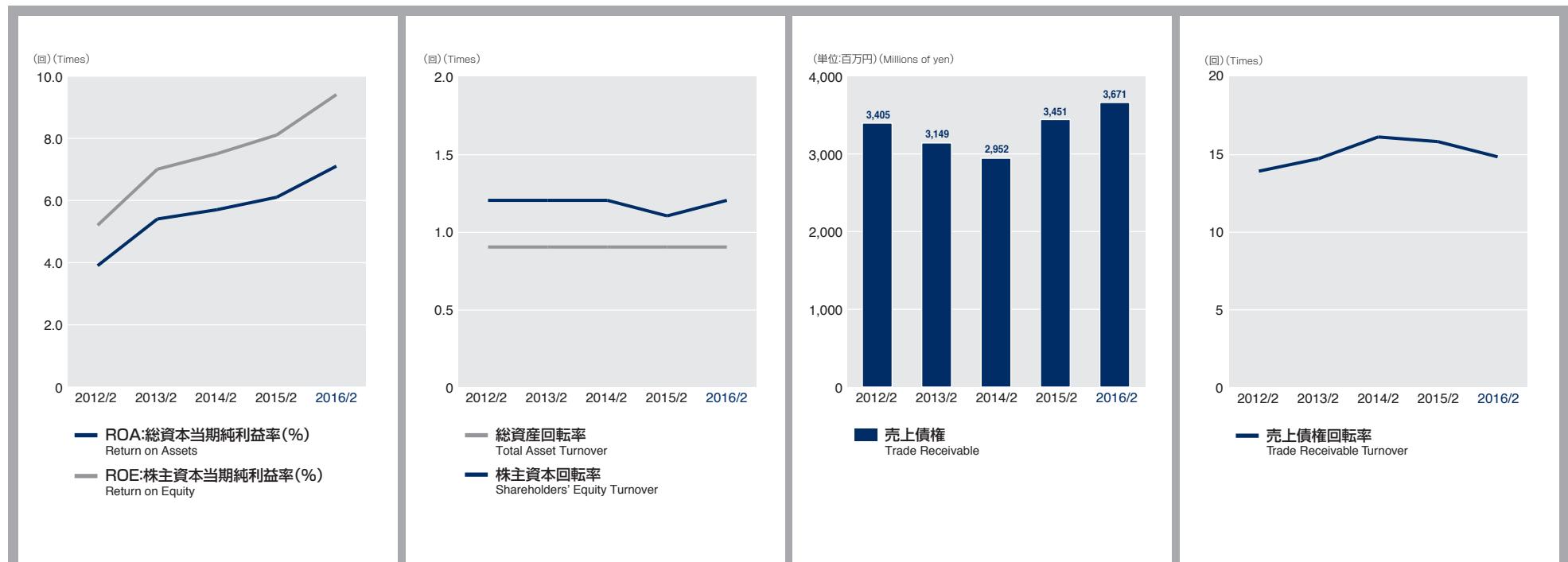
ROA:総資本当期純利益率=当期純利益÷期首・期末平均総資産×100(%) Return on Assets=Net Income/Total Assets (Yearly Average)×100(%)

ROE:株主資本当期純利益率=当期純利益÷期首・期末平均株主資本×100(%) Return on Equity=(Net Income/Average Total Shareholders' Equity)×100(%)

総資産回転率=営業収益÷期首・期末平均総資産(回) Total Asset Turnover=Operating Revenues/Average Total Assets (Times)

株主資本回転率=売上高÷期首・期末平均株主資本(回) Shareholders' Equity Turnover=Net Sales/Average Shareholders' Equity (Times)

売上債権回転率=売上高÷期首・期末平均売上債権(回) Trade Receivable Turnover=Net Sales/Average Trade Receivable (Times)



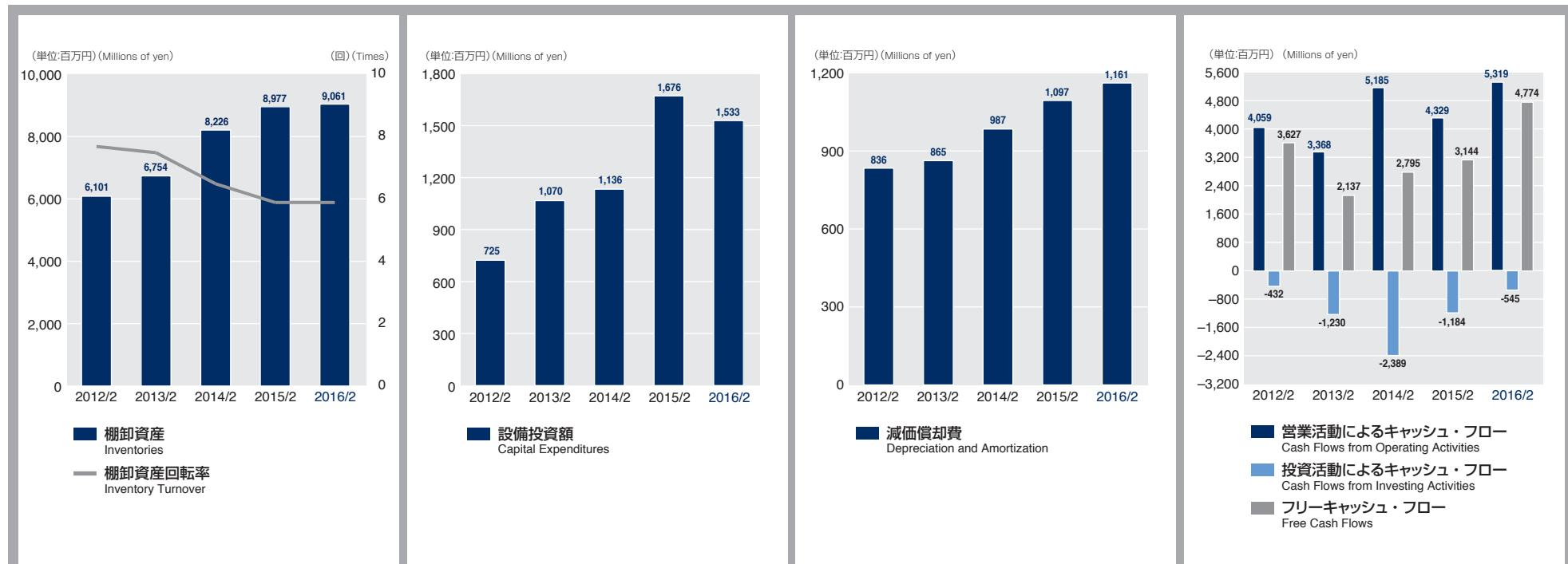
## 財政状態(連結)/ Financial Position (Consolidated)

決算期	Fiscal Years Ended	2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2
棚卸資産(百万円)	Inventories (¥ millions)	4,556	5,107	5,615	5,975	6,977	6,365	6,950	5,771	6,030	6,101	6,754	8,226	8,977	9,061
棚卸資産回転率(回)	Inventory Turnover (Times)	9.8	9.1	8.3	8.2	8.4	7.6	7.7	7.6	7.9	7.7	7.5	6.5	5.9	5.9
設備投資額(百万円)	Capital Expenditures (¥ millions)	2,482	1,201	613	1,192	594	831	401	505	993	725	1,070	1,136	1,676	1,533
減価償却費(百万円)	Depreciation and Amortization (¥ millions)	675	647	582	590	599	634	745	770	797	836	865	987	1,097	1,161
営業活動によるキャッシュ・フロー(百万円)	Cash Flows from Operating Activities (¥ millions)	1,310	2,675	3,200	1,857	(12)	2,455	1,033	4,847	2,858	4,059	3,368	5,185	4,329	5,319
投資活動によるキャッシュ・フロー(百万円)	Cash Flows from Investing Activities (¥ millions)	(2,738)	(1,505)	(106)	(2,453)	(1,453)	(974)	(105)	(384)	(966)	(432)	(1,230)	(2,389)	(1,184)	(545)
フリーキャッシュ・フロー(百万円)	Free Cash Flows (¥ millions)	(1,428)	1,170	3,093	(595)	(1,466)	1,481	928	4,462	1,892	3,627	2,137	2,795	3,144	4,774

(注)Notes

棚卸資産回転率=営業収益÷期首・期末平均棚卸資産(回) Inventory Turnover=Operating Revenues/Average Inventories (Times)

フリーキャッシュ・フロー=営業活動によるキャッシュ・フロー+投資活動によるキャッシュ・フロー(百万円) Free Cash Flows=Cash Flows from Operating Activities+Cash Flows from Investing Activities (¥ millions)



## Per Share Information

決算期	Fiscal Years Ended	2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2
連結	Consolidated														
EPS:1株当たり当期純利益(円)	Net Income per Share (¥)	76.29	80.02	73.05	(1.37)	16.54	9.13	24.54	32.65	34.09	71.35	101.79	116.42	133.90	163.22
PER:株価収益率(倍)	Price-Earnings Ratio (Times)	10.9	10.5	14.2	—	63.2	75.1	32.9	27.9	22.3	10.8	9.9	13.5	15.1	15.2
CFPS:1株当たりフリーキャッシュ・フロー(円)	Free Cash Flow per Share (¥)	(74.5)	61.2	161.8	(31.1)	(61.5)	50.7	32.2	159.3	67.6	132.3	78.0	102.2	116.6	120.0
PCFR:株価フリーキャッシュ・フロー倍率(倍)	Price-Free Cash Flow Ratio (Times)	(11.1)	13.7	6.4	(38.8)	(17.0)	13.5	25.1	5.7	11.2	5.9	12.9	15.4	17.3	16.8
BPS:1株当たり純資産(円)	Net Assets per Share (¥)	1,239.6	1,317.7	1,396.8	1,411.5	1,360.0	1,309.1	1,307.8	1,322.8	1,341.3	1,401.7	1,494.9	1,595.1	1,707.1	1,747.6
PBR:株価純資産倍率(倍)	Price-Book Value Ratio (Times)	0.7	0.6	0.7	0.9	0.8	0.5	0.6	0.7	0.6	0.6	0.7	1.0	1.2	1.4
単体	Non-Consolidated														
1株当たり年間配当金(円)	Cash Dividends Applicable to the Year per Share (¥)	11	13	15	15	20	20	20	20	21	22	30	32	40	
期末株価1株配当利回り(%)	Dividend Yield Stock Price at Year End per Share (%)	1.3	1.5	1.4	1.2	1.4	2.9	2.5	2.2	2.6	2.7	2.2	1.9	1.6	1.6
配当性向(%)	Dividend Payout Ratio (%)	14.4	16.3	20.5	—	90.7	226.5	81.5	61.3	58.7	29.4	21.6	25.8	23.9	24.5
発行済株式数(千株)	Number of Shares Issued and Outstanding (Thousands)	19,906	19,906	19,906	19,906	30,631	30,631	30,631	30,631	30,331	29,331	29,331	29,331	29,331	29,331
(自己株式控除後)	After Deduction from Treasury Stock (Thousands)	19,887	19,886	19,883	19,883	30,586	30,191	29,486	29,080	29,017	28,538	28,341	28,530	27,604	26,581
期末株価(円)	Stock Price at Year-End (¥)	830	840	1,036	1,208	1,045	686	807	910	760	779	1,005	1,575	2,017	2,482

(注)Notes

1株当たり当期純利益(円)=当期純利益÷期中平均株式数 Net Income per Share=Net Income/Average Total Number of Shares Issued and Outstanding (¥)

株価収益率=期末株価÷1株当たり当期純利益(倍) Price-Earnings Ratio=Stock Price at Year-End/Net Income per Share (Times)

1株当たりフリーキャッシュ・フロー÷期中平均株式数(円) Free Cash Flows/Average Total Number of Shares Issued (¥)

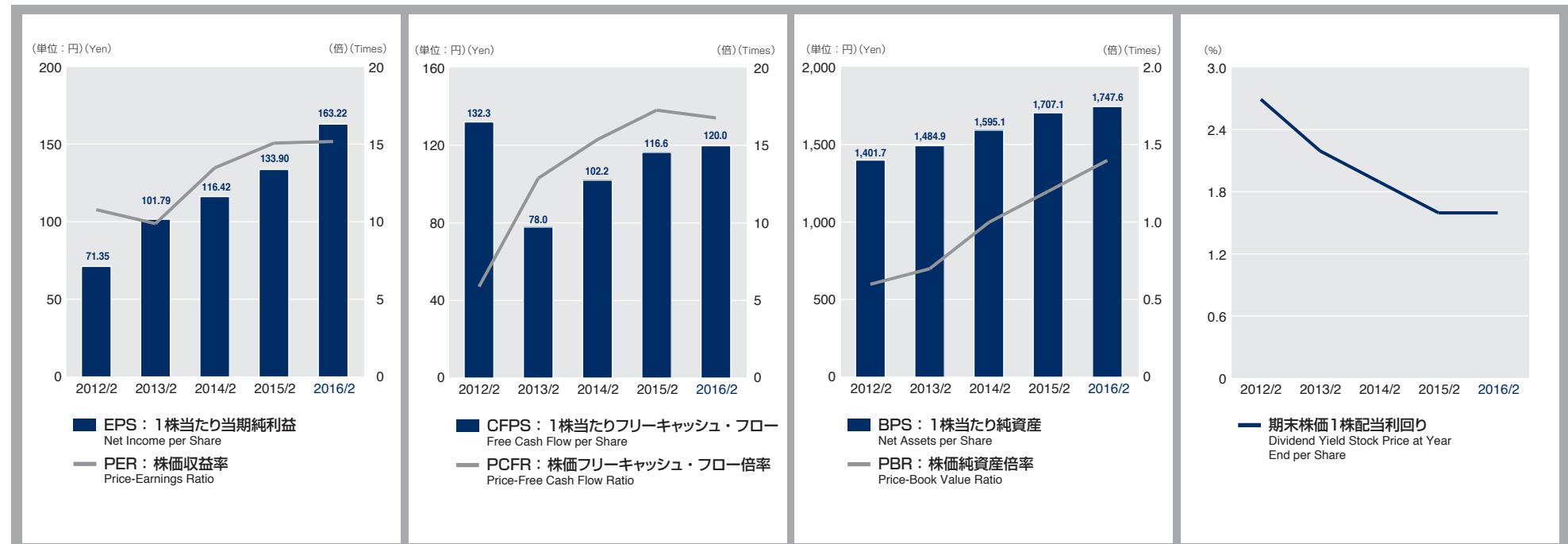
株価フリーキャッシュ・フロー倍率=期末株価÷1株当たりフリーキャッシュ・フロー(倍) Price-Free Cash Flow Ratio=Stock Price at Year-End/Free Cash Flows per Share (Times)

1株当たり純資産=期末株主資本÷期末株価 Net Assets per Share=Net Assets/Total Number of Shares Issued and Outstanding (¥)

株価純資産倍率=期末株価÷1株当たり純資産(倍) Price-Book Value Ratio=Stock Price at Year-End/Net Assets per Share(Times)

期末株価1株配当利回り=1株当たり年間配当金÷期末株価×100(%) Dividend Yield at Year-End per Share=Cash Dividends Applicable to the Year per Share /Stock Price at Year-End×100 (%)

配当性向=1株当たり配当額÷1株当たり当期純利益×100(%) Dividend Payout Ratio=(Total Cash Dividends per Share/Net Income per Share)×100 (%)



## セグメント情報 / Segment Information

決算期	Fiscal Years Ended	2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2
連結売上高(百万円)	Consolidated Net Sales (¥ millions)	42,195	43,810	44,475	47,390	54,137	50,991	51,557	48,430	46,433	46,693	48,237	49,003	50,726	52,883
<b>セグメント別売上高</b>															
アパレル製造卸売事業(百万円)	Wholesale and Manufacture Apparel Business (¥ millions)	22,936	21,095	21,448	23,239	—	—	—	—	—	—	—	—	—	—
ジュエリー等小売事業(百万円)	Retail Jewelry Business (¥ millions)	17,019	20,606	20,942	22,164	—	—	—	—	—	—	—	—	—	—
不動産賃貸事業(百万円)	Real-Estate Leasing Business (¥ millions)	2,239	2,108	2,084	1,986	—	—	—	—	—	—	—	—	—	—
ブランド事業(百万円)	Brand Business (¥ millions)	—	—	—	—	22,633	21,662	21,556	19,723	20,288	—	—	—	—	—
アパレルメーカー事業(百万円)	Apparel Manufacturing Business (¥ millions)	—	—	—	—	14,625	12,360	9,924	6,755	5,544	—	—	—	—	—
リテール事業(百万円)	Retail Business (¥ millions)	—	—	—	—	8,629	10,968	14,715	16,972	16,346	—	—	—	—	—
ホールセール事業(百万円)	Wholesale Business (¥ millions)	—	—	—	—	6,369	4,093	3,571	3,346	3,061	—	—	—	—	—
ディベロッパー事業(百万円)	Development Business (¥ millions)	—	—	—	—	1,879	1,906	1,788	1,632	1,192	—	—	—	—	—
エフディシイプロダクツグループ(百万円)	The F. D. C. Products Group (¥ millions)	—	—	—	—	—	—	—	—	—	22,980	24,678	26,277	28,537	—
アスティグループ(百万円)	The AS'TY Group (¥ millions)	—	—	—	—	—	—	—	—	—	9,585	9,940	9,107	8,787	—
三鈴(百万円)	MISUZU (¥ millions)	—	—	—	—	—	—	—	—	—	6,567	6,141	5,881	5,344	—
アージュ(百万円)	age (¥ millions)	—	—	—	—	—	—	—	—	—	7,559	7,477	7,737	8,057	—
ジュエリー事業(百万円)	Jewelry Business (¥ millions)	—	—	—	—	—	—	—	—	—	—	—	—	—	31,880
アパレル事業(百万円)	Apparel Business (¥ millions)	—	—	—	—	—	—	—	—	—	—	—	—	—	21,003
連結営業利益(百万円)	Consolidated Operating Income (¥ millions)	2,525	2,906	3,158	3,072	2,271	2,031	2,294	2,412	2,499	3,425	4,289	4,906	5,467	6,113
<b>セグメント別営業利益</b>															
アパレル製造卸売事業(百万円)	Wholesale and Manufacture Apparel Business (¥ millions)	328	126	352	127	—	—	—	—	—	—	—	—	—	—
ジュエリー等小売事業(百万円)	Retail Jewelry Business (¥ millions)	1,245	1,669	1,803	2,097	—	—	—	—	—	—	—	—	—	—
不動産賃貸事業(百万円)	Real-Estate Leasing Business (¥ millions)	1,141	1,125	1,123	1,050	—	—	—	—	—	—	—	—	—	—
消去又は全社(百万円)	Eliminations and Corporate (¥ millions)	(189)	(15)	(121)	(203)	—	—	—	—	—	—	—	—	—	—
ブランド事業(百万円)	Brand Business (¥ millions)	—	—	—	—	2,396	1,990	2,198	2,343	2,710	—	—	—	—	—
アパレルメーカー事業(百万円)	Apparel Manufacturing Business (¥ millions)	—	—	—	—	70	(331)	(276)	(32)	(82)	—	—	—	—	—
リテール事業(百万円)	Retail Business (¥ millions)	—	—	—	—	47	(18)	151	(68)	(6)	—	—	—	—	—
ホールセール事業(百万円)	Wholesale Business (¥ millions)	—	—	—	—	(108)	(17)	(19)	(91)	(51)	—	—	—	—	—
ディベロッパー事業(百万円)	Development Business (¥ millions)	—	—	—	—	864	777	592	570	218	—	—	—	—	—
エフディシイプロダクツグループ(百万円)	The F. D. C. Products Group (¥ millions)	—	—	—	—	—	—	—	—	—	3,095	3,756	4,374	4,980	—
アスティグループ(百万円)	The AS'TY Group (¥ millions)	—	—	—	—	—	—	—	—	—	338	542	557	422	—
三鈴(百万円)	MISUZU (¥ millions)	—	—	—	—	—	—	—	—	—	—	140	75	(69)	14
アージュ(百万円)	age (¥ millions)	—	—	—	—	—	—	—	—	—	140	151	160	86	—
ジュエリー事業(百万円)	Jewelry Business (¥ millions)	—	—	—	—	—	—	—	—	—	—	—	—	—	5,831
アパレル事業(百万円)	Apparel Business (¥ millions)	—	—	—	—	—	—	—	—	—	—	—	—	—	188
消去又は全社(百万円)	Eliminations and Corporate (¥ millions)	—	—	—	—	(998)	(368)	(352)	(309)	(289)	(290)	(236)	(117)	(35)	94

(注)Notes

2012年2月期より「セグメント情報等の開示に関する会計基準」(企業会計基準第17号平成2009年3月27日)及び「セグメント情報等の開示に関する会計基準の適用指針」(企業会計基準適用指針第20号 平成2008年3月21日)を適用しております。

Effective from the fiscal year ended February 29, 2012, the Company adopted the Accounting Standard for Disclosures about Segments of an Enterprise and Related Information (ASBJ Statement No. 17, issued on March 27, 2009) and the Guidance on the Accounting Standard for Disclosures about Segments of an Enterprise and Related Information (ASBJ Guidance No. 20, issued on March 21, 2008).

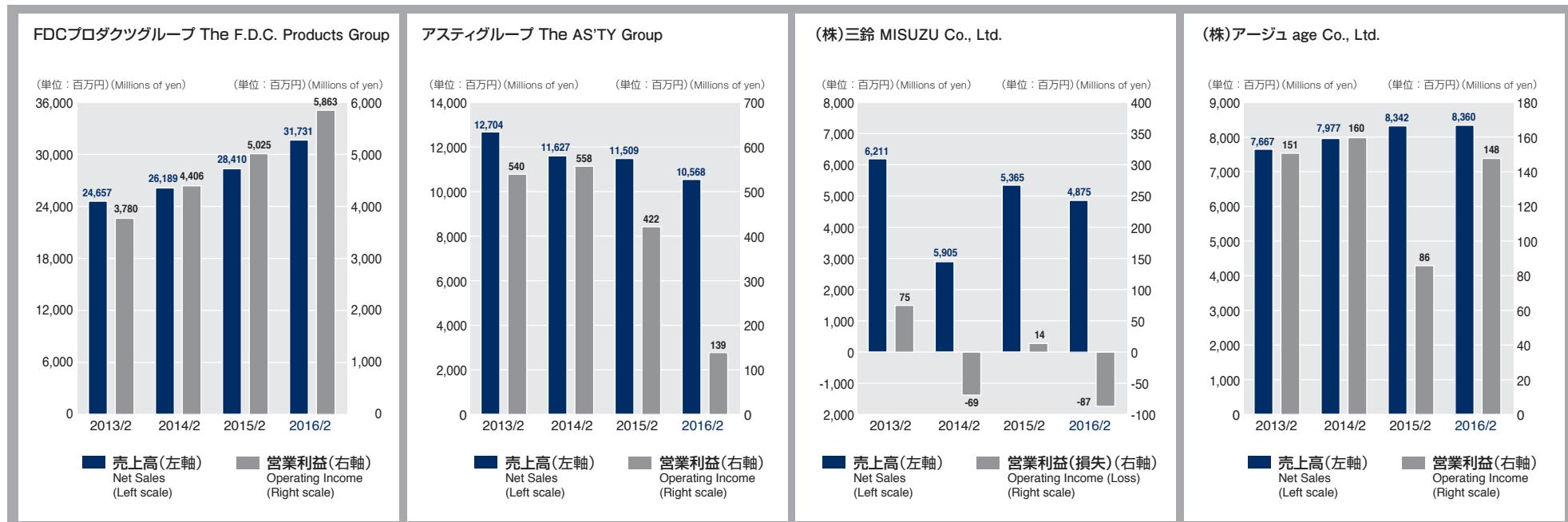
## 事業会社別業績の推移 / Results by Operating Company

(百万円 / Millions of yen)

		2013/2			2014/2			2015/2			2016/2		
		実績 Actual Results	構成比 Share (%)	前期比 YoY (%)	実績 Actual Results	構成比 Share (%)	前期比 YoY (%)	実績 Actual Results	構成比 Share (%)	前期比 YoY (%)	実績 Actual Results	構成比 Share (%)	前期比 YoY (%)
FDCプロダクツグループ The F.D.C. Products Group	売上高 Net Sales	24,657	100.0	+7.3	26,189	100.0	+6.2	28,410	100.0	+8.5	31,731	100.0	+11.7
	営業利益 Operating Income	3,780	15.3	+20.8	4,406	16.8	+16.6	5,025	17.7	+14.1	5,863	18.5	+16.7
	経常利益 Ordinary Income	3,884	15.8	+20.2	4,533	17.3	+16.7	5,160	18.2	+13.8	6,017	19.0	+16.6
	当期純利益 Net Income	2,294	9.3	+33.8	2,729	10.4	+19.0	2,991	10.5	+9.6	3,883	12.2	+29.8
アスティグループ The AS'TY Group	売上高 Net Sales	12,704	100.0	+3.7	11,627	100.0	-8.5	11,509	100.0	-1.0	10,568	100.0	-18.2
	営業利益 Operating Income	540	4.3	+66.6	558	4.8	+3.3	422	3.7	-24.4	139	1.3	-67.2
	経常利益 Ordinary Income	794	6.3	+32.8	778	6.7	-2.0	684	5.9	-12.2	371	3.5	-45.7
	当期純利益 Net Income	326	3	-8.1	452	3.9	+38.7	567	4.9	+25.4	252	2.4	-55.6
(株)三鈴* MISUZU Co., Ltd.	売上高 Net Sales	6,211	100.0	-6.2	5,905	100.0	-4.9	5,365	100.0	-9.1	4,875	100.0	-9.1
	営業利益(損失) Operating Income (Loss)	75	1.2	-46.4	(69)	—	—	14	0.3	—	(87)	—	—
	経常利益(損失) Ordinary Income (Loss)	105	1.7	-36	(29)	—	—	53	1.0	—	(48)	—	—
	当期純利益(損失) Net Income (Loss)	(30)	—	—	(136)	—	—	6	0.1	—	(67)	—	—
(株)アージュ age Co., Ltd.	売上高 Net Sales	7,667	100.0	-1.3	7,977	100.0	+4.0	8,342	100.0	+4.6	8,360	100.0	+0.2
	営業利益 Operating Income	151	2	+7.9	160	2.0	+6.0	86	1.0	-46.3	148	1.8	+71.6
	経常利益 Ordinary Income	153	2	+8.5	163	2.1	+6.5	92	1.1	-43.3	150	1.8	+61.9
	当期純利益 Net Income	72	0.9	-24.2	84	1.1	+15.1	20	0.2	-75.5	43	0.5	+107.9

(注)Notes 内部相殺前数値 Figures are before accounting for intrasegment net sales and transfers

\* 2016年4月付にて、株式会社三鈴の全株式を健康コーポレーション株式会社へ譲渡しております。 \* As of the end of April 2016, YONDOSHI HOLDINGS transferred all of the shares of MISUZU Co., Ltd. to Kenkou Corporation.



## 事業会社別の概況(店舗の状況) / Outline of the Operating Companies (Store Information)

### (株)エフ・ディ・シ・プロダクト(連結) F.D.C. Products Inc. (Consolidated)

#### ■売上高前年比 YoY Net Sales (%)

	2012/2	2013/2	2014/2	2015/2	2016/2
全社合計 Group total	107.3	107.3	110.3	108.5	113.0
全店合計 All store total	—	—	—	—	112.2
既存店合計 Existing store total	100.7	104.6	106.8	100.9	106.7
EC 事業 e-commerce	—	—	—	—	140.4

#### ■客数・客単価前年比 YoY Number of Customers and Sales per Customer (%)

	2012/2	2013/2	2014/2	2015/2	2016/2
全社合計 Group total	96.2	99.5	105.9	115.5	119.4
客数 Number of customers	113.1	108.9	106.1	91.1	94.1

#### ■店舗数(月末時点) Number of Stores (As of the end of the month)

	2012/2	2013/2	2014/2	2015/2	2016/2
4°C 4°C	93	92	88	88	93
4°C BRIDAL 4°C BRIDAL	22	31	38	44	48
RUGIADA RUGIADA	12	10	10	9	6
EAUDOUCE4°C EAUDOUCE4°C	10	7	7	8	14
canal4°C canal4°C	22	25	31	36	45
MAISON JEWELL MAISON JEWELL	—	2	4	4	4

### (株)アステイ AS'TY Inc.

#### ■売上高前年比 YoY Net Sales (%)

	2012/2	2013/2	2014/2	2015/2	2016/2
既存事業合計 Existing business total	103.1	108.9	96.5	96.6	94.4

### (株)アージュ age Co., Ltd.

#### ■売上高前年比 YoY Net Sales (%)

	2012/2	2013/2	2014/2	2015/2	2016/2
全店合計 All store total	—	—	—	—	105.0
既存店合計 Existing store total	101.4	98.0	98.6	98.0	102.1

#### ■店舗数(月末時点) Number of Stores (As of the end of the month)

	2012/2	2013/2	2014/2	2015/2	2016/2
パレット PALETTE	51	53	57	60	58
LOU LOU	13	13	10	0	0
その他 Other	12	12	13	17	18
全社 Group total	76	78	80	77	76

#### ■アイテム別売上高前年比 YoY Net Sales by Item (%)

	2012/2	2013/2	2014/2	2015/2	2016/2				
	既存店 Existing stores	合計 Total	既存店 Existing stores	合計 Total	既存店 Existing stores	合計 Total	全店 All store total	既存店 Existing stores	EC e-commerce
ジュエリー Jewelry	100.9	109.3	105.0	108.0	107.1	113.0	100.4	103.6	110.3
バッグ Bags	98.8	101.1	97.2	104.0	97.5	102.2	118.5	136.8	158.0
飲食 Restaurants	98.8	84.2	100.7	96.2	—	—	—	—	—
全社合計 Group total	100.7	107.3	104.6	107.3	106.8	110.3	100.9	108.5	—

#### 2012/2 2013/2 2014/2 2015/2 2016/2

	2012/2	2013/2	2014/2	2015/2	2016/2
deux et deux de deux et deux	—	—	2	2	2
ジュエリー合計 Jewelry Total	159	167	180	191	212
4°C/バッグ 4°C Bags	27	29	28	36	49
Luria 4°C Luria 4°C	—	—	—	7	19
バッグ合計 Bag Total	27	28	28	43	68

(注)

同一店舗において、複数のブランドを扱う店舗がある為、期末の店舗数とは一致しておりません。

Note:

Certain stores handle multiple brands. As a result, figures do not match the number of stores as of the end of the period.

### (株)三鈴 MISUZU Co., Ltd.

#### ■売上高前年比 YoY Net Sales (%)

	2012/2	2013/2	2014/2	2015/2	2016/2
全社合計 Group total	85.2	93.8	95.1	90.8	90.9
全店合計 All store total	—	—	—	—	89.1
既存店合計 Existing store total	91.6	97.5	96.6	95.8	96.0
EC 事業 e-commerce	—	—	—	—	128.4

#### ■客数・客単価前年比 YoY Number of Customers and Sales per Customer (%)

	2012/2	2013/2	2014/2	2015/2	2016/2
全社合計 Group total	83.9	92.9	99.4	84.6	90.1
客数 Number of customers	83.9	92.9	99.4	84.6	90.1
客単価 Sales per customer	109.2	105.0	97.6	104.7	98.9

#### ■店舗数(月末時点) Number of Stores (As of the end of the month)

	2012/2	2013/2	2014/2	2015/2	2016/2
Rew de Rew de Rew	50	48	49	40	36
LD prime LD prime	20	19	19	18	16
Double dazzle Double dazzle	4	6	6	6	6
shop DADA shop DADA	14	15	13	11	8
その他 Other	1	1	1	1	1
全社 Group total	89	89	88	76	67

\* 2016年4月付にて、株式会社三鈴の全株式を健康コーポレーション株式会社へ譲渡しております。

\* As of the end of April 2016, YONDOSHI HOLDINGS transferred all of the shares of MISUZU Co., Ltd. to Kenkou Corporation.

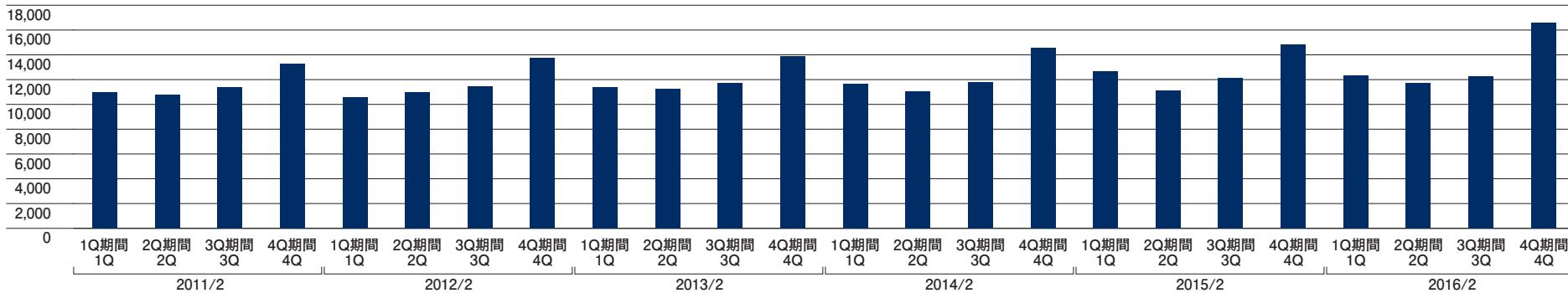
## 四半期業績の推移 / Quarterly Results

(百万円 / Millions of yen)

		2011/2					2012/2					2013/2				
		1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative	1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative	1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative
売上高	Net Sales	10,993	10,753	11,406	13,279	46,433	10,551	10,959	11,443	13,738	46,693	11,386	11,238	11,735	13,876	48,237
売上総利益	Gross Profit	5,705	5,425	6,004	7,117	24,252	5,444	5,671	6,085	7,417	24,618	6,073	5,872	6,286	7,758	25,990
営業利益	Operating Income	605	240	511	1,142	2,499	607	692	813	1,310	3,425	1,117	843	875	1,451	4,289
営業外収益	Non-Operating Income	139	117	137	151	517	68	170	85	275	517	251	111	69	206	639
営業外費用	Non-Operating Expenses	22	13	13	17	67	99	18	8	9	51	13	8	5	13	41
経常利益	Ordinary Income	721	344	635	1,276	2,940	577	845	890	1,576	3,891	1,355	946	939	1,645	4,886
特別利益	Extraordinary Income	—	19	4	3	24	121	10	1	2	124	—	14	78	5	97
特別損失	Extraordinary Loss	800	96	85	(16)	962	247	38	12	183	470	253	108	181	(118)	425
税金等調整前当期(四半期)純利益	Net Income before Taxes	(78)	267	553	1,296	2,001	451	816	879	1,395	3,544	1,101	851	836	1,768	4,558
当期(四半期)純利益(損失)	Net Income (Loss)	255	(89)	189	635	953	92	469	538	869	1,971	659	398	427	1,307	2,788
		2014/2					2015/2					2016/2				
		1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative	1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative	1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative
売上高	Net Sales	11,618	11,037	11,803	14,543	49,003	12,672	11,143	12,095	14,816	50,726	12,306	11,742	12,251	16,583	52,883
売上総利益	Gross Profit	6,169	5,892	6,530	8,286	26,878	6,953	5,913	6,728	8,483	28,079	7,083	6,549	7,190	10,007	30,831
営業利益	Operating Income	1,091	805	1,090	1,919	4,906	1,560	700	1,044	2,163	5,467	1,348	855	1,172	2,737	6,113
営業外収益	Non-Operating Income	193	186	184	187	752	293	42	225	205	767	342	(129)	264	284	781
営業外費用	Non-Operating Expenses	5	4	3	2	15	3	39	3	3	49	5	28	6	(0)	40
経常利益	Ordinary Income	1,280	987	1,271	2,103	5,642	1,849	704	1,266	2,366	6,186	1,683	697	1,450	3,022	6,854
特別利益	Extraordinary Income	—	34	1	(0)	35	47	104	—	—	152	—	—	—	(3)	131
特別損失	Extraordinary Loss	10	71	16	144	243	19	80	—	—	352	13	152	16	76	258
税金等調整前当期(四半期)純利益	Net Income before Taxes	1,270	949	1,256	1,958	5,435	1,878	729	1,232	2,146	5,986	1,670	545	1,434	3,077	6,728
当期(四半期)純利益(損失)	Net Income (Loss)	820	482	716	1,164	3,183	1,178	359	760	1,313	3,612	1,212	169	909	1,985	4,277

### 売上高 Net Sales

(単位 : 百万円) (Millions of yen)



**連結貸借対照表 / Consolidated Balance Sheets**

(千円 / Thousands of yen)

決算期	Fiscal Years Ended	2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2
流動資産	Current Assets	11,032,764	11,796,015	12,608,784	12,225,808	13,146,770	11,620,205	12,968,737	11,263,924	10,873,038	11,974,758	12,995,001	17,618,434	17,303,755	18,902,600
現金及び預金	Cash and Deposits	789,701	946,227	1,914,504	977,709	682,481	649,085	895,894	518,261	452,901	1,287,321	521,769	643,415	1,952,933	2,145,844
受取手形及び売掛金	Notes and Accounts Receivable-Trade	5,233,232	5,123,377	4,345,446	4,534,502	4,313,830	3,756,304	3,403,014	3,318,504	3,310,090	3,405,744	3,149,372	2,952,219	3,451,619	3,671,116
有価証券	Short-term Investment Securities	—	—	—	—	—	—	—	—	—	—	—	1,590,000	4,850,000	2,000,000
たな卸資産	Inventories	4,556,079	5,107,430	5,615,379	5,975,141	6,977,287	6,365,826	6,950,046	5,771,771	6,030,277	6,101,427	6,754,548	8,226,984	8,977,956	9,061,802
繰延税金資産	Deferred Tax Assets	281,188	459,293	488,684	399,138	524,028	473,422	1,077,401	636,079	480,552	839,425	501,546	618,437	482,082	520,738
前渡金	Advance Payments	4,749	6,585	4,259	1,348	60,480	5,378	23,254	7,972	7,940	13,054	14,746	6,025	2,456	2,677
未収入金	Accounts Receivable-Other	48,346	18,053	44,395	87,567	99,496	86,247	93,644	804,594	223,361	90,503	54,163	73,666	142,460	130,500
その他	Other	177,535	197,118	256,642	264,637	502,124	294,388	535,821	215,955	372,597	244,222	409,069	251,918	301,863	241,858
貸倒引当金	Allowance for Doubtful Accounts	(58,069)	(62,070)	(60,527)	(14,236)	(12,958)	(10,448)	(10,340)	(9,213)	(4,683)	(6,941)	(216)	(4,233)	(7,625)	(11,940)
固定資産	Noncurrent Assets	31,630,437	32,858,995	34,131,764	33,883,932	44,316,285	42,102,503	42,262,422	40,583,786	40,116,885	38,772,235	39,908,185	40,467,838	43,274,144	41,673,708
有形固定資産	Property, Plant and Equipment	16,237,369	16,675,060	16,336,360	13,197,582	12,968,793	12,317,953	12,631,724	11,788,005	12,169,588	11,841,047	11,685,992	11,794,305	12,502,999	12,658,921
建物及び構築物(純額)	Buildings and Structures, Net	7,111,916	7,605,559	7,287,783	7,005,812	6,765,465	6,202,332	6,228,442	5,417,218	5,707,350	5,531,699	5,389,917	5,485,560	5,546,145	6,028,177
土地	Land	8,643,950	8,617,107	8,624,946	5,781,879	5,783,339	5,783,339	6,060,262	5,994,953	5,994,953	5,820,237	5,617,629	5,549,208	5,528,465	5,528,465
建設仮勘定	Construction in Progress	70,150	52,538	—	—	2,083	3,781	2,997	52,926	4,376	367	—	34,600	389,900	—
その他	Other	411,351	399,854	423,630	409,891	417,904	328,500	340,022	322,908	462,909	488,742	678,445	724,936	1,038,488	1,102,277
無形固定資産	Intangible Assets	356,100	347,089	566,090	741,039	10,645,376	9,939,493	9,463,621	8,740,480	8,051,273	7,464,079	7,350,959	6,867,126	6,275,172	5,587,575
商標権	Right of Trademark	9,937	7,916	5,895	6,846	5,112	2,867	3,538	3,035	2,533	2,030	973	763	1,453	1,143
営業権	Business Rights	—	—	—	235,850	182,450	—	—	—	—	—	—	—	—	—
連結調整勘定	Consolidated Adjustment Account	215,073	175,383	426,110	308,966	10,086,106	—	—	—	—	—	—	—	—	—
のれん	Goodwill	—	—	—	—	—	9,281,949	8,922,521	8,327,875	7,795,492	7,271,736	6,726,954	6,206,310	5,709,806	5,213,301
その他	Other	131,088	163,789	134,084	189,376	371,707	654,676	537,561	409,570	253,246	190,312	623,032	660,052	563,913	373,129
投資その他の資産	Investments and Other Assets	15,036,968	15,836,845	17,229,312	19,945,310	20,702,116	19,845,055	20,167,076	20,055,301	19,896,023	19,467,108	20,871,232	21,806,406	24,495,972	23,427,211
投資有価証券	Investment Securities	11,266,265	12,205,076	12,830,958	14,514,854	15,469,133	14,644,002	13,319,315	12,999,731	13,064,993	13,048,529	14,411,110	15,231,546	19,613,353	18,490,635
長期貸付金	Long-term Loans Receivables	112,264	107,540	95,552	657,347	59,585	58,595	57,316	58,105	48,389	35,334	28,282	22,576	22,268	18,118
前払年金費用	Prepaid Pension Cost	—	635,016	1,671,431	1,764,934	1,865,068	1,977,572	2,043,372	1,997,008	1,992,984	1,990,625	1,998,224	2,077,497	—	—
退職給付に係る資産	Net Defined Benefit Asset	—	—	—	—	—	—	—	—	—	—	—	—	614,916	391,765
投資不動産	Real Estate for Investment	—	—	—	571,456	566,486	561,657	821,910	815,435	810,784	804,495	798,325	750,917	745,032	458,477
繰延税金資産	Deferred Tax Assets	118,373	166,386	171,135	114,501	125,778	146,913	543,394	931,951	677,560	415,757	389,689	406,543	374,736	674,181
再評価に係る繰延税金資産	Deferred Tax Assets for Land Revaluation	279,910	256,917	256,064	—	—	—	—	—	—	—	—	—	—	75,412
その他	Other	4,267,583	3,342,035	3,077,772	3,055,196	3,307,982	3,177,278	4,090,223	3,932,131	3,900,353	3,766,190	3,829,694	3,898,080	3,242,354	3,432,837
貸倒引当金	Allowance for Doubtful Accounts	(1,007,429)	(876,127)	(873,602)	(732,980)	(691,919)	(720,963)	(708,455)	(679,060)	(599,044)	(593,824)	(584,093)	(580,756)	(116,688)	(114,219)
資産合計	Total Assets	42,663,202	44,655,011	46,740,548	46,109,741	57,463,056	53,722,708	55,231,159	51,847,710	50,989,923	50,746,994	52,903,186	58,086,272	60,577,900	60,576,308

**連結貸借対照表 / Consolidated Balance Sheets**

		(千円 / Thousands of yen)															
決算期	Fiscal Years Ended	2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2		
流動負債	Current Liabilities	12,125,788	12,392,816	12,088,088	12,339,776	13,717,159	12,629,699	14,229,484	11,613,006	9,764,710	8,530,067	8,172,934	9,860,324	10,387,344	10,330,022		
支払手形及び買掛金	Notes and Accounts Payable-Trade	6,227,368	6,304,840	6,022,648	6,204,419	5,166,432	4,842,145	3,880,093	3,915,845	4,138,660	4,000,388	3,810,018	4,515,638	4,170,142	4,289,341		
短期借入金	Short-term Loans Payable	3,725,269	3,228,016	3,097,023	2,540,324	4,600,502	4,327,928	6,525,985	3,034,404	1,676,604	97,700	0	—	48,310	—		
一年内返済予定社債	Current Portion of Bonds	—	—	—	—	—	90,000	295,000	10,000	—	—	—	—	—	—		
未払法人税等	Income Taxes Payable	522,811	1,019,893	989,779	642,802	876,532	732,057	704,192	1,097,582	941,945	1,034,486	855,113	1,366,588	1,399,367	1,545,501		
賞与引当金	Provision for Bonuses	474,559	561,667	497,175	453,875	403,209	427,164	415,805	407,668	469,848	503,261	553,077	425,726	355,684	528,148		
その他	Other	1,175,779	1,278,398	1,481,461	2,498,354	2,670,481	2,210,403	2,408,407	3,147,506	2,537,627	2,894,231	2,954,725	3,552,370	4,413,840	3,967,029		
固定負債	Noncurrent Liabilities	4,605,215	4,561,908	5,037,983	3,668,258	3,868,656	3,036,678	3,900,427	3,255,097	3,806,236	3,774,597	4,015,894	4,481,950	4,772,345	5,008,462		
社債	Bonds Payable	—	—	100,000	100,000	360,000	230,000	45,000	—	—	—	—	—	—	—		
長期借入金	Long-term Loans Payable	1,805,107	1,532,336	580,679	272,231	110,940	12,023	638,158	453,754	733,130	510,350	243,160	150,930	—	478,810		
預り保証金	Guarantee Deposits Received	557,518	509,738	536,787	462,894	426,827	332,272	291,997	255,769	390,340	318,592	313,146	295,476	319,085	324,428		
繰延税金負債	Deferred Tax Liabilities	1,571,161	1,841,087	1,989,182	1,541,394	2,111,467	1,637,129	1,792,660	1,452,742	796,121	931,369	959,729	1,520,356	1,824,453	1,565,624		
退職給付引当金	Provision for Retirement Benefits	249,941	252,050	1,279,753	313,141	317,459	328,426	472,161	512,957	533,050	554,593	540,621	537,167	—	—		
退職給付に係る負債	Net Defined Benefit Liability	—	—	—	—	—	—	—	—	—	—	—	—	614,881	669,081		
役員退職慰労引当金	Provision for Directors' Retirement Benefits	387,474	403,328	539,437	626,140	350,137	395,142	339,538	332,414	369,511	397,046	380,602	339,728	385,296	433,131		
資産除去債務	Asset Retirement Obligations	—	—	—	—	—	—	—	—	765,013	806,554	845,241	942,180	1,002,570	1,040,972		
その他	Other	34,012	23,367	12,142	352,456	191,823	101,683	320,911	247,459	219,067	256,089	733,392	696,110	626,058	496,414		
負債合計	Total Liabilities	16,731,003	16,954,725	17,126,071	16,008,035	17,585,816	15,666,377	18,129,911	14,868,103	13,570,946	12,304,664	12,188,829	14,342,274	15,159,689	15,338,485		
少数株主持分	Minority Interests	2,186,778	2,450,937	2,848,433	3,043,686	—	—	—	—	—	—	—	—	—	—		
資本金	Capital Stock	2,486,520	2,486,520	2,486,520	2,486,520	—	—	—	—	—	—	—	—	—	—		
資本剰余金	Capital Surplus	5,437,227	5,437,227	5,437,230	5,437,230	—	—	—	—	—	—	—	—	—	—		
利益剰余金	Retained Earnings	16,925,627	18,248,446	19,389,117	19,057,863	—	—	—	—	—	—	—	—	—	—		
土地再評価差額金	Revaluation Reserve for Land	(387,496)	(376,040)	(362,830)	(614,198)	—	—	—	—	—	—	—	—	—	—		
その他有価証券評価差額金	Valuation Difference on Available-for-Sale Securities	(68,817)	159,045	523,666	1,377,568	—	—	—	—	—	—	—	—	—	—		
為替換算調整勘定	Foreign Currency Translation Adjustment	(6,182)	(22,410)	(27,013)	(12,164)	—	—	—	—	—	—	—	—	—	—		
自己株式	Treasury Stock	(641,459)	(683,442)	(680,647)	(674,800)	—	—	—	—	—	—	—	—	—	—		
資本合計	Total Shareholders' Equity	23,745,419	25,249,347	26,766,043	27,058,020	—	—	—	—	—	—	—	—	—	—		
負債・少数株主持分・資本合計	Total Liabilities, Minority Interests and Shareholders' Equity	42,663,202	44,655,011	46,740,548	46,109,741	—	—	—	—	—	—	—	—	—	—		
(純資産の部)	(NET ASSETS)																
株主資本	Shareholders' Equity	—	—	—	—	38,964,613	38,130,249	37,399,019	37,199,014	37,576,467	38,625,120	40,615,203	43,276,646	44,065,700	45,237,823		
資本金	Capital Stock	—	—	—	—	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520		
資本剰余金	Capital Surplus	—	—	—	—	18,349,719	18,300,303	18,300,303	18,300,326	18,300,303	18,300,303	18,300,303	18,322,104	18,230,806	18,146,513		
利益剰余金	Retained Earnings	—	—	—	—	19,013,290	18,517,443	18,322,785	18,517,819	18,739,747	19,330,884	21,505,486	23,978,284	26,633,216	29,958,714		
自己株式	Treasury Stock	—	—	—	—	(884,916)	(1,174,018)	(1,710,590)	(2,105,651)	(1,950,104)	(1,482,588)	(1,677,107)	(1,510,263)	(3,284,842)	(5,768,298)		
その他の包括利益累計額	Accumulated Other Comprehensive Income	—	—	—	—	897,544	(76,985)	(300,049)	(221,820)	(164,967)	(208,873)	78,787	447,929	1,309,198	345,275		
その他有価証券評価差額金	Valuation Difference on Available-for-Sale Securities	—	—	—	—	1,525,410	566,971	(29,879)	72,924	145,765	91,187	352,468	648,982	1,481,757	810,524		
繰延ヘッジ損益	Deferred Gains or Losses on Hedge	—	—	—	—	(308)	(38,400)	10,845	(2,223)	(2,555)	14,624	16,070	(10,415)	13,339	(34,981)		
土地再評価差額金	Revaluation Reserve for Land	—	—	—	—	(611,816)	(614,198)	(264,512)	(264,512)	(264,512)	(264,512)	(264,512)	(233,476)	(233,476)	(158,063)		
為替換算調整勘定	Foreign Currency Translation Adjustment	—	—	—	—	(15,740)	8,641	(16,503)	(28,008)	(43,665)	(50,172)	(25,239)	42,838	85,054	81,167		
退職給付に係る調整累計額	Remeasurements of Defined Benefit Plans	—	—	—	—	—	—	—	—	—	—	—	(37,476)	(353,371)	—		
新株予約権	Subscription Rights to Shares	—	—	—	—	—	—	—	—	—	—	5,483	14,286	19,195	19,421	43,311	69,097
少数株主持分	Minority Interests	—	—	—	—	15,081	3,066	2,278	2,412	1,994	1,796	1,171	—	—	—	—	—
純資産合計	Total Net Assets	—	—	—	—	39,877,240	38,056,330	37,101,248	36,979,606	37,418,977	38,442,329	40,714,357	43,743,997	45,418,210	45,237,823		
負債及び純資産合計	Total Liabilities and Net Assets	—	—	—	—	57,463,056	53,722,708	55,231,159	51,847,710	50,989,923	50,746,994	52,903,186	58,086,272	60,577,900	60,576,308		

**連結損益計算書 / Consolidated Statements of Income**

決算期	Fiscal Years Ended	(千円 / Thousands of yen)													
		2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2
売上高	Net Sales	42,195,284	43,810,178	44,475,677	47,390,026	54,137,849	50,991,447	51,557,193	48,430,082	46,433,874	46,693,298	48,237,023	49,003,184	50,726,266	52,883,639
売上総利益	Gross Profit	17,035,667	18,059,822	18,380,673	19,108,097	24,750,482	24,585,838	26,113,123	26,179,471	25,461,419	25,621,299	26,962,531	27,741,727	28,937,167	30,831,973
人件費	Payroll Allowance	7,050,822	7,405,018	7,107,747	7,346,460	7,624,068	7,795,974	8,480,117	9,028,780	8,683,635	8,342,893	8,238,747	7,829,390	7,929,039	8,394,144
その他経費	Other Expenses	6,783,919	7,100,904	7,532,033	8,156,679	14,255,269	14,123,253	14,592,887	13,967,670	13,480,682	13,016,591	13,563,871	14,018,299	14,443,022	15,161,998
減価償却費	Depreciation and Amortization	675,170	647,626	582,409	532,847	599,354	634,739	745,232	770,808	797,613	836,710	865,763	987,952	1,097,203	1,161,840
販管費計	Total Selling and Administrative Expenses	14,509,911	15,153,548	15,222,189	16,035,986	22,478,691	22,553,967	23,818,237	23,767,259	22,961,930	22,196,195	22,673,381	22,835,642	23,469,265	24,717,982
営業利益	Operating Income	2,525,756	2,906,273	3,158,484	3,072,110	2,271,790	2,031,871	2,294,885	2,412,212	2,499,478	3,425,104	4,289,150	4,906,084	5,467,901	6,113,990
営業外収益	Non-Operating Income	673,575	537,334	488,828	530,973	721,005	648,251	275,674	290,254	507,730	517,820	639,387	752,619	767,373	781,540
営業外費用	Non-Operating Expenses	257,456	137,301	153,904	107,095	134,782	143,812	228,669	151,193	67,022	51,801	41,666	15,857	49,046	40,543
経常利益	Ordinary Income	2,941,874	3,306,307	3,493,408	3,495,988	2,858,013	2,536,310	2,341,891	2,551,273	2,940,198	3,891,124	4,886,871	5,642,847	6,186,229	6,854,987
特別利益	Extraordinary Income	915,181	67,615	197,597	455,301	18,406	160,459	124,787	897,412	24,004	124,364	97,300	35,566	152,665	131,842
特別損失	Extraordinary Loss	875,769	344,800	502,350	3,250,653	584,015	1,084,471	916,863	1,414,659	962,762	470,774	425,179	243,188	352,072	258,668
税金等調整前当期純利益	Income before Income Taxes and Minority Interests	2,981,287	3,029,122	3,188,655	700,635	2,292,404	1,612,298	1,549,815	2,034,026	2,001,440	3,544,714	4,558,992	5,435,225	5,986,822	6,728,161
法人税等	Income Taxes	1,285,632	1,153,219	1,372,434	206,604	1,734,769	1,343,915	842,902	1,119,095	1,048,538	1,573,090	1,770,846	2,251,262	2,374,721	2,450,978
少数株主利益(損失)	Minority Interests in Income (Loss)	233,628	298,041	369,126	471,522	163,611	1,842	(787)	133	(417)	(197)	(625)	(0)	—	—
少数株主損益調整前当期純利益	Income before Minority Interests	—	—	—	—	—	—	—	914,930	952,901	1,971,623	2,788,146	3,183,962	3,612,100	4,277,182
当期純利益	Net Income	1,462,026	1,577,862	1,447,094	22,508	394,023	266,541	707,701	914,796	953,319	1,971,821	2,788,771	3,183,963	3,612,100	4,277,182

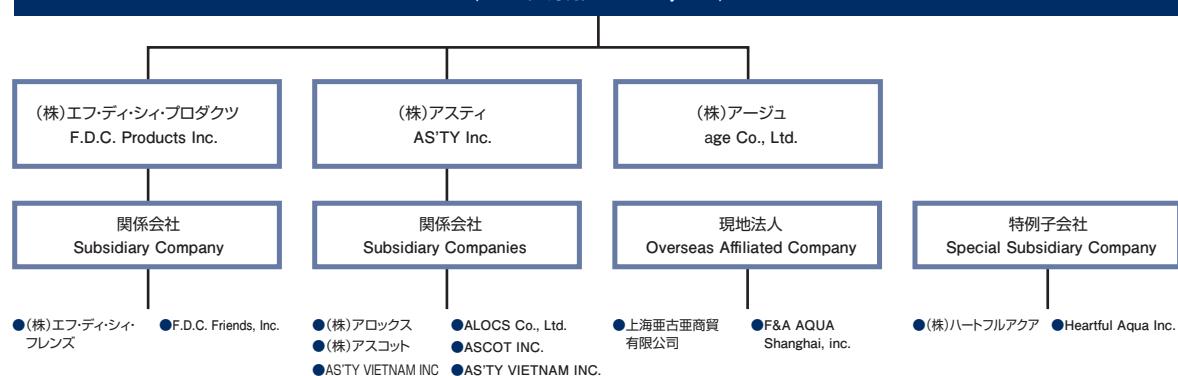
**連結キャッシュフロー計算書 / Consolidated Statements of Cash Flows**

決算期	Fiscal Years Ended	(千円 / Thousands of yen)													
		2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2
I 営業活動によるキャッシュフロー:	I Cash Flows from Operating Activities														
税金等調整前当期純利益	Net Income before Income Taxes	2,981,287	3,029,122	3,188,655	700,635	2,292,404	1,612,298	1,549,815	2,097,270	2,039,384	3,543,009	4,555,675	5,435,236	5,986,822	6,728,161
減価償却費	Depreciation	705,630	671,572	635,709	590,791	660,725	683,684	775,851	814,760	840,853	873,721	903,110	1,026,676	1,135,407	1,191,512
減損損失	Impairment Loss	—	—	—	2,866,352	193,034	520,788	309,200	186,005	247,558	274,467	184,088	239,675	291,939	227,936
連結調整勘定償却額	Amortization of Consolidated Adjustment Account	49,387	49,351	57,903	134,655	429,780	—	—	—	—	—	—	—	—	—
のれん償却額	Amortization of Goodwill	—	—	—	—	—	647,095	693,086	594,646	532,382	523,755	544,782	520,643	496,504	496,504
固定資産臨時償却費	Non-recurring Depreciation on Noncurrent Assets	—	—	—	—	—	—	—	459,986	—	—	—	—	—	—
資産除去債務会計基準の適用に伴う影響額	Loss on Adjustment for Changes of Accounting Standard for Asset Retirement Obligations	—	—	—	—	—	—	—	—	490,338	—	—	—	—	—
貸倒引当金の増減額(( )は減少)	Increase (Decrease) in Allowance for Doubtful Accounts	(17,878)	(127,300)	(25,425)	(192,718)	(43,863)	26,534	(24,529)	(30,521)	(84,545)	(2,961)	(15,861)	679	(460,675)	1,845
賞与引当金の増減額(( )は減少)	Increase (Decrease) in Provision for Bonuses	(9,246)	87,108	(79,645)	(48,107)	(9,740)	23,992	(51,349)	(8,137)	62,179	33,413	52,137	(127,350)	(70,041)	172,463
退職給付信託設定益(( )は減少)	Gain on Contribution of Securities to Retirement Benefit Trust	—	—	—	—	—	—	—	—	—	—	—	—	—	—
退職給付費用	Retirement Benefit Expenses	—	—	—	—	—	—	—	—	—	—	—	—	—	—
退職給付引当金の増減額(( )は減少)	Increase (Decrease) in Provision for Retirement Benefits	22,742	96,938	(9,901)	(760,347)	(110,438)	(101,215)	(36,513)	87,032	25,583	24,422	(12,617)	(83,629)	—	—
退職給付に係る負債の増減額(( )は減少)	Increase (Decrease) in Net Defined Benefit Liability	—	—	—	—	—	—	—	—	—	—	—	—	1,502,819	115,449
その他引当金の増減額(( )は減少)	Increase (Decrease) in Other Provision	(56,567)	15,854	58,388	86,703	(700,051)	35,205	(352,400)	(3,173)	44,897	34,535	(8,564)	(56,074)	43,264	62,489
受取利息及び受取配当金	Interest and Dividends Income	(49,170)	(46,207)	(40,589)	(49,574)	(51,807)	(65,368)	(71,725)	(56,695)	(63,058)	(64,954)	(68,741)	(81,416)	(89,091)	(103,424)
支払利息	Interest Expenses	112,654	98,554	79,914	62,900	57,464	89,145	115,082	80,545	42,010	29,753	15,083	2,826	1,714	801
持分による法投資損益(( )は益)	Equity in (Earnings) Losses of Affiliates	(464,003)	(376,099)	(299,076)	(283,103)	(436,155)	(406,602)	69,852	(15,857)	(168,813)	(219,971)	(377,195)	(497,201)	(463,052)	(481,960)
権利金収入	Foregift Income	—	—	—	—	—	—	(880,000)	—	—	—	—	—	—	—
建物解体費用	Demolition Cost	—	—	—	—	—	—	380,000	—	—	—	—	—	—	—
為替差損益(( )は益)	Foreign Exchange Losses (Gains)	46,056	(12,965)	520	(27,797)	(2,648)	39,968	(33,896)	(54,705)	(34,272)	23,324	28,475	(4,355)	(2,022)	(2,245)
投資不動産売却損益(( )は益)	Loss (Gain) on Sales of Investments in Real Estates	—	—	—	—	—	—	—	—	—	—	—	(21,974)	—	—
関係会社株式売却益	Gain on Sales of Subsidiaries and Affiliates' Stocks	—	(27,120)	—	—	—	—	—	—	—	—	(5,140)	—	—	—
関係会社株式清算損益(( )は益)	Loss (Gain) on Liquidation of Subsidiaries and Affiliates' Stocks	—	—	—	—	—	—	—	—	—	—	—	(104,118)	—	—
有価証券売却損益	Loss (Gain) on Sales of Securities	—	—	—	—	—	—	—	—	—	—	—	—	—	—
投資有価証券評価損	Loss (Gain) on Valuation of Investment Securities	543,238	—	—	62,526	113,585	3,104	291,376	215,720	70,110	50,417	—	—	—	—
投資有価証券売却損益(( )は益)	Loss (Gain) on Sales of Investment Securities	(23,624)	(22,780)	(128,709)	(1,568)	114	(130,725)	2,065	(2,198)	(9,554)	(0)	(244)	—	—	(64,675)
固定資産除却損	Loss on Retirement of Noncurrent Assets	255,733	283,249	274,494	102,862	59,405	155,188	64,427	104,113	91,654	64,560	5,609	—	—	—
固定資産売却損益(( )は益)	Loss (Gain) on Sales of Noncurrent Assets	(195,362)	(22,164)	36,115	(37,031)	1,005	40,224	(105,252)	959	(1,576)	22,800	(77,657)	(12,163)	(39,657)	(67,166)
出資金評価損	Loss on Valuation of Investments in Capital	—	—	—	—	3,000	—	—	—	—	—	—	—	—	—
会員権評価損	Loss on Valuation of Membership	—	—	—	—	—	—	—	—	—	—	20,504	—	—	—
確定拠出年金移行による受取利益	Gain on Change of Defined Contribution	—	—	(335,520)	—	—	—	—	—	—	—	—	—	—	—
災害による受取保険金	Insurance Proceeds Due to Disasters	—	—	(36,558)	(24,308)	—	—	—	—	—	—	—	—	—	—
売上債権の増減額(( )は増加)	Decrease (Increase) in Notes and Accounts Receivable-Trade	62,140	105,177	1,220,284	519,049	256,028	519,293	834,505	138,404	46,085	(91,437)	197,447	201,159	(497,679)	(217,096)
たな卸資産の増減額(( )は増加)	Decrease (Increase) in Inventories	(328,160)	(417,072)	156,228	(218,582)	(714,946)	594,783	(91,720)	1,178,530	(259,937)	(71,718)	(654,246)	(1,457,010)	(741,862)	(88,298)
仕入債務の増減額(( )は増加)	Increase (Decrease) in Notes and Accounts Payable-Trade	(688,381)	95,216	(607,597)	(275,177)	(1,195,299)	(374,270)	(1,405,478)	35,656	223,207	(138,087)	(172,011)	705,260	(348,193)	119,541
未払消費税等の増減額(( )は減少)	Increase (Decrease) in Accrued Consumption Taxes	(50,256)	1,550	70,303	(68,483)	14,931	89,615	(66,749)	71,449	122,105	73,809	(134,701)	52,295	344,900	(65,483)
未払金の増減額(( )は減少)	Increase (Decrease) in Accounts Payable-Other	—	—	—	—	—	—	—	—	—	—	617,078	(549,568)	—	—
前受金の増減額(( )は減少)	Increase (Decrease) in Advances Received	—	—	—	—	—	—	—	—	—	—	279,572	500,753	(151,839)	38,995
前払費用の増減額(( )は増加)	Decrease (Increase) in Prepaid Expenses	(686,460)	—	—	—	—	—	—	—	—	—	—	—	—	—
その他の資産の増減額(( )は増加)	Decrease (Increase) in Other Assets	118,906	21,047	(4,127)	70,683	359,937	281,474	93,834	197,859	343,657	245,878	(124,362)	150,267	(69,996)	(4,060)
その他の負債の増減額(( )は減少)	Increase (Decrease) in Other Liabilities	(53,391)	(92,627)	66,978	391,647	(145,987)	(572,301)	(660,237)	239,123	(351,623)	15,187	43,161	(58,569)	(1,004,397)	86,849
役員賞与	Directors' bonuses	(58,300)	(57,000)	(56,600)	(67,550)	(61,050)	—	—	—	—	—	—	—	—	—
小計	Subtotal	2,216,975	3,380,526	4,557,263	3,198,935	855,844	3,711,912	1,899,243	5,830,775	4,205,551	5,243,925	4,898,536	6,435,728	6,377,821	7,597,973
利息及び配当金の受取額	Interest and Dividends Income Received	164,517	152,773	147,385	148,074	159,461	171,173	234,901	165,463	171,824	173,720	177,505	190,181	204,415	225,308
利息の支払額	Interest Expenses Paid	(114,521)	(95,289)	(76,808)	(60,661)	(57,057)	(90,633)	(115,894)	(76,096)	(39,739)	(28,213)	(14,572)	(2,799)	(1,714)	(801)
災害による保険金の受取額	Insurance Proceeds Due to Disasters	—	—	36,558	24,308	—	—	—	—	—	—	—	—	—	—
法人税等の支払額	Income Taxes Paid	(956,422)	(762,261)	(1,463,652)	(1,452,664)	(971,140)	(1,336,661)	(985,159)	(1,072,299)	(1,523,123)	(1,329,470)	(1,693,379)	(1,437,902)	(2,250,920)	(2,502,657)
営業活動によるキャッシュフロー	Net Cash Provided by (Used in) Operating Activities	1,310,549	2,675,749	3,200,746	1,857,992	(12,891)	2,455,791	1,033,090	4,847,843	2,858,087	4,059,961	3,368,090	5,185,207	4,329,603	5,319,822

**連結キャッシュフロー計算書 / Consolidated Statements of Cash Flows**

決算期	Fiscal Years Ended	(千円 / Thousands of yen)													
		2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2
<b>II 投資活動によるキャッシュフロー:</b>	<b>II Cash Flows from Investing Activities</b>														
有価証券の売却による収入	Proceeds from Sales of Short-term Investment Securities	—	—	—	—	—	—	—	—	—	—	—	—	—	—
有形固定資産等の取得による支出	Purchase of Property, Plant and Equipment	(2,431,151)	(1,148,631)	(588,628)	(1,063,506)	(324,111)	(376,821)	(309,699)	(390,736)	(971,383)	(636,718)	(1,012,920)	(1,048,529)	(1,590,069)	(1,063,206)
有形固定資産等の売却による収入	Proceeds from Sales of Property, Plant and Equipment	272,971	122,863	55,643	221,099	9,985	13,653	18,368	5,096	1,966	147,518	579,184	128,560	62,000	3,831
無形固定資産等の取得による支出	Purchase of Intangible Assets	—	—	—	(91,250)	(239,771)	(420,732)	(53,477)	(65,831)	(6,756)	(62,777)	(12,111)	(19,089)	(53,944)	(12,810)
無形固定資産の売却による収入	Proceeds from Sales of Intangible Assets	—	—	—	—	464	33	—	—	—	—	135	—	—	—
有価証券の取得による支出	Purchase of Securities	—	—	—	—	—	—	—	—	—	—	—	(1,400,000)	(500,000)	—
有価証券の償還による収入	Proceeds from Redemption of Securities	—	—	—	—	—	—	—	—	—	—	—	—	1,900,000	150,000
投資資産の売却による収入	Proceeds from Sales of Investment Assets	—	—	—	—	—	—	166,773	—	—	—	—	—	—	—
投資有価証券の取得による支出	Purchase of Investment Securities	(446,266)	(909,058)	(50,290)	(219,103)	(767,225)	(393,278)	(31,597)	(17,735)	(22,044)	(15,884)	(703,972)	(17,077)	(1,216,996)	(17,724)
投資有価証券の売却による収入	Proceeds from Sales of Investment Securities	265,451	643,947	172,549	30,245	7,000	154,312	297	13,305	62,350	—	952	—	—	296,370
投資不動産の売却による収入	Proceeds from Sales of Investments in Real estates	—	—	—	—	—	—	—	—	—	—	—	63,361	—	352,250
関係会社株式清算による収入	Proceeds from Liquidation of Subsidiaries and Affiliates' Stocks	—	—	—	—	—	—	—	—	—	—	—	—	104,118	—
連結子会社株式の取得による支出	Purchase of Shares of Consolidated Subsidiaries	—	—	—	—	(100,894)	(10,948)	—	—	—	—	—	—	—	—
連結子会社株式の売却による収入	Proceeds from Sales of Shares of Consolidated Subsidiaries	—	—	267,769	—	712	—	—	—	—	—	57,075	—	—	—
連結子会社の取得による支出	Purchase of Consolidated Subsidiaries	(272,533)	—	(242,589)	—	(222,394)	—	(216,285)	—	—	—	—	—	—	—
営業譲受による支出	Payments for Transfer of Business	—	(558,475)	—	(632,533)	—	—	—	—	—	—	—	—	—	—
短期貸付による支出	Payments for Short-term Loans Receivable	—	—	—	(10,000)	—	—	—	—	—	—	—	—	—	—
長期貸付による支出	Payments for Long-term Loans Receivable	(7,700)	(27,240)	(21,905)	(592,300)	(10,600)	(18,459)	(9,798)	(21,264)	(10,852)	(5,796)	(5,329)	(9,753)	(7,774)	(6,177)
長期貸付金の回収による収入	Collection of Long-term Loans Receivable	18,527	31,964	33,893	24,752	17,461	23,616	21,807	20,475	20,568	18,851	12,381	15,459	8,083	10,327
長期前払費用の取得による支出	Purchase of Long-term Prepaid Expenses	(51,731)	(53,167)	(25,357)	(37,764)	(31,005)	(33,962)	(38,480)	(49,331)	(14,937)	(25,661)	(45,858)	(70,773)	(46,044)	(209,566)
定期預金の払戻による収入	Proceeds from Withdrawal from Time Deposits	10,000	—	—	—	—	—	18,020	—	—	—	—	—	—	—
定期預金の預入による支出	Payments into Time Deposits	—	—	—	—	—	(6,009)	(2,509)	—	—	—	—	—	—	—
その他投資にかかる支出	Other Payments	(130,388)	(63,700)	(66,330)	(358,909)	(49,156)	(205,928)	(88,190)	(149,033)	(439,249)	(283,771)	(364,905)	(388,201)	(241,595)	(313,088)
その他投資の回収による収入	Other Proceeds	34,253	456,458	358,287	275,976	256,206	300,095	419,468	270,124	414,194	431,408	264,805	356,743	397,469	264,403
投資活動によるキャッシュフロー	Net Cash Provided by (Used in) Investing Activities	(2,738,569)	(1,505,038)	(106,961)	(2,453,291)	(1,453,328)	(974,429)	(105,304)	(384,931)	(966,144)	(432,831)	(1,230,564)	(2,389,299)	(1,184,752)	(545,390)
<b>III 財務活動によるキャッシュフロー:</b>	<b>III Cash Flows from Financing Activities</b>														
短期借入金の純増減額	Net Increase (Decrease) in Short-term Loans Payable	152,143	(147,440)	(566,162)	7,000	2,141,920	(191,554)	1,456,752	(3,450,000)	(1,310,000)	(1,540,000)	—	—	—	—
長期借入による収入	Proceeds from Long-term Loans Payable	1,900,000	700,000	—	100,000	—	—	—	—	487,000	—	—	—	549,800	
長期借入の返済による支出	Repayment of Long-term Loans Payable	(1,299,683)	(1,286,232)	(1,220,043)	(912,275)	(559,348)	(203,125)	(218,963)	(225,985)	(255,424)	(261,684)	(364,890)	(92,230)	(102,620)	(119,300)
社債の償還による支出	Redemption of Bonds	—	—	—	861,340	—	(40,000)	(462,500)	(330,000)	(10,000)	—	—	—	—	—
自己株式の売却による収入	Proceeds from Sales of Treasury Stock	6,900	—	62	625	59	207	65	190	—	—	—	114,975	62,985	69,243
自己株式の取得による支出	Purchase of Treasury Stock	(9,600)	(510)	(2,877)	(11,249)	(22,142)	(316,342)	(544,637)	(388,994)	(121,532)	(437,308)	(285,799)	(554)	(2,083,827)	(3,151,460)
連結子会社の株式発行による収入	Proceeds from Issuance of Shares of Consolidated Subsidiaries	—	—	—	—	—	—	—	—	—	—	—	—	—	—
配当金の支払額	Cash Dividends Paid	(198,966)	(218,758)	(258,524)	(298,258)	(298,253)	(762,387)	(602,369)	(585,673)	(586,738)	(585,983)	(620,361)	(687,001)	(957,168)	(976,612)
少数株主への配当金の支払額	Cash Dividends Paid to Minority Shareholders	(51,537)	(58,509)	(72,838)	(99,105)	(106,205)	(230)	—	—	—	—	—	—	—	—
その他の財務活動に伴う支出	Other Payments	—	—	—	—	—	(38,253)	(123,413)	(108,243)	(16,818)	(51,440)	(159,113)	(217,816)	(111,079)	—
財務活動によるキャッシュフロー	Net Cash Provided by (Used in) Financing Activities	499,255	(1,011,450)	(2,120,384)	(351,958)	1,156,029	(1,513,433)	(409,905)	(5,103,877)	(1,904,938)	(2,841,795)	(1,322,490)	(823,924)	(3,298,446)	(3,739,409)
<b>IV 現金及び現金同等物に係る換算差額</b>	<b>IV Effect of Exchange Rate Change on Cash and Cash Equivalents</b>	(5,495)	(2,735)	(5,123)	10,462	775	(1,324)	(7,813)	74	(2,364)	(915)	9,412	9,662	13,114	(2,111)
<b>V 現金及び現金同等物の増減額</b>	<b>V Net Increase (Decrease) in Cash and Cash Equivalents</b>	(934,260)	156,525	968,277	(936,795)	(309,416)	(33,395)	510,067	(640,891)	(15,359)	784,420	824,447	1,981,646	(140,482)	1,032,910
<b>VI 現金及び現金同等物期首残高</b>	<b>VI Cash and Cash Equivalents at Beginning of Period</b>	1,496,495	789,701	946,227	1,914,504	977,709	682,481	649,085	1,159,152	518,261	502,901	1,287,321	2,111,769	4,093,415	3,952,933
<b>VII 新規連結に伴う現金及び現金同等物の増加</b>	<b>VII Increase in Cash and Cash Equivalents from Newly Consolidated Subsidiary</b>	227,466	—	—	—	14,187	—	—	—	—	—	—	—	—	—
<b>VIII 連結除外に伴う現金及び現金同等物の減少額</b>	<b>VIII Decrease in Cash and Cash Equivalents Resulting from Exclusion of Subsidiaries from Consolidation</b>	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>IX 現金及び現金同等物期末残高</b>	<b>IX Cash and Cash Equivalents at End of Period</b>	789,701	946,227	1,914,504	977,709	682,481	649,085	1,159,152	518,261	502,901	1,287,321	2,111,769	4,093,415	3,952,933	4,985,844

**(株)4℃ホールディングス/YONDOSHI HOLDINGS INC.**  
(2016年5月現在/As of May 2016)



## 株式会社エフ・ディ・シィ・プロダクツ

代表者 代表取締役社長 鈴木 秀典  
本社所在地 〒141-8544 東京都品川区上大崎二丁目19-10  
事業内容 ジュエリー、バッグ等の企画・製造  
創業 1972年4月  
設立 1986年4月  
資本金 4億円  
URL:<http://www.fdcop.co.jp/>

## F.D.C. Products Inc.

Representative: Hidenori Suzuki  
(President and Representative Director)  
Address: 2-19-10 Kami-Osaki, Shinagawa-ku, Tokyo 141-8544  
Business Activities: Planning and manufacture of jewelry, bags and other products  
Founded: April 1972  
Established: April 1986  
Paid-in Capital: ¥400 million  
URL: <http://www.fdcop.co.jp/>

## 株式会社アスティ

代表者 代表取締役社長 岡藤 一朗  
本社所在地 〒733-8641 広島市西区商工センター二丁目15-1  
事業内容 アパレル及び バッグメーカー、  
アパレル卸  
設立 2006年9月  
資本金 1億円  
URL:<http://www.asty.co.jp/>

## AS'TY Inc.

Representative: Ichiro Okafuji  
(President and Representative Director)  
Address: Shoko Center 2-15-1 Nishi-ku, Hiroshima 733-8641  
Business Activities: Apparel and bag manufacturer, wholesale of apparel  
Established: September 2006  
Paid-in Capital: ¥100 million  
URL: <http://www.asty.co.jp/>

## 株式会社アージュ

代表者 代表取締役社長 田村 英樹  
本社所在地 〒733-0833 広島市西区商工センター二丁目15-1  
事業内容 総合衣料チェーン、  
レディスカジュアル  
チェーン等の運営  
設立 1996年3月  
資本金 1億円  
URL:<http://www.agegroup.jp/>

## age Co., Ltd.

Representative: Hideki Tamura  
(President and Representative Director)  
Address: Shoko Center 2-15-1 Nishi-ku, Hiroshima 733-0833  
Business Activities:  
Management of daily fashion brand "PALETTE"  
Management of LOU (ladies' casual wear shop)  
Established: March 1996  
Paid-in Capital: ¥100 million  
URL: <http://www.agegroup.jp/>

## 会社概要

社名 株式会社4℃ホールディングス  
(英文) YONDOSHI HOLDINGS INC.  
所在地 〒141-0021 東京都品川区上大崎二丁目19-10  
設立年月日 1950年5月  
資本金 24億8,652万円  
事業内容 ジュエリーを中心とするブランド事業、アパレル・バッグを中心とした企画・製造・卸売事業、及び小売事業  
従業員数 3,041名(連結)(2016年2月29日現在)  
連結子会社 9社(2016年4月28日現在)  
役員(2016年5月19日現在)

代表取締役会長	木村 祭氏	取締役相談役(非常勤)	細田 信行
代表取締役社長	鈴木 秀典	監査等委員	岩森 真彦
専務取締役執行役員	瀧口 昭弘	監査等委員	藤森 友明
常務取締役執行役員	久留米俊文	監査等委員	神垣 清水
取締役執行役員	西村 政彦	監査等委員	秋山 豊正

## Corporate Information

Company Name: YONDOSHI HOLDINGS INC.  
Address: 2-19-10, Kami-Osaki, Shinagawa-ku, Tokyo 141-0021  
Establishment Date: May 1950  
Paid-in Capital: ¥2,486,520,500  
Business Activities: Brand business mainly in jewelry; Planning, manufacture and wholesale mainly of apparel and bags and retail business  
Number of Employees: 3,041 (Consolidated) (As of February 29, 2016)  
Consolidated Subsidiaries: 9 companies (As of April 28, 2016)  
Directors and Corporate Auditors (As of May 19, 2016)

Chairman and Representative Director	Saishi Kimura	Director and Adviser (Part-time)	Nobuyuki Hosoda
President and Representative Director	Hidenori Suzuki	Audit and Supervisory Committee Member	Masahiko Iwamori
Senior Executive Director and Executive Officer	Akihiro Takiguchi	Audit and Supervisory Committee Member	Tomoaki Fujimori
Executive Director and Executive Officer	Toshifumi Kurume	Audit and Supervisory Committee Member	Seisui Kamigaki
Director and Executive Officer	Masahiko Nishimura	Audit and Supervisory Committee Member	Toyomasa Akiyama

[2016年2月29日現在 / As of February 29, 2016]

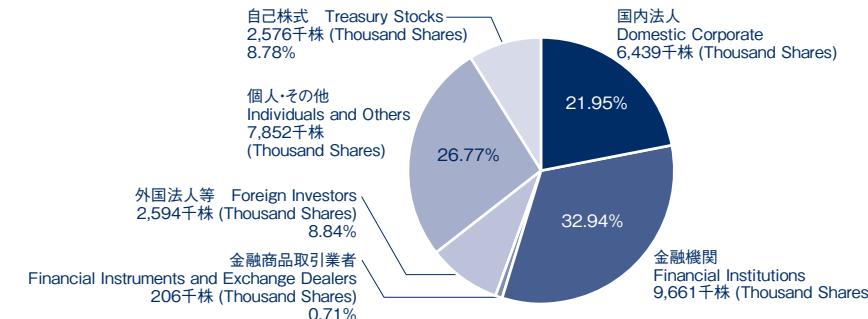
証券コード Ticker Symbol Number	8008
株式上場日 Listed Date	1972年12月 December 1972
上場証券取引所 Stock Exchange Listed	東京証券取引所市場第一部 Tokyo Stock Exchange 1st section
株主名簿管理人 Share Handling Agent	三菱UFJ信託銀行株式会社 Mitsubishi UFJ Trust and Banking Corporation
発行済株式総数 Number of Shares Issued and Outstanding	29,331,356株(Shares)
1単元株式数 Trading Unit of Shares	100株(Shares)
株主数 Number of Shareholders	8,463名

## 大株主の状況 Major Shareholders

株主名 Shareholders' Name	持株数(千株) Shares (Thousand)	持株比率(%株) % of Total
(株)フジ Fuji Co.,Ltd.	3,025	10.31
(株)広島銀行 The Hiroshima Bank, Ltd.	1,324	4.52
第一生命保険(株) The Dai-ichi Mutual Life Insurance Co., Ltd.	1,254	4.28
日本トラスティ・サービス信託銀行(株)(信託口) Japan Trustee Services Bank, Ltd. (Trust Account)	1,077	3.67
4℃ホールディングスグループ共栄会 YONDOSHI HOLDINGS Group Co-Prosperity Association	812	2.77
(株)三井住友銀行 Sumitomo Mitsui Banking Corporation	781	2.66
(株)伊予銀行 The Iyo Bank, Ltd.	739	2.52
(株)もみじ銀行 Momiji Bank, Ltd.	477	1.63
東京海上日動火災保険(株) Tokio Marine & Nichido Fire Insurance Co., Ltd.	458	1.56
尾山 剛雄 Tsuguo Oyama	456	1.55

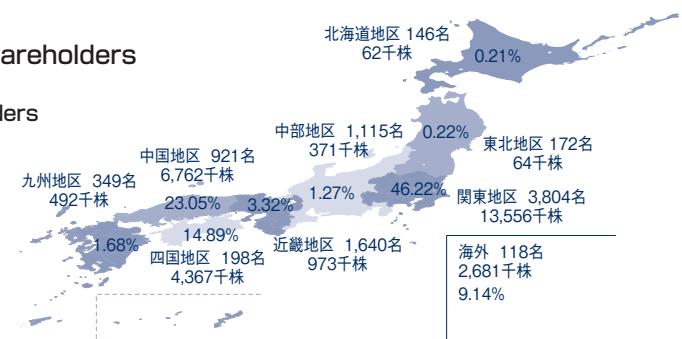
(注)当社は自己株式2,576,277株を保有していますが、上記大株主からは除外しています。  
Note: In addition to the aforementioned, the Company holds 2,576,277 shares of treasury stock.

## 所有者別株式分布 Composition of Shareholders by Category

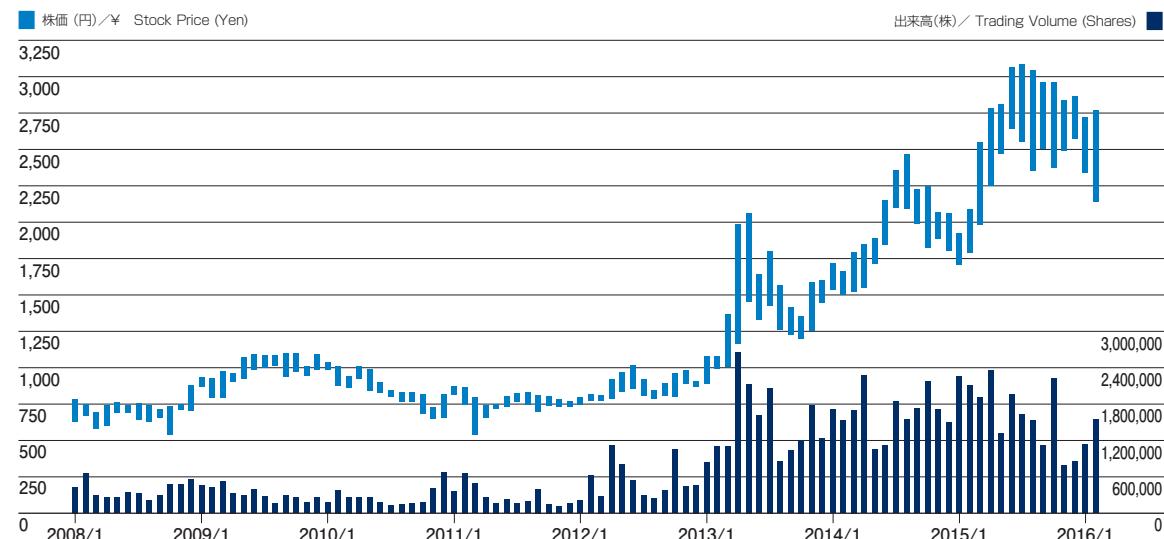


## 地域別株主分布

Composition of Shareholders by Region  
(Number of Shareholders and Thousands of Shares)



## 株価の推移 Stock Price Range



*4°C*

holdings group