

4°C

holdings group



# FACT BOOK 2019

2019年2月期 For the year ended February 28, 2019

株式会社4°Cホールディングス

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表中の( )の数値はマイナスを示しています。

2006年2月期以前の連結数値は、統合前の株式会社アスティの連結の数字です。

Figures for fiscal year ended February 28, 2004 to 2006, are consolidated figures for AS'TY Inc, prior to the establishment of a holding company.

「4°Cホールディングス」はブランドSPA機能をもち主力の「4°C」を中心にジュエリー事業を展開する株式会社エフ・ディ・シー・プロダクツ、アパレル・バッグ分野での企画・製造・販売を行う株式会社アスティ、西日本を中心にファッション分野でリテール事業を展開する株式会社アージュの3社を中心に総合ファッション企業を目指し、事業を展開しております。

資本金は24億円(東証一部上場)、売上高は通期、連結で471億円(2019年2月期)となりました。当社は、『挑戦と変革(Challenge and Change)』をスローガンに掲げ、「100年企業」「100年ブランド」を目指します。

### 企業理念

4°Cホールディングスグループは、人間尊重の基本理念のもと、変革を恐れず、挑戦し続ける企業文化を大切にします。

### 私達は、

- 1 お客様に信頼される企業を目指します。
- 2 社員に夢を与える企業を目指します。
- 3 社会に貢献できる企業を目指します。
- 4 株主に期待される企業を目指します。

YONDOSHI HOLDINGS INC. (“YONDOSHI HOLDINGS” or “the Company”) is a comprehensive fashion company comprised of three core operating arms: F.D.C. Products Inc., a specialty store retailer of private label apparel (SPA) that is actively engaged in the jewelry business focusing mainly on the 4°C brand; AS'TY Inc., a designer, manufacturer and marketer of apparels and bags, and; age Co., Ltd., a retailer of fashion items with operations concentrated in Western Japan.

Listed on the First Section of the Tokyo Stock Exchange, YONDOSHI HOLDINGS maintained paid-in capital of ¥2.4 billion as of February 28, 2019 and consolidated net sales of ¥47.1 billion for the fiscal year under review. Emboldened by a corporate slogan that places considerable emphasis on the key words “Challenge and Change,” we are striving to become a century-old company and brand.

### Management Philosophy

With a deep respect for people and a fearless stance toward innovative change, the YONDOSHI HOLDINGS Group places the utmost importance on a corporate culture that continues to push the limits.

### We are committed to:

- 1 becoming a company that inspires trust and confidence among its customers
- 2 fostering and fulfilling the dreams of our employees
- 3 contributing to the prosperity and well-being of society, and
- 4 realizing the expectations of shareholders.

4°Cホールディングスは、2018年度より第5次中期経営計画をスタートさせました。これまでの成功体験に安住することなく次のステージに向かうため、「Challenge and Change(挑戦と変革)」をスローガンに掲げ、「100年企業」、「100年ブランド」の実現に向けて、「人材の育成」「商品力の強化」「マーケット動向の把握」に取り組んでまいります。

YONDOSHI HOLDINGS INC. (YONDOSHI HOLDINGS” or “the Company”) launched its Fifth Medium-Term Management Plan from fiscal 2018, the fiscal year ending February 28, 2019. Rather than rest on its laurels, the Company has identified the new corporate slogan “Challenge and Change” in its efforts to move forward to the next stage, and is committed to developing human resources, strengthening the competitiveness of products, and ascertaining market trends in order to become a century-old company and brand.

第5次中期経営計画の基本方針 (2019年2月期～2021年2月期)

Basic Policies of the Fifth Medium-Term Management Plan (From the fiscal year ending February 28, 2019 to the fiscal year ending February 28, 2021)

スローガン：挑戦と変革 Challenge and Change

4°Cブランドの価値向上～「100年企業」、「100年ブランド」を目指して

Corporate Slogan: Challenge and Change

Enhance the 4°C brand value —  
Striving to become a century-old company and brand

事業ビジョン Business Vision

(1) ジュエリー事業  
Jewelry business

- ① 商品・販売・サービスの向上による既存店の回復・成長  
Bring about a recovery and promote existing store growth by improving products, sales and services
- ② 情報技術への対応力強化によるEC事業の拡大  
Expand the EC business by strengthening its ability to respond to trends in information technology
- ③ 海外戦略の再構築  
Rebuild the overseas strategy

(2) アパレル事業  
Apparel business

- ① ODMの企画提案力強化  
Strengthen ODM planning proposal capabilities
- ② 関西地区ドミナント出店によるマーケット拡大  
Expand the market by opening stores that can secure a dominant position in the Kansai area

組織ビジョン Organizational Vision

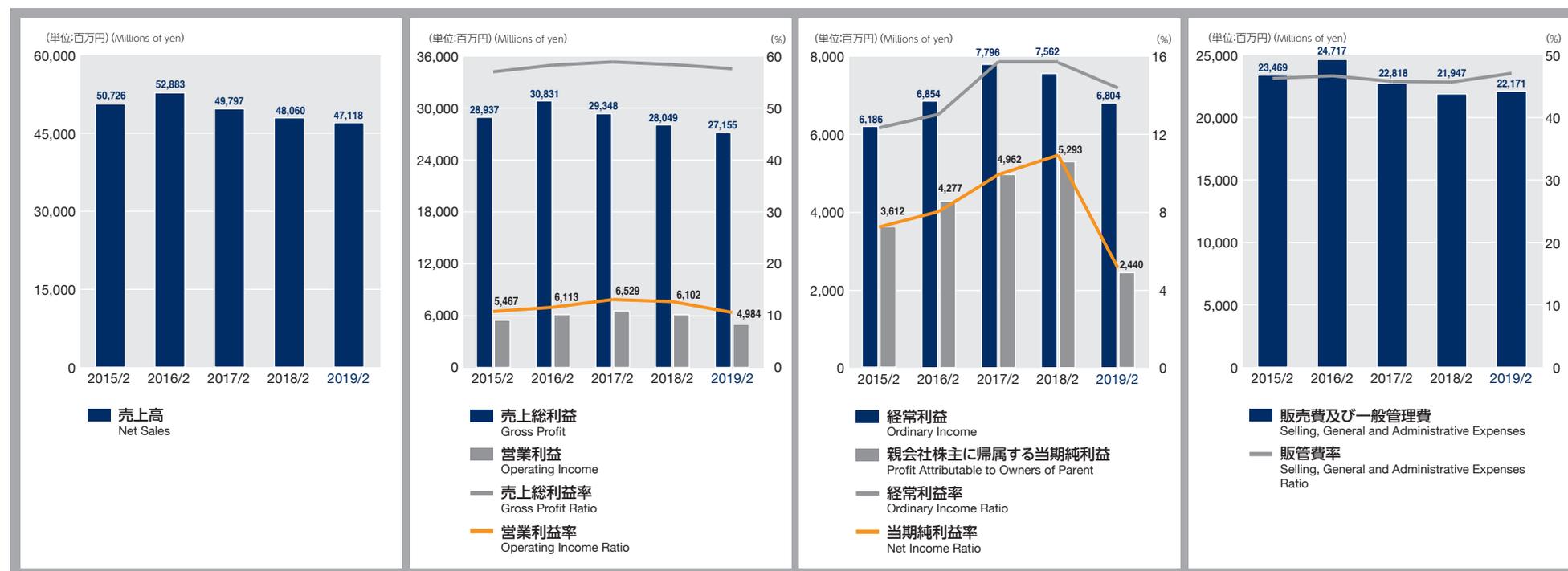
- ① グループ経営管理機能の強化  
Strengthen the Group business management function
- ② グループ人材補強・育成の推進  
Reinforce and promote the development of human resources
- ③ ダイバーシティ経営の推進  
Promote diversity management

経営成績（連結） / Results of Operations (Consolidated)

決算期	Fiscal Years Ended	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
売上高(百万円)	Net Sales (¥ millions)	47,390	54,137	50,991	51,557	48,430	46,433	46,693	48,237	49,003	50,726	52,883	49,797	48,060	47,118
売上総利益(百万円)	Gross Profit (¥ millions)	19,108	24,750	24,585	26,113	26,179	25,461	25,621	26,962	27,741	28,937	30,831	29,348	28,049	27,155
販売費及び一般管理費(百万円)	Selling, General and Administrative Expenses (¥ millions)	16,035	22,478	22,553	23,818	23,767	22,961	22,196	22,673	22,835	23,469	24,717	22,818	21,947	22,171
営業利益(百万円)	Operating Income (¥ millions)	3,072	2,271	2,031	2,294	2,412	2,499	3,425	4,289	4,906	5,467	6,113	6,529	6,102	4,984
経常利益(百万円)	Ordinary Income (¥ millions)	3,495	2,858	2,536	2,341	2,551	2,940	3,891	4,886	5,642	6,186	6,854	7,796	7,562	6,804
親会社株主に帰属する当期純利益*(百万円)	Profit Attributable to Owners of Parent* (¥ millions)	22	394	266	707	914	953	1,971	2,788	3,183	3,612	4,277	4,962	5,293	2,440
売上総利益率(%)	Gross Profit Ratio (%)	40.3	45.7	48.2	50.6	54.1	54.8	54.9	55.9	56.6	57.0	58.3	58.9	58.4	57.6
販管費率(%)	Selling, General and Administrative Expenses Ratio (%)	33.8	41.5	44.2	46.2	49.1	49.5	47.5	47.0	46.6	46.3	46.7	45.8	45.7	47.1
営業利益率(%)	Operating Income Ratio (%)	6.5	4.2	4.0	4.5	5.0	5.4	7.3	8.9	10.0	10.8	11.6	13.1	12.7	10.6
経常利益率(%)	Ordinary Income Ratio (%)	7.4	5.3	5.0	4.5	5.3	6.3	8.3	10.1	11.5	12.2	13.0	15.7	15.7	14.4
当期純利益率(%)	Net Income Ratio (%)	0.05	0.7	0.5	1.4	1.9	2.1	4.2	5.8	6.5	7.1	8.1	10.0	11.0	5.2

\*1 2006年2月期は減損会計の早期適用等による特別損失を計上しています。

\* In fiscal year ended February 28, 2006, the Company brought forward the adoption of new accounting standards relating to the impairment of fixed assets. This resulted in an extraordinary loss.



財政状態 (連結) / Financial Position (Consolidated)

決算期	Fiscal Years Ended	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
総資産(百万円)	Total Assets (¥ millions)	46,109	57,463	53,722	55,231	51,847	50,989	50,746	52,903	58,086	60,577	60,576	62,420	66,321	59,934
純資産(百万円)	Net Assets (¥ millions)	27,058	39,877	38,056	37,101	36,979	37,418	38,442	40,714	43,743	45,418	45,237	49,074	53,399	43,587
自己資本比率 (%)	Net Assets to Total Assets (%)	58.7	69.4	70.8	67.2	71.3	73.4	75.7	76.9	75.3	74.9	74.6	78.4	80.4	72.6
流動比率 (%)	Current Ratio (%)	99.1	95.8	92.0	91.1	97.0	111.4	140.4	159.0	178.7	166.6	183.0	213.6	243.2	205.5
有利子負債(百万円)	Interest Bearing Debt (¥ millions)	3,045	5,193	4,762	7,593	3,580	2,482	678	312	212	48	478	378	277	175
有利子負債比率 (%)	Interest Bearing Debt to Total Liabilities and Shareholders' Equity (%)	6.6	9.0	8.9	13.7	6.9	4.9	1.3	0.6	0.4	0.1	0.8	0.6	0.7	0.3
インタレスト・カバレッジ・レシオ (倍)	Interest Coverage Ratio (Times)	30.7	—	27.1	8.9	63.8	72.0	140.2	227.6	1,851.9	2,525.0	6,636.5	20,716.8	31,112.9	2,207.8
デット・エクイティ・レシオ (倍)	Debt-to-Equity Ratio (Times)	0.11	0.13	0.13	0.20	0.10	0.07	0.02	0.01	0.00	0.00	0.01	0.01	0.01	0.00

(注) Notes

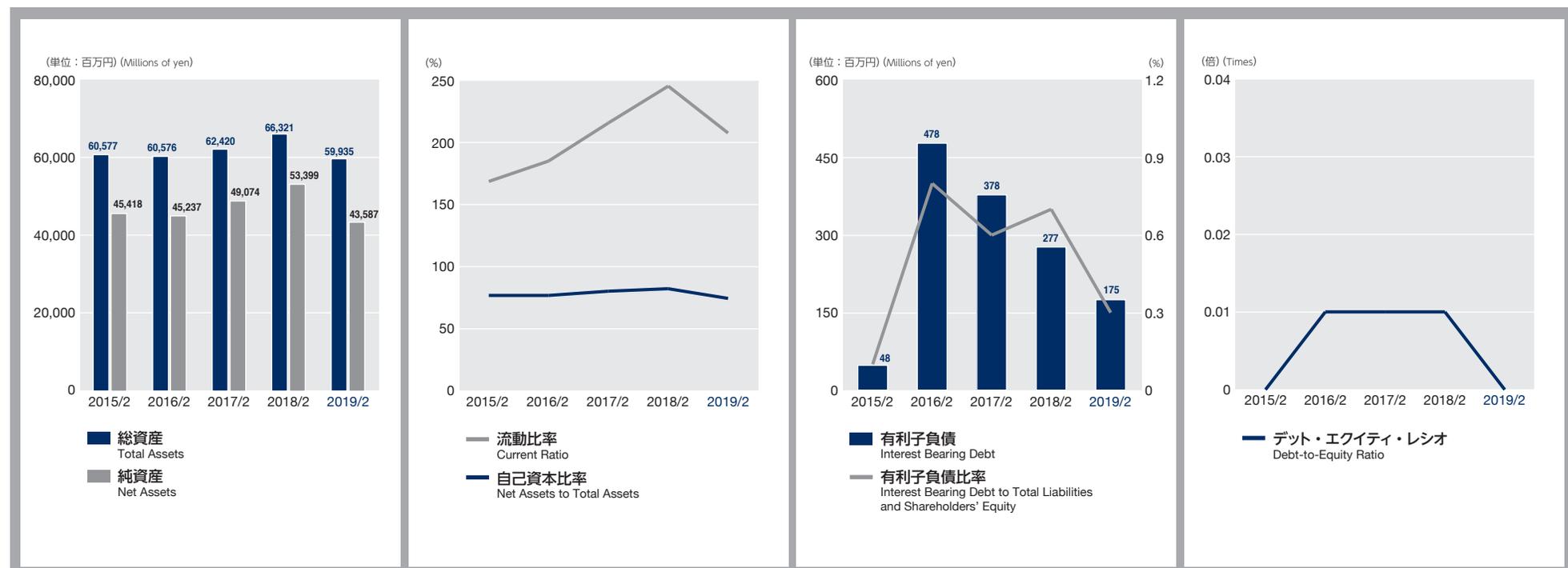
自己資本比率=純資産÷総資産×100 (%) Net Assets to Total Assets=(Net Assets/Total Assets)×100 (%)

流動比率=流動資産÷流動負債×100 (%) Current Ratio=(Current Assets/Current Liabilities)×100 (%)

有利子負債比率=(短期有利子負債+長期有利子負債)÷総資産×100 (%) Interest Bearing Debt to Total Liabilities and Shareholders' Equity=(Short-Term Debt+Long-Term Debt)/Total Assets×100 (%)

インタレスト・カバレッジ・レシオ=営業キャッシュフロー÷利払い (倍) Interest Coverage Ratio=Operating Cash Flow/Interest Payment (Times)

デット・エクイティ・レシオ (倍)=(短期有利子負債+長期有利子負債)÷株主資本 (倍) Debt-to-Equity Ratio=(Short-Term Debt+Long-Term Debt)/Shareholders' Equity (Times)

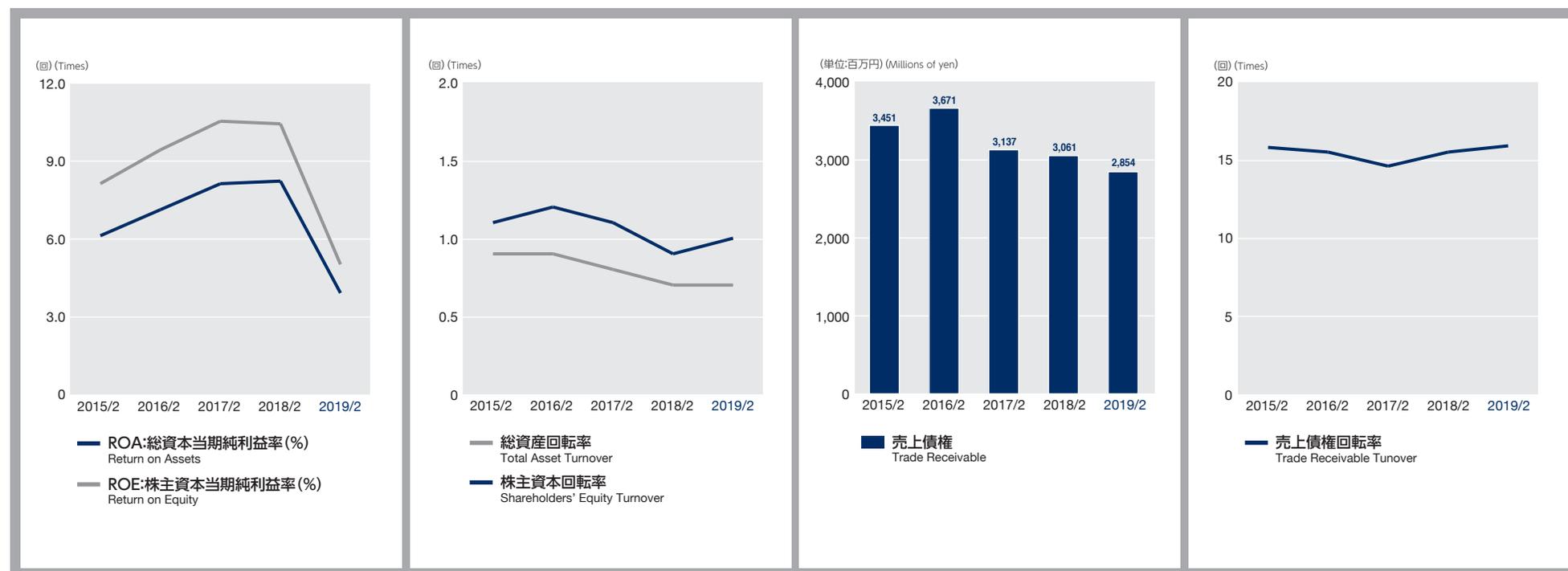


## 財政状態 (連結) / Financial Position (Consolidated)

決算期	Fiscal Years Ended	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
ROA:総資本当期純利益率(%)	Return on Assets (%)	0.05	0.8	0.5	1.3	1.7	1.9	3.9	5.4	5.7	6.1	7.1	8.1	8.2	3.9
ROE:株主資本当期純利益率(%)	Return on Equity (%)	0.1	1.2	0.7	1.9	2.5	2.6	5.2	7.0	7.5	8.1	9.4	10.5	10.4	5.0
総資産回転率(回)	Total Asset Turnover (Times)	1.0	1.0	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.8	0.7	0.7
株主資本回転率(回)	Shareholders' Equity Turnover (Times)	1.8	1.6	1.3	1.4	1.3	1.2	1.2	1.2	1.2	1.1	1.2	1.1	0.9	1.0
売上債権(百万円)	Trade Receivable (¥ millions)	4,534	4,313	3,756	3,403	3,318	3,310	3,405	3,149	2,952	3,451	3,671	3,137	3,061	2,854
売上債権回転率(回)	Trade Receivable Turnover (Times)	10.7	12.2	12.6	14.4	14.4	14.0	13.9	14.7	16.1	15.8	14.9	14.6	15.5	15.9

(注)Notes

ROA:総資本当期純利益率=当期純利益÷期首・期末平均総資産×100(%) Return on Assets=Net Income/Total Assets (Yearly Average)×100(%)  
 ROE:株主資本当期純利益率=当期純利益÷期首・期末平均株主資本×100(%) Return on Equity=(Net Income/Average Total Shareholders' Equity)×100(%)  
 総資産回転率=営業収益÷期首・期末平均総資産(回) Total Asset Turnover=Operating Revenues/Average Total Assets (Times)  
 株主資本回転率=売上高÷期首・期末平均株主資本(回) Shareholders' Equity Turnover=Net Sales/Average Shareholders' Equity (Times)  
 売上債権回転率=売上高÷期首・期末平均売上債権(回) Trade Receivable Turnover=Net Sales/Average Trade Receivable (Times)



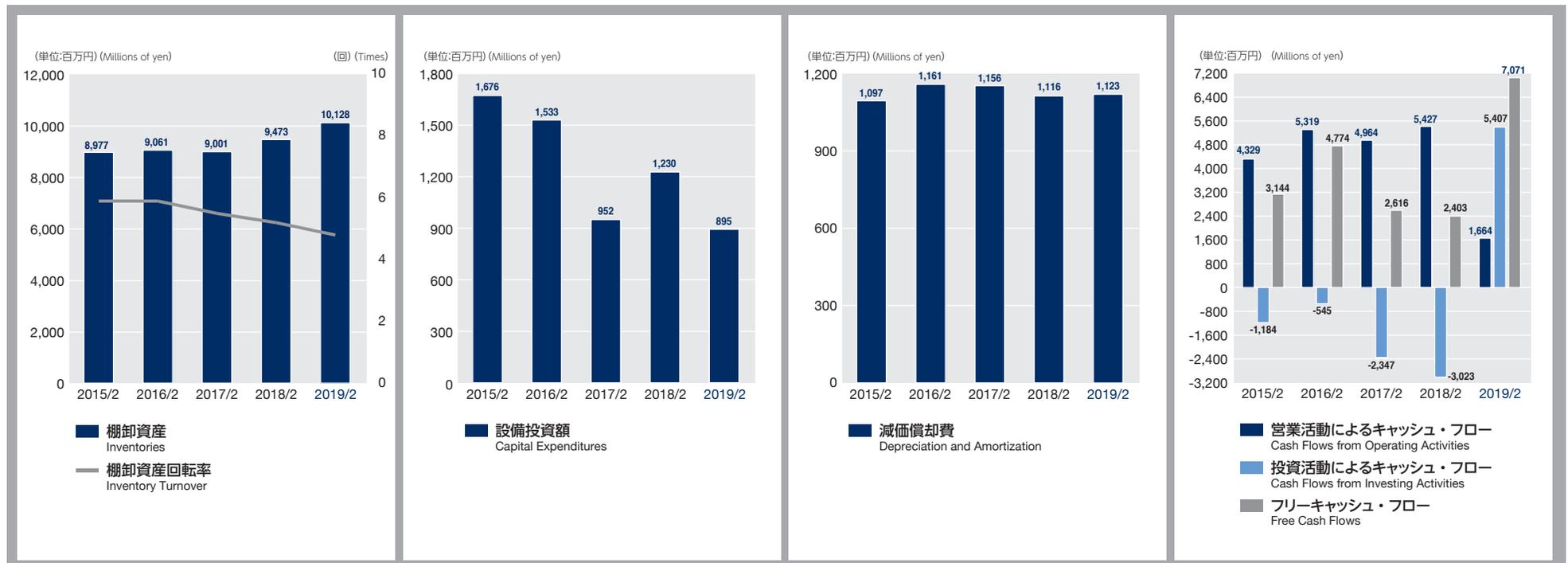
財政状態 (連結) / Financial Position (Consolidated)

決算期	Fiscal Years Ended	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
棚卸資産(百万円)	Inventories (¥ millions)	5,975	6,977	6,365	6,950	5,771	6,030	6,101	6,754	8,226	8,977	9,061	9,001	9,473	10,128
棚卸資産回転率(回)	Inventory Turnover (Times)	8.2	8.4	7.6	7.7	7.6	7.9	7.7	7.5	6.5	5.9	5.9	5.5	5.2	4.8
設備投資額(百万円)	Capital Expenditures (¥ millions)	1,192	594	831	401	505	993	725	1,070	1,136	1,676	1,533	952	1,230	895
減価償却費(百万円)	Depreciation and Amortization (¥ millions)	590	599	634	745	770	797	836	865	987	1,097	1,161	1,156	1,116	1,123
営業活動によるキャッシュ・フロー(百万円)	Cash Flows from Operating Activities (¥ millions)	1,857	(12)	2,455	1,033	4,847	2,858	4,059	3,368	5,185	4,329	5,319	4,964	5,427	1,664
投資活動によるキャッシュ・フロー(百万円)	Cash Flows from Investing Activities (¥ millions)	(2,453)	(1,453)	(974)	(105)	(384)	(966)	(432)	(1,230)	(2,389)	(1,184)	(545)	(2,347)	(3,023)	5,407
フリーキャッシュ・フロー(百万円)	Free Cash Flows (¥ millions)	(595)	(1,466)	1,481	928	4,462	1,892	3,627	2,137	2,795	3,144	4,774	2,616	2,403	7,071

(注)Notes

棚卸資産回転率=営業収益÷期首・期末平均棚卸資産(回) Inventory Turnover=Operating Revenues/Average Inventories (Times)

フリーキャッシュ・フロー=営業活動によるキャッシュ・フロー+投資活動によるキャッシュ・フロー(百万円) Free Cash Flows=Cash Flows from Operating Activities+Cash Flows from Investing Activities (¥ millions)

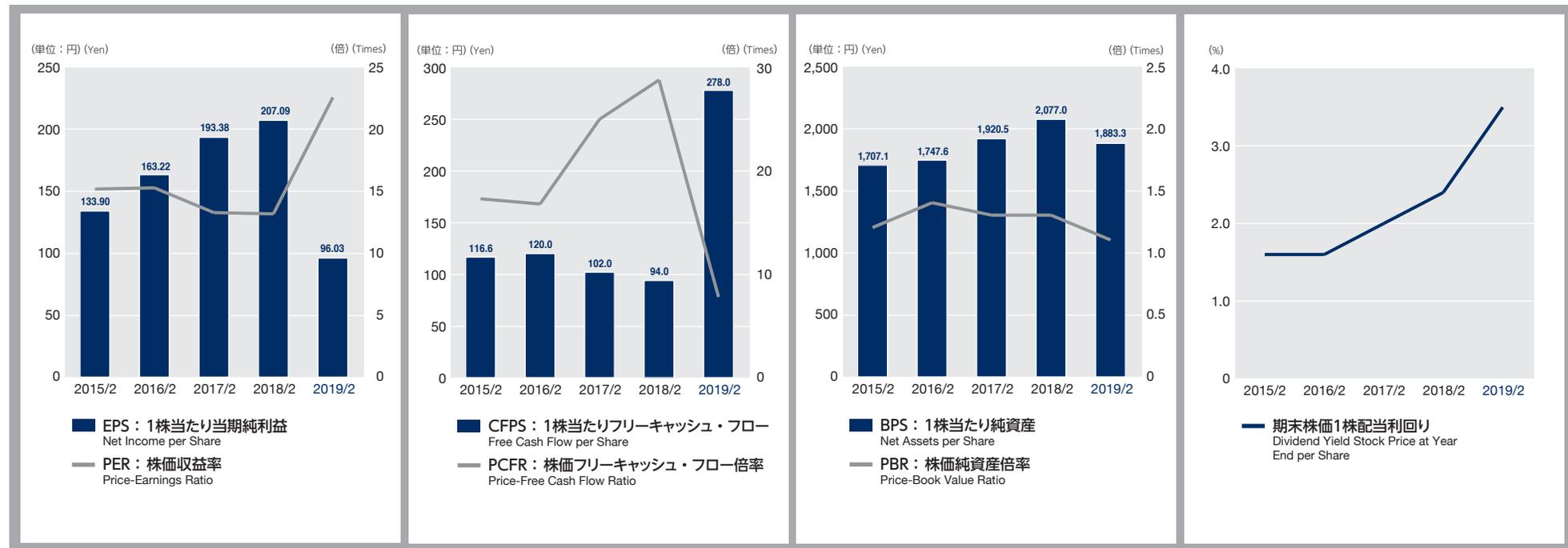


## Per Share Information

決算期	Fiscal Years Ended	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
連結	Consolidated														
EPS:1株当たり当期純利益(円)	Net Income per Share (¥)	(1.37)	16.54	9.13	24.54	32.65	34.09	71.35	101.79	116.42	133.90	163.22	193.38	207.09	96.03
PER:株価収益率(倍)	Price-Earnings Ratio (Times)	—	63.2	75.1	32.9	27.9	22.3	10.8	9.9	13.5	15.1	15.2	13.2	13.1	22.5
CFPS:1株当たりフリーキャッシュ・フロー(円)	Free Cash Flow per Share (¥)	(31.1)	(61.5)	50.7	32.2	159.3	67.6	132.3	78.0	102.2	116.6	120.0	102.0	94.0	278.0
PCFR:株価フリーキャッシュ・フロー倍率(倍)	Price-Free Cash Flow Ratio (Times)	(38.8)	(17.0)	13.5	25.1	5.7	11.2	5.9	12.9	15.4	17.3	16.8	25.0	28.8	7.8
BPS:1株当たり純資産(円)	Net Assets per Share (¥)	1,411.5	1,360.0	1,309.1	1,307.8	1,322.8	1,341.3	1,401.7	1,494.9	1,595.1	1,707.1	1,747.6	1,920.5	2,077.0	1,883.3
PBR:株価純資産倍率(倍)	Price-Book Value Ratio (Times)	0.9	0.8	0.5	0.6	0.7	0.6	0.6	0.7	1.0	1.2	1.4	1.3	1.3	1.1
単体	Non-Consolidated														
1株当たり年間配当金(円)	Cash Dividends Applicable to the Year per Share (¥)	15	15	20	20	20	20	21	22	30	32	40	50	65	75
期末株価1株配当利回り(%)	Dividend Yield Stock Price at Year End per Share (%)	1.2	1.4	2.9	2.5	2.2	2.6	2.7	2.2	1.9	1.6	1.6	2.0	2.4	3.5
配当性向(%)	Dividend Payout Ratio (%)	—	90.7	226.5	81.5	61.3	58.7	29.4	21.6	25.8	23.9	24.5	25.9	31.4	78.1
発行済株式数(千株)	Number of Shares Issued and Outstanding (Thousands)	19,906	30,631	30,631	30,631	30,631	30,331	29,331	29,331	29,331	29,331	29,331	29,331	29,331	29,331
(自己株式控除後)	After Deduction from Treasury Stock (Thousands)	19,883	30,586	30,191	29,486	29,080	29,017	28,538	28,341	28,530	27,604	26,581	25,492	25,661	23,096
期末株価(円)	Stock Price at Year-End (¥)	1,208	1,045	686	807	910	760	779	1,005	1,575	2,017	2,482	2,550	2,706	2,165

**(注) Notes**

1株当たり当期純利益(円)=当期純利益÷期中平均株式数 Net Income per Share=Net Income/Average Total Number of Shares Issued and Outstanding (¥)  
 株価収益率=期末株価÷1株当たり当期純利益(倍) Price-Earnings Ratio=Stock Price at Year-End/Net Income per Share (Times)  
 1株当たりフリーキャッシュ・フロー=フリーキャッシュ・フロー÷期中平均株式数(円) Free Cash Flows per Share=Free Cash Flows/Average Total Number of Shares Issued (¥)  
 株価フリーキャッシュ・フロー倍率=期末株価÷1株当たりフリーキャッシュ・フロー(倍) Price-Free Cash Flow Ratio=Stock Price at Year-End/Free Cash Flows per Share (Times)  
 1株当たり純資産=期末株主資本÷期末発行済株式数(円) Net Assets per Share=Net Assets/Total Number of Shares Issued and Outstanding (¥)  
 株価純資産倍率=期末株価÷1株当たり純資産(倍) Price-Book Value Ratio=Stock Price at Year-End/Net Assets per Share (Times)  
 期末株価1株配当利回り=1株当たり年間配当金÷期末株価×100(%) Dividend Yield at Year-End per Share=Cash Dividends Applicable to the Year per Share /Stock Price at Year-End×100 (%)  
 配当性向=1株当たり配当金額÷1株当たり当期純利益×100(%) Dividend Payout Ratio=(Total Cash Dividends per Share/Net Income per Share)×100 (%)



## セグメント情報 / Segment Information

決算期	Fiscal Years Ended	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
連結売上高(百万円)	Consolidated Net Sales (¥ millions)	47,390	54,137	50,991	51,557	48,430	46,433	46,693	48,237	49,003	50,726	52,883	49,797	48,060	47,118
セグメント別売上高	Net Sales by Segment														
アパレル製造卸売事業(百万円)	Wholesale and Manufacture Apparel Business (¥ millions)	23,239	—	—	—	—	—	—	—	—	—	—	—	—	—
ジュエリー等小売事業(百万円)	Retail Jewelry Business (¥ millions)	22,164	—	—	—	—	—	—	—	—	—	—	—	—	—
不動産賃貸事業(百万円)	Real-Estate Leasing Business (¥ millions)	1,986	—	—	—	—	—	—	—	—	—	—	—	—	—
ブランド事業(百万円)	Brand Business (¥ millions)	—	22,633	21,662	21,556	19,723	20,288	—	—	—	—	—	—	—	—
アパレルメーカー事業(百万円)	Apparel Manufacturing Business (¥ millions)	—	14,625	12,360	9,924	6,755	5,544	—	—	—	—	—	—	—	—
リテール事業(百万円)	Retail Business (¥ millions)	—	8,629	10,968	14,715	16,972	16,346	—	—	—	—	—	—	—	—
ホールセール事業(百万円)	Wholesale Business (¥ millions)	—	6,369	4,093	3,571	3,346	3,061	—	—	—	—	—	—	—	—
ディベロッパー事業(百万円)	Development Business (¥ millions)	—	1,879	1,906	1,788	1,632	1,192	—	—	—	—	—	—	—	—
エフ・ディ・シー・プロダクツグループ(百万円)	The F. D. C. Products Group (¥ millions)	—	—	—	—	—	—	22,980	24,678	26,277	28,537	—	—	—	—
アスティグループ(百万円)	The AS'TY Group (¥ millions)	—	—	—	—	—	—	9,585	9,940	9,107	8,787	—	—	—	—
三鈴(百万円)	MISUZU (¥ millions)	—	—	—	—	—	—	6,567	6,141	5,881	5,344	—	—	—	—
アージュ(百万円)	age (¥ millions)	—	—	—	—	—	—	7,559	7,477	7,737	8,057	—	—	—	—
ジュエリー事業(百万円)	Jewelry Business (¥ millions)	—	—	—	—	—	—	—	—	—	—	31,880	33,166	30,980	29,925
アパレル事業(百万円)	Apparel Business (¥ millions)	—	—	—	—	—	—	—	—	—	—	21,003	16,630	17,079	17,822
連結営業利益(百万円)	Consolidated Operating Income (¥ millions)	3,072	2,271	2,031	2,294	2,412	2,499	3,425	4,289	4,906	5,467	6,113	6,529	6,102	4,984
セグメント別営業利益	Operating Income by Segment														
アパレル製造卸売事業(百万円)	Wholesale and Manufacture Apparel Business (¥ millions)	127	—	—	—	—	—	—	—	—	—	—	—	—	—
ジュエリー等小売事業(百万円)	Retail Jewelry Business (¥ millions)	2,097	—	—	—	—	—	—	—	—	—	—	—	—	—
不動産賃貸事業(百万円)	Real-Estate Leasing Business (¥ millions)	1,050	—	—	—	—	—	—	—	—	—	—	—	—	—
消去又は全社(百万円)	Eliminations and Corporate (¥ millions)	(203)	—	—	—	—	—	—	—	—	—	—	—	—	—
ブランド事業(百万円)	Brand Business (¥ millions)	—	2,396	1,990	2,198	2,343	2,710	—	—	—	—	—	—	—	—
アパレルメーカー事業(百万円)	Apparel Manufacturing Business (¥ millions)	—	70	(331)	(276)	(32)	(82)	—	—	—	—	—	—	—	—
リテール事業(百万円)	Retail Business (¥ millions)	—	47	(18)	151	(68)	(6)	—	—	—	—	—	—	—	—
ホールセール事業(百万円)	Wholesale Business (¥ millions)	—	(108)	(17)	(19)	(91)	(51)	—	—	—	—	—	—	—	—
ディベロッパー事業(百万円)	Development Business (¥ millions)	—	864	777	592	570	218	—	—	—	—	—	—	—	—
エフ・ディ・シー・プロダクツグループ(百万円)	The F. D. C. Products Group (¥ millions)	—	—	—	—	—	—	3,095	3,756	4,374	4,980	—	—	—	—
アスティグループ(百万円)	The AS'TY Group (¥ millions)	—	—	—	—	—	—	338	542	557	422	—	—	—	—
三鈴(百万円)	MISUZU (¥ millions)	—	—	—	—	—	—	140	75	(69)	14	—	—	—	—
アージュ(百万円)	age (¥ millions)	—	—	—	—	—	—	140	151	160	86	—	—	—	—
ジュエリー事業(百万円)	Jewelry Business (¥ millions)	—	—	—	—	—	—	—	—	—	—	5,831	5,980	5,469	4,465
アパレル事業(百万円)	Apparel Business (¥ millions)	—	—	—	—	—	—	—	—	—	—	188	494	566	603
消去又は全社(百万円)	Eliminations and Corporate (¥ millions)	—	(998)	(368)	(352)	(309)	(289)	(290)	(236)	(117)	(35)	94	55	65	(84)

(注)Notes

2012年2月期より「セグメント情報等の開示に関する会計基準」(企業会計基準第17号平成2009年3月27日)及び「セグメント情報等の開示に関する会計基準の適用指針」(企業会計基準適用指針第20号平成2008年3月21日)を適用しております。Effective from the fiscal year ended February 29, 2012, the Company adopted the Accounting Standard for Disclosures about Segments of an Enterprise and Related Information (ASBJ Statement No. 17, issued on March 27, 2009) and the Guidance on the Accounting Standard for Disclosures about Segments of an Enterprise and Related Information (ASBJ Guidance No. 20, issued on March 21, 2008).

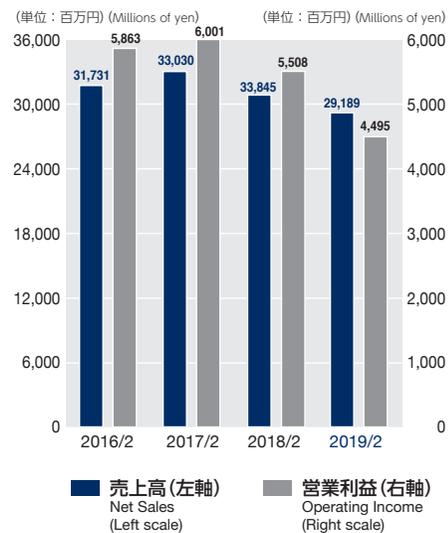
## 事業会社別業績の推移 / Results by Operating Company

(百万円 / Millions of yen)

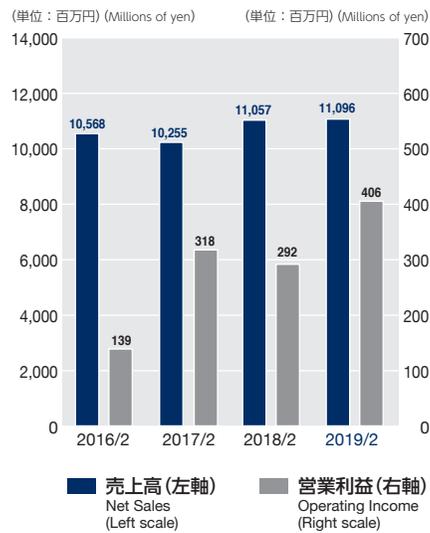
			2016/2			2017/2			2018/2			2019/2		
			実績 Actual Results	構成比 Share (%)	前期比 YoY (%)	実績 Actual Results	構成比 Share (%)	前期比 YoY (%)	実績 Actual Results	構成比 Share (%)	前期比 YoY (%)	実績 Actual Results	構成比 Share (%)	前期比 YoY (%)
FDCプロダクツグループ The F.D.C. Products Group	売上高	Net Sales	31,731	100.0	+11.7	33,030	100.0	+4.1	30,845	100.0	-6.6	29,189	100.0	-5.4
	営業利益	Operating Income	5,863	18.5	+16.7	6,001	18.2	+2.4	5,508	17.9	-8.2	4,495	15.4	-18.4
	経常利益	Ordinary Income	6,017	19.0	+16.6	6,116	18.5	+1.7	5,624	18.2	-8.0	4,613	15.8	-18.0
	当期純利益	Net Income	3,883	12.2	+29.8	3,872	11.7	-0.3	3,778	12.3	-2.4	3,021	10.4	-20.0
アスティグループ The AS'TY Group	売上高	Net Sales	10,568	100.0	-18.2	10,255	100.0	-3.0	11,057	100.0	+7.8	11,096	100.0	+0.4
	営業利益	Operating Income	139	1.3	-67.2	318	3.1	+129.9	292	2.6	-8.2	406	3.7	+38.8
	経常利益	Ordinary Income	371	3.5	-45.7	511	5.0	+37.6	537	4.9	+5.1	708	6.4	+31.8
	当期純利益	Net Income	252	2.4	-55.6	264	2.6	+5.2	362	3.3	+36.9	4,478	40.4	+1135.0
(株)アージュ age Co., Ltd.	売上高	Net Sales	8,360	100.0	+0.2	8,810	100.0	+5.4	8,668	100.0	-1.6	9,220	100.0	+6.4
	営業利益	Operating Income	148	1.8	+71.6	237	2.7	+60.9	279	3.2	+17.3	239	2.6	-14.3
	経常利益	Ordinary Income	150	1.8	+61.9	241	2.7	+60.6	280	3.2	+16.0	241	2.6	-13.8
	当期純利益	Net Income	43	0.5	+107.9	106	1.2	+147.2	163	1.9	+53.9	104	1.1	-35.8

(注)Notes 内部相殺前数値 Figures are before accounting for intrasegment net sales and transfers

FDCプロダクツグループ The F.D.C. Products Group



アスティグループ The AS'TY Group



(株)アージュ age Co., Ltd.



## 事業会社別の概況 (店舗の状況) / Outline of the Operating Companies (Store Information)

### (株) エフ・ディ・シー・プロダクツ (連結) F.D.C. Products Inc. (Consolidated)

		2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
全社合計	Group total	107.3	110.3	108.5	113.0	103.0	93.9	94.4
全店合計	All store total	—	—	—	112.2	101.3	93.4	93.7
既存店合計	Existing store total	104.6	106.8	100.9	106.7	96.5	92.5	95.0
EC 事業	e-commerce	—	—	—	140.4	130.5	106.3	103.9

		2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
全社合計	Group total	99.5	105.9	115.5	119.4	107.8	96.5	91.5
客数	Number of customers	99.5	105.9	115.5	119.4	107.8	96.5	91.5
客単価	Sales per customer	108.9	106.1	91.1	94.1	94.0	97.2	102.7

		2013/2		2014/2		2015/2		2016/2			2017/2			2018/2			2019/2		
		既存店 Existing stores	合計 Total	既存店 Existing stores	合計 Total	既存店 Existing stores	合計 Total	全店 All store total	既存店 Existing stores	EC e-commerce	全店 All store total	既存店 Existing stores	EC e-commerce	全店 All store total	既存店 Existing stores	EC e-commerce	全店 All store total	既存店 Existing stores	EC e-commerce
ジュエリー	Jewelry	105.0	108.0	107.1	113.0	100.4	103.6	110.3	106.7	132.5	99.2	96.4	129.9	93.4	92.7	109.9	95.1	95.5	105.0
バッグ	Bags	97.2	104.0	97.5	102.2	118.5	136.8	158.0	106.2	281.7	136.9	98.0	135.5	94.2	90.1	104.5	77.0	87.0	91.4
飲食	Restaurants	100.7	96.2	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
全社合計	Group total	104.6	107.3	106.8	110.3	100.9	108.5	—	—	—	—	—	—	—	—	—	—	—	—

		2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
4°C	4°C	92	88	88	93	92	92	91
4°C BRIDAL	4°C BRIDAL	31	38	44	48	49	43	42
RUGIADA	RUGIADA	10	10	9	6	—	—	—
EAUDOUCE4°C	EAUDOUCE4°C	7	7	8	14	25	23	23
canal4°C	canal4°C	25	31	36	45	48	48	46
MAISON JEWELL	MAISON JEWELL	2	4	4	4	5	7	7
deux et deux	deux et deux	—	2	2	2	—	—	—
ジュエリー合計	Jewelry Total	167	180	191	212	219	213	209
4°Cバッグ	4°C Bags	29	28	36	49	49	—	—
Luria 4°C	Luria 4°C	—	—	7	19	33	61	51
バッグ合計	Bag Total	28	28	43	68	82	61	51

(注)

- 1.同一店舗において、複数のブランドを扱う店舗がある為、期末の店舗数とは一致しておりません。
- 2.RUGIADAとdeux et deuxは、2017年2月をもって営業を終了しています。
- 3.4°Cバッグは、2018年2月をもって営業を終了しています。

Notes:

- 1.Certain stores handle multiple brands. As a result, figures do not match the number of stores as of the end of the period.
- 2.We withdrew from RUGIADA and deux et deux as of the end of February 2017.
- 3.We withdrew from 4°C Bags as of the end of February 28, 2018.

### (株) アスティ AS'TY Inc.

		2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
既存事業合計	Existing business total	108.9	96.5	96.6	94.4	97.6	103.7	100.3

### (株) アージュ age Co., Ltd.

		2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
全店合計	All store total	—	—	—	105.0	105.7	98.1	106.4
既存店合計	Existing store total	98.0	98.6	98.0	102.1	103.4	101.8	97.7

		2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
パレット	PALETTE	53	57	60	58	61	65	71
LOU	LOU	13	10	0	0	0	0	0
その他	Other	12	13	17	18	18	17	17
全社	Group total	78	80	77	76	79	82	88

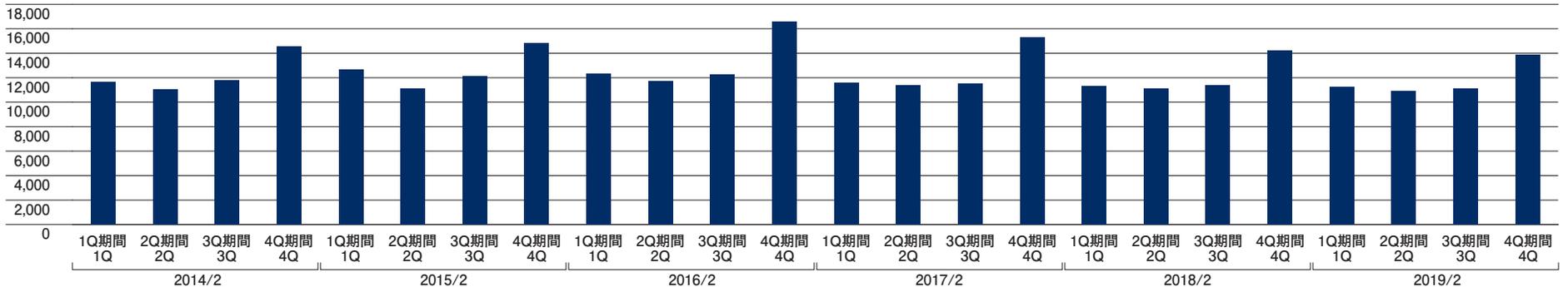
## 四半期業績の推移 / Quarterly Results

(百万円 / Millions of yen)

		2014/2					2015/2					2016/2				
		1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative	1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative	1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative
売上高	Net Sales	11,618	11,037	11,803	14,543	49,003	12,672	11,143	12,095	14,816	50,726	12,306	11,742	12,251	16,583	52,883
売上総利益	Gross Profit	6,169	5,892	6,530	8,286	26,878	6,953	5,913	6,728	8,483	28,079	7,083	6,549	7,190	10,007	30,831
営業利益	Operating Income	1,091	805	1,090	1,919	4,906	1,560	700	1,044	2,163	5,467	1,348	855	1,172	2,737	6,113
営業外収益	Non-Operating Income	193	186	184	187	752	293	42	225	205	767	342	(129)	264	284	781
営業外費用	Non-Operating Expenses	5	4	3	2	15	3	39	3	3	49	5	28	6	(0)	40
経常利益	Ordinary Income	1,280	987	1,271	2,103	5,642	1,849	704	1,266	2,366	6,186	1,683	697	1,450	3,022	6,854
特別利益	Extraordinary Income	—	34	1	(0)	35	47	104	—	—	152	—	—	—	(3)	131
特別損失	Extraordinary Loss	10	71	16	144	243	19	80	—	—	352	13	152	16	76	258
税金等調整前当期(四半期)純利益	Net Income before Taxes	1,270	949	1,256	1,958	5,435	1,878	729	1,232	2,146	5,986	1,670	545	1,434	3,077	6,728
親会社株主に帰属する当期(四半期)純利益	Profit Attributable to Owners of Parent	820	482	716	1,164	3,183	1,178	359	760	1,313	3,612	1,212	169	909	1,985	4,277
		2017/2					2018/2					2019/2				
		1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative	1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative	1Q期間 1Q	2Q期間 2Q	3Q期間 3Q	4Q期間 4Q	累計 Cumulative
売上高	Net Sales	11,584	11,347	11,541	15,321	49,797	11,341	11,086	11,407	14,226	48,060	11,216	10,878	11,143	13,880	47,118
売上総利益	Gross Profit	6,831	6,491	6,912	9,114	29,348	6,607	6,376	6,611	8,455	28,049	6,497	6,085	6,460	8,112	27,155
営業利益	Operating Income	1,547	1,157	1,261	2,564	6,529	1,341	1,067	1,079	2,615	6,102	1,196	797	1,007	1,982	4,984
営業外収益	Non-Operating Income	325	277	253	454	1,309	375	267	322	506	1,470	318	269	280	988	1,855
営業外費用	Non-Operating Expenses	12	20	4	5	41	3	1	65	(59)	10	2	2	59	(28)	35
経常利益	Ordinary Income	1,860	1,412	1,512	3,012	7,796	1,714	1,332	1,399	3,117	7,562	1,512	1,066	1,227	2,999	6,804
特別利益	Extraordinary Income	—	—	12	11	23	—	—	228	31	259	—	193	51	—	244
特別損失	Extraordinary Loss	503	102	(35)	306	876	6	12	57	141	216	—	131	14	702	847
税金等調整前当期(四半期)純利益	Net Income before Taxes	1,357	1,310	1,570	2,706	6,943	1,707	1,320	1,572	3,006	7,605	1,512	1,127	1,266	2,297	6,202
親会社株主に帰属する当期(四半期)純利益	Profit Attributable to Owners of Parent	1,217	864	1,022	1,859	4,962	1,188	977	1,167	1,961	5,293	1,043	774	(1,003)	1,626	2,440

### 売上高 Net Sales

(単位：百万円) (Millions of yen)



連結貸借対照表 / Consolidated Balance Sheets

(千円 / Thousands of yen)

決算期	Fiscal Years Ended	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
流動資産	Current Assets	12,225,808	13,146,770	11,620,205	12,968,737	11,263,924	10,873,038	11,974,758	12,995,001	17,618,434	17,303,755	18,902,600	18,563,921	19,546,714	20,572,905
現金及び預金	Cash and Deposits	977,709	682,481	649,085	895,894	518,261	452,901	1,287,321	521,769	643,415	1,952,933	2,145,844	2,088,219	2,076,174	2,249,713
受取手形及び売掛金	Notes and Accounts Receivable-Trade	4,534,502	4,313,830	3,756,304	3,403,014	3,318,504	3,310,090	3,405,744	3,149,372	2,952,219	3,451,619	3,671,116	3,137,084	3,061,207	2,854,913
有価証券	Short-term Investment Securities	—	—	—	—	—	—	—	1,590,000	4,850,000	2,000,000	3,140,000	3,200,000	3,950,000	1,500,000
たな卸資産	Inventories	5,975,141	6,977,287	6,365,826	6,950,046	5,771,771	6,030,277	6,101,427	6,754,548	8,226,984	8,977,956	9,061,802	9,001,819	9,473,153	10,128,472
繰延税金資産	Deferred Tax Assets	399,138	524,028	473,422	1,077,401	636,079	480,552	839,425	501,546	618,437	482,082	520,738	576,831	451,362	677,461
前入金	Advance Payments	1,348	60,480	5,378	23,254	7,972	7,940	13,054	14,746	6,025	2,456	2,677	5,280	20,386	15,121
未収入金	Accounts Receivable-Other	87,567	99,496	86,247	93,644	804,594	223,361	90,503	54,163	73,666	142,460	130,500	301,829	308,924	2,940,309
その他	Other	264,637	502,124	294,388	535,821	215,955	372,597	244,222	409,069	251,918	301,863	241,858	255,212	208,191	210,806
貸倒引当金	Allowance for Doubtful Accounts	(14,236)	(12,958)	(10,448)	(10,340)	(9,213)	(4,683)	(6,941)	(216)	(4,233)	(7,625)	(11,940)	(2,357)	(2,686)	(3,894)
固定資産	Noncurrent Assets	33,883,932	44,316,285	42,102,503	42,262,422	40,583,786	40,116,885	38,772,235	39,908,185	40,467,838	43,274,144	41,673,708	43,856,957	46,774,548	39,361,529
有形固定資産	Property, Plant and Equipment	13,197,582	12,968,793	12,317,953	12,631,724	11,788,005	12,169,588	11,841,047	11,685,992	11,794,305	12,502,999	12,658,921	12,126,426	12,217,387	11,627,343
建物及び構築物(純額)	Buildings and Structures, Net	7,005,812	6,765,465	6,202,332	6,228,442	5,417,218	5,707,350	5,531,699	5,389,917	5,485,560	5,546,145	6,028,177	5,682,408	5,918,332	5,475,184
土地	Land	5,781,879	5,783,339	5,783,339	6,060,262	5,994,953	5,994,953	5,820,237	5,617,629	5,549,208	5,528,465	5,528,465	5,492,215	5,492,215	5,492,215
建設仮勘定	Construction in Progress	—	2,083	3,781	2,997	52,926	4,376	367	—	34,600	389,900	—	—	—	—
その他	Other	409,891	417,904	328,500	340,022	322,908	462,909	488,742	678,445	724,936	1,038,488	1,102,277	951,801	806,838	659,941
無形固定資産	Intangible Assets	741,039	10,645,376	9,939,493	9,463,621	8,740,480	8,051,273	7,464,079	7,350,959	6,867,126	6,275,172	5,587,575	4,930,072	4,342,329	3,923,847
商標権	Right of Trademark	6,846	5,112	2,867	3,538	3,035	2,533	2,030	973	763	1,453	1,143	883	2,284	1,932
営業権	Business Rights	235,850	182,450	—	—	—	—	—	—	—	—	—	—	—	—
連結調整勘定	Consolidated Adjustment Account	308,966	10,086,106	—	—	—	—	—	—	—	—	—	—	—	—
のれん	Goodwill	—	—	9,281,949	8,922,521	8,327,875	7,795,492	7,271,736	6,726,954	6,206,310	5,709,806	5,213,301	4,716,796	4,220,291	3,723,786
その他	Other	189,376	371,707	654,676	537,561	409,570	253,246	190,312	623,032	660,052	563,913	373,129	213,274	119,753	200,059
投資その他の資産	Investments and Other Assets	19,945,310	20,702,116	19,845,055	20,167,076	20,055,301	19,896,023	19,467,108	20,871,232	21,806,406	24,495,972	23,427,211	26,800,458	30,214,831	23,810,339
投資有価証券	Investment Securities	14,514,854	15,469,133	14,644,002	13,319,315	12,999,731	13,064,993	13,048,529	14,411,110	15,231,546	19,613,353	18,490,635	22,248,070	25,768,779	19,331,649
長期貸付金	Long-term Loans Receivables	657,347	59,585	58,595	57,316	58,105	48,389	35,334	28,282	22,576	22,268	18,118	19,009	15,852	11,673
前払年金費用	Prepaid Pension Cost	1,764,934	1,865,068	1,977,572	2,043,372	1,997,008	1,992,984	1,990,625	1,998,224	2,077,497	—	—	—	—	—
退職給付に係る資産	Net Defined Benefit Asset	—	—	—	—	—	—	—	—	—	614,916	391,765	520,200	656,629	590,394
投資不動産	Real Estate for Investment	571,456	566,486	561,657	821,910	815,435	810,784	804,495	798,325	750,917	745,032	458,477	453,866	449,269	444,681
繰延税金資産	Deferred Tax Assets	114,501	125,778	146,913	543,394	931,951	677,560	415,757	389,689	406,543	374,736	674,181	753,485	581,650	603,531
再評価に係る繰延税金資産	Deferred Tax Assets for Land Revaluation	—	—	—	—	—	—	—	—	—	—	75,412	71,490	71,490	71,490
その他	Other	3,055,196	3,307,982	3,177,278	4,090,223	3,932,131	3,900,353	3,766,190	3,829,694	3,898,080	3,242,354	3,432,837	2,842,395	2,778,188	2,855,851
貸倒引当金	Allowance for Doubtful Accounts	(732,980)	(691,919)	(720,963)	(708,455)	(679,060)	(599,044)	(593,824)	(584,093)	(580,756)	(116,688)	(114,219)	(108,150)	(107,030)	(98,934)
資産合計	Total Assets	46,109,741	57,463,056	53,722,708	55,231,159	51,847,710	50,989,923	50,746,994	52,903,186	58,086,272	60,577,900	60,576,308	62,420,878	66,321,262	59,934,434

連結貸借対照表 / Consolidated Balance Sheets

(千円 / Thousands of yen)

決算期	Fiscal Years Ended	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
流動負債	Current Liabilities	12,339,776	13,717,159	12,629,699	14,229,484	11,613,006	9,764,710	8,530,067	8,172,934	9,860,324	10,387,344	10,330,022	8,692,207	8,038,943	10,013,546
支払手形及び買掛金	Notes and Accounts Payable-Trade	6,204,419	5,166,432	4,842,145	3,880,093	3,915,845	4,138,660	4,000,388	3,810,018	4,515,638	4,170,142	4,289,341	3,955,932	4,077,362	3,582,950
短期借入金	Short-term Loans Payable	2,540,324	4,600,502	4,327,928	6,525,985	3,034,404	1,676,604	97,700	0	—	48,310	—	—	—	—
一年内返済予定社債	Current Portion of Bonds	—	—	90,000	295,000	10,000	—	—	—	—	—	—	—	—	—
未払法人税等	Income Taxes Payable	642,802	876,532	732,057	704,192	1,097,582	941,945	1,034,486	855,113	1,366,588	1,399,367	1,545,501	1,141,834	856,205	3,462,965
賞与引当金	Provision for Bonuses	453,875	403,209	427,164	415,805	407,668	469,848	503,261	553,077	425,726	355,684	528,148	351,451	251,351	214,097
その他	Other	2,498,354	2,670,481	2,210,403	2,408,407	3,147,506	2,537,627	2,894,231	2,954,725	3,552,370	4,413,840	3,967,029	3,242,988	2,854,023	2,753,532
固定負債	Noncurrent Liabilities	3,668,258	3,868,656	3,036,678	3,900,427	3,255,097	3,806,236	3,774,597	4,015,894	4,481,950	4,772,345	5,008,462	4,654,214	4,882,809	6,332,929
社債	Bonds Payable	100,000	360,000	230,000	45,000	—	—	—	—	—	—	—	—	—	—
長期借入金	Long-term Loans Payable	272,231	110,940	12,023	638,158	453,754	733,130	510,350	243,160	150,930	—	478,810	378,940	277,470	175,440
預り保証金	Guarantee Deposits Received	462,894	426,827	332,272	291,997	255,769	390,340	318,592	313,146	295,476	319,085	324,428	317,622	325,381	327,896
繰延税金負債	Deferred Tax Liabilities	1,541,394	2,111,467	1,637,129	1,792,660	1,452,742	796,121	931,369	959,729	1,520,356	1,824,453	1,565,624	1,687,876	2,048,576	3,593,671
退職給付引当金	Provision for Retirement Benefits	313,141	317,459	328,426	472,161	512,957	533,050	554,593	540,621	537,167	—	—	—	—	—
退職給付に係る負債	Net Defined Benefit Liability	—	—	—	—	—	—	—	—	—	614,881	669,081	573,336	568,010	507,346
役員退職慰労引当金	Provision for Directors' Retirement Benefits	626,140	350,137	395,142	339,538	332,414	369,511	397,046	380,602	339,728	385,296	433,131	378,418	416,528	—
資産除去債務	Asset Retirement Obligations	—	—	—	—	—	765,013	806,554	845,241	942,180	1,002,570	1,040,972	993,306	1,012,744	1,040,398
その他	Other	352,456	191,823	101,683	320,911	247,459	219,067	256,089	733,392	696,110	626,058	496,414	324,714	234,097	645,046
負債合計	Total Liabilities	16,008,035	17,585,816	15,666,377	18,129,911	14,868,103	13,570,946	12,304,664	12,188,829	14,342,274	15,159,689	15,338,485	13,346,422	12,921,753	16,346,476
少数株主持分	Minority Interests	3,043,686	—	—	—	—	—	—	—	—	—	—	—	—	—
資本金	Capital Stock	2,486,520	—	—	—	—	—	—	—	—	—	—	—	—	—
資本剰余金	Capital Surplus	5,437,230	—	—	—	—	—	—	—	—	—	—	—	—	—
利益剰余金	Retained Earnings	19,057,863	—	—	—	—	—	—	—	—	—	—	—	—	—
土地再評価差額金	Revaluation Reserve for Land	(614,198)	—	—	—	—	—	—	—	—	—	—	—	—	—
その他有価証券評価差額金	Valuation Difference on Available-for-Sale Securities	1,377,568	—	—	—	—	—	—	—	—	—	—	—	—	—
為替換算調整勘定	Foreign Currency Translation Adjustment	(12,164)	—	—	—	—	—	—	—	—	—	—	—	—	—
自己株式	Treasury Stock	(674,800)	—	—	—	—	—	—	—	—	—	—	—	—	—
資本合計	Total Shareholders' Equity	27,058,020	—	—	—	—	—	—	—	—	—	—	—	—	—
負債・少数株主持分・資本合計	Total Liabilities, Minority Interests and Shareholders' Equity	46,109,741	—	—	—	—	—	—	—	—	—	—	—	—	—
(純資産の部)	(NET ASSETS)														
株主資本	Shareholders' Equity	—	38,964,613	38,130,249	37,399,019	37,199,014	37,576,467	38,625,120	40,615,203	43,276,646	44,065,700	45,237,823	47,848,810	51,861,161	38,743,987
資本金	Capital Stock	—	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520	2,486,520
資本剰余金	Capital Surplus	—	18,349,719	18,300,303	18,300,303	18,300,326	18,300,303	18,300,303	18,300,303	18,322,104	18,230,806	18,146,513	18,145,727	18,182,008	18,057,092
利益剰余金	Retained Earnings	—	19,013,290	18,517,443	18,322,785	18,517,819	18,739,747	19,330,884	21,505,486	23,978,284	26,633,216	29,958,714	33,727,198	37,503,586	31,380,385
自己株式	Treasury Stock	—	(884,916)	(1,174,018)	(1,710,590)	(2,105,651)	(1,950,104)	(1,482,588)	(1,677,107)	(1,510,263)	(3,284,842)	(5,768,298)	(6,510,635)	(6,310,953)	(13,180,010)
その他の包括利益累計額	Accumulated Other Comprehensive Income	—	897,544	(76,985)	(300,049)	(221,820)	(164,967)	(208,873)	78,787	447,929	1,309,198	345,275	1,110,829	1,438,281	4,753,501
その他有価証券評価差額金	Valuation Difference on Available-for-Sale Securities	—	1,525,410	566,971	(29,879)	72,924	145,765	91,187	352,468	648,982	1,481,757	810,524	1,336,181	1,425,917	4,845,462
繰延ヘッジ損益	Deferred Gains or Losses on Hedge	—	(308)	(38,400)	10,845	(2,223)	(2,555)	14,624	16,070	(10,415)	13,339	(34,981)	16,959	(20,418)	(1,338)
土地再評価差額金	Revaluation Reserve for Land	—	(611,816)	(614,198)	(264,512)	(264,512)	(264,512)	(264,512)	(264,512)	(233,476)	(233,476)	(158,063)	(161,985)	(161,985)	(161,985)
為替換算調整勘定	Foreign Currency Translation Adjustment	—	(15,740)	8,641	(16,503)	(28,008)	(43,665)	(50,172)	(25,239)	42,838	85,054	81,167	72,940	78,638	69,516
退職給付に係る調整累計額	Remeasurements of Defined Benefit Plans	—	—	—	—	—	—	—	—	—	(37,476)	(353,371)	(153,265)	116,129	1,846
新株予約権	Subscription Rights to Shares	—	—	—	—	—	5,483	14,286	19,195	19,421	43,311	69,097	114,815	100,066	90,469
少数株主持分	Minority Interests	—	15,081	3,066	2,278	2,412	1,994	1,796	1,171	—	—	—	—	—	—
純資産合計	Total Net Assets	—	39,877,240	38,056,330	37,101,248	36,979,606	37,418,977	38,442,329	40,714,357	43,743,997	45,418,210	45,237,823	49,074,456	53,399,509	43,587,958
負債及び純資産合計	Total Liabilities and Net Assets	—	57,463,056	53,722,708	55,231,159	51,847,710	50,989,923	50,746,994	52,903,186	58,086,272	60,577,900	60,576,308	62,420,878	66,321,262	59,934,434

連結損益計算書 / Consolidated Statements of Income

(千円 / Thousands of yen)

決算期	Fiscal Years Ended	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
売上高	Net Sales	47,390,026	54,137,849	50,991,447	51,557,193	48,430,082	46,433,874	46,693,298	48,237,023	49,003,184	50,726,266	52,883,639	49,797,466	48,060,394	47,118,256
売上総利益	Gross Profit	19,108,097	24,750,482	24,585,838	26,113,123	26,179,471	25,461,419	25,621,299	26,962,531	27,741,727	28,937,167	30,831,973	29,348,366	28,049,799	27,155,954
人件費	Payroll Allowance	7,346,460	7,624,068	7,795,974	8,480,117	9,028,780	8,683,635	8,342,893	8,238,747	7,829,390	7,929,039	8,394,144	7,379,271	7,114,950	7,163,346
その他経費	Other Expenses	8,156,679	14,255,269	14,123,253	14,592,887	13,967,670	13,480,682	13,016,591	13,563,871	14,018,299	14,443,022	15,161,998	15,439,293	14,832,235	15,007,830
減価償却費	Depreciation and Amortization	532,847	599,354	634,739	745,232	770,808	797,613	836,710	865,763	987,952	1,097,203	1,161,840	1,185,298	1,116,072	1,123,617
販管費計	Total Selling and Administrative Expenses	16,035,986	22,478,691	22,553,967	23,818,237	23,767,259	22,961,930	22,196,195	22,673,381	22,835,642	23,469,265	24,717,982	22,818,564	21,947,186	22,171,177
営業利益	Operating Income	3,072,110	2,271,790	2,031,871	2,294,885	2,412,212	2,499,478	3,425,104	4,289,150	4,906,084	5,467,901	6,113,990	6,529,802	6,102,613	4,984,777
営業外収益	Non-Operating Income	530,973	721,005	648,251	275,674	290,254	507,730	517,820	639,387	752,619	767,373	781,540	1,309,089	1,470,087	1,855,063
営業外費用	Non-Operating Expenses	107,095	134,782	143,812	228,669	151,193	67,022	51,801	41,666	15,857	49,046	40,543	41,967	10,238	35,511
経常利益	Ordinary Income	3,495,988	2,858,013	2,536,310	2,341,891	2,551,273	2,940,198	3,891,124	4,886,871	5,642,847	6,186,229	6,854,987	7,796,924	7,562,462	6,804,329
特別利益	Extraordinary Income	455,301	18,406	160,459	124,787	897,412	24,004	124,364	97,300	35,566	152,665	131,842	23,400	259,796	244,854
特別損失	Extraordinary Loss	3,250,653	584,015	1,084,471	916,863	1,414,659	962,762	470,774	425,179	243,188	352,072	258,668	876,379	216,287	847,166
税金等調整前当期純利益	Income before Income Taxes and Minority Interests	700,635	2,292,404	1,612,298	1,549,815	2,034,026	2,001,440	3,544,714	4,558,992	5,435,225	5,986,822	6,728,161	6,943,945	7,605,971	6,202,016
法人税等	Income Taxes	206,604	1,734,769	1,343,915	842,902	1,119,095	1,048,538	1,573,090	1,770,846	2,251,262	2,374,721	2,450,978	1,981,382	2,312,970	3,761,337
少数株主利益(損失)	Minority Interests in Income (Loss)	471,522	163,611	1,842	(787)	133	(417)	(197)	(625)	(0)	—	—	—	—	—
少数株主損益調整前当期純利益	Income before Minority Interests	—	—	—	—	914,930	952,901	1,971,623	2,788,146	3,183,962	3,612,100	4,277,182	4,962,562	5,293,000	2,440,679
親会社株主に帰属する当期純利益	Profit Attributable to Owners of Parent	22,508	394,023	266,541	707,701	914,796	953,319	1,971,821	2,788,771	3,183,963	3,612,100	4,277,182	4,962,562	5,293,000	2,440,679

連結キャッシュフロー計算書 / Consolidated Statements of Cash Flows

(千円 / Thousands of yen)

決算期	Fiscal Years Ended	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
<b>I 営業活動によるキャッシュ・フロー:</b>	<b>I Cash Flows from Operating Activities</b>														
税金等調整前当期純利益	Net Income before Income Taxes	700,635	2,292,404	1,612,298	1,549,815	2,097,270	2,039,384	3,543,009	4,555,675	5,435,236	5,986,822	6,728,161	6,943,945	7,605,971	6,202,016
減価償却費	Depreciation	590,791	660,725	683,684	775,851	814,760	840,853	873,721	903,110	1,026,676	1,135,407	1,191,512	1,176,146	1,116,072	1,123,617
減損損失	Impairment Loss	2,866,352	193,034	520,788	309,200	186,005	247,558	274,467	184,088	239,675	291,939	227,936	261,928	160,412	320,485
連結調整勘定償却額	Amortization of Consolidated Adjustment Account	134,655	429,780	—	—	—	—	—	—	—	—	—	—	—	—
のれん償却額	Amortization of Goodwill	—	—	647,095	693,086	594,646	532,382	523,755	544,782	520,643	496,504	496,504	496,504	496,504	496,504
固定資産臨時償却費	Non-recurring Depreciation on Noncurrent Assets	—	—	—	—	459,986	—	—	—	—	—	—	—	—	—
資産除去債務会計基準の適用に伴う影響額	Loss on Adjustment for Changes of Accounting Standard for Asset Retirement Obligations	—	—	—	—	—	490,338	—	—	—	—	—	—	—	—
貸倒引当金の増減額(( )は減少)	Increase (Decrease) in Allowance for Doubtful Accounts	(192,718)	(43,863)	26,534	(24,529)	(30,521)	(84,545)	(2,961)	(15,861)	679	(460,675)	1,845	(15,439)	(790)	(6,888)
賞与引当金の増減額(( )は減少)	Increase (Decrease) in Provision for Bonuses	(48,107)	(9,740)	23,992	(51,349)	(8,137)	62,179	33,413	52,137	(127,350)	(70,041)	172,463	(157,977)	(100,100)	(37,253)
退職給付引当金の増減額(( )は減少)	Increase (Decrease) in Provision for Retirement Benefits	(760,347)	(110,438)	(101,215)	(36,513)	87,032	25,583	24,422	(12,617)	(83,629)	—	—	—	—	—
退職給付に係る負債の増減額(( )は減少)	Increase (Decrease) in Net Defined Benefit Liability	—	—	—	—	—	—	—	—	—	1,502,819	115,449	71,966	66,468	4,014
その他引当金の増減額(( )は減少)	Increase (Decrease) in Other Provision	86,703	(700,051)	35,205	(352,400)	(3,173)	44,897	34,535	(8,564)	(56,074)	43,264	62,489	(10,753)	(13,640)	(378,488)
受取利息及び受取配当金	Interest and Dividends Income	(49,574)	(51,807)	(65,368)	(71,725)	(56,695)	(63,058)	(64,954)	(68,741)	(81,416)	(89,091)	(103,424)	(106,478)	(116,010)	(137,066)
受取和解金	Settlement Received	—	—	—	—	—	—	—	—	—	—	—	—	(23,400)	—
支払利息	Interest Expenses	62,900	57,464	89,145	115,082	80,545	42,010	29,753	15,083	2,826	1,714	801	239	174	753
持分による法投資損益(( )は益)	Equity in (Earnings) Losses of Affiliates	(283,103)	(436,155)	(406,602)	69,852	(15,857)	(168,813)	(219,971)	(377,195)	(497,201)	(463,052)	(481,960)	(1,088,146)	(1,230,794)	(677,825)
持分変動損益(( )は益)	Loss (Gain) on Change in Equity	—	—	—	—	—	—	—	—	—	—	—	—	—	(259,796)
権利金収入	Foregift Income	—	—	—	—	(880,000)	—	—	—	—	—	—	—	—	—
建物解体費用	Demolition Cost	—	—	—	—	380,000	—	—	—	—	—	—	—	—	—
為替差損益(( )は益)	Foreign Exchange Losses (Gains)	(27,797)	(2,648)	39,968	(33,896)	(54,705)	(34,272)	23,324	28,475	(4,355)	(2,022)	(2,245)	4,662	11,964	(7,240)
デリバティブ評価損益(( )は益)	Loss (Gain) on Valuation of Derivatives	—	—	—	—	—	—	—	—	—	—	—	—	—	(898,413)
投資不動産売却損益(( )は益)	Loss (Gain) on Sales of Investments in Real Estates	—	—	—	—	—	—	—	—	(21,974)	—	—	—	—	—
関係会社株式売却損益(( )は益)	Loss (Gain) on Sales of Subsidiaries and Affiliates' Stocks	—	—	—	—	—	—	—	(5,140)	—	—	—	493,781	—	490,851
関係会社株式清算損益(( )は益)	Loss (Gain) on Liquidation of Subsidiaries and Affiliates' Stocks	—	—	—	—	—	—	—	—	(104,118)	—	—	—	—	—
投資有価証券評価損	Loss (Gain) on Valuation of Investment Securities	62,526	113,585	3,104	291,376	215,720	70,110	50,417	—	—	—	—	—	—	—
投資有価証券売却損益(( )は益)	Loss (Gain) on Sales of Investment Securities	(1,568)	114	(130,725)	2,065	(2,198)	(9,554)	(0)	(244)	—	—	(64,675)	—	(2)	(244,854)
固定資産除却損	Loss on Retirement of Noncurrent Assets	102,862	59,405	155,188	64,427	104,113	91,654	64,560	5,609	—	—	—	—	—	—
固定資産売却損益(( )は益)	Loss (Gain) on Sales of Noncurrent Assets	(37,031)	1,005	40,224	(105,252)	959	(1,576)	22,800	(77,657)	(12,163)	(39,657)	(67,166)	—	—	—
出資金評価損	Loss on Valuation of Investments in Capital	—	3,000	—	—	—	—	—	—	—	—	—	—	—	—
会員権評価損	Loss on Valuation of Membership	—	—	—	—	—	—	—	20,504	—	—	—	—	—	—
確定拠出年金移行に伴う利益	Gain on Change of Defined Contribution	(335,520)	—	—	—	—	—	—	—	—	—	—	—	—	—
災害による受取保険金	Insurance Proceeds Due to Disasters	(24,308)	—	—	—	—	—	—	—	—	—	—	—	—	—
売上債権の増減額(( )は増加)	Decrease (Increase) in Notes and Accounts Receivable-Trade	519,049	256,028	519,293	834,505	138,404	46,085	(91,437)	197,447	201,159	(497,679)	(217,096)	313,902	77,347	212,443
たな卸資産の増減額(( )は増加)	Decrease (Increase) in Inventories	(218,582)	(714,946)	594,783	(91,720)	1,178,530	(259,937)	(71,718)	(654,246)	(1,457,010)	(741,862)	(88,298)	(365,560)	(469,336)	(660,998)
仕入債務の増減額(( )は増加)	Increase (Decrease) in Notes and Accounts Payable-Trade	(275,177)	(1,195,299)	(374,270)	(1,405,478)	35,656	223,207	(138,087)	(172,011)	705,260	(348,193)	119,541	(185,981)	122,038	(493,945)
未払消費税等の増減額(( )は減少)	Increase (Decrease) in Accrued Consumption Taxes	(68,483)	14,931	89,615	(66,749)	71,449	122,105	73,809	(134,701)	52,295	344,900	(65,483)	(159,233)	(88,522)	(46,831)
未払金の増減額(( )は減少)	Increase (Decrease) in Accounts Payable-Other	—	—	—	—	—	—	—	—	—	617,078	(549,568)	(615)	(93,382)	74,550
前受金の増減額(( )は減少)	Increase (Decrease) in Advances Received	—	—	—	—	—	—	—	279,572	500,753	(151,839)	38,995	(163,608)	(82,569)	(96,828)
その他の資産の増減額(( )は増加)	Decrease (Increase) in Other Assets	70,683	359,937	281,474	93,834	197,859	343,657	245,878	(124,362)	150,267	(69,996)	(4,060)	(213,935)	(154,084)	99,859
その他の負債の増減額(( )は減少)	Increase (Decrease) in Other Liabilities	391,647	(145,987)	(572,301)	(660,237)	239,123	(351,623)	15,187	43,161	(58,569)	(1,004,397)	86,849	135,415	76,810	366,831
役員賞与	Directors' bonuses	(67,550)	(61,050)	—	—	—	—	—	—	—	—	—	—	—	—
小計	Subtotal	3,198,935	855,844	3,711,912	1,899,243	5,830,775	4,205,551	5,243,925	4,898,536	6,435,728	6,377,821	7,597,973	7,407,366	7,124,736	5,705,296
利息及び配当金の受取額	Interest and Dividends Income Received	148,074	159,461	171,173	234,901	165,463	171,824	173,720	177,505	190,181	204,415	225,308	226,138	255,613	296,013
利息の支払額	Interest Expenses Paid	(60,661)	(57,057)	(90,633)	(115,894)	(76,096)	(39,739)	(28,213)	(14,572)	(2,799)	(1,714)	(801)	(239)	(174)	(753)
和解金の受取額	Settlement Package Received	—	—	—	—	—	—	—	—	—	—	—	23,400	—	—
災害による保険金の受取額	Insurance Proceeds Due to Disasters	24,308	—	—	—	—	—	—	—	—	—	—	—	—	—
法人税等の支払額	Income Taxes Paid	(1,452,664)	(971,140)	(1,336,661)	(985,159)	(1,072,299)	(1,523,123)	(1,329,470)	(1,693,379)	(1,437,902)	(2,250,920)	(2,502,657)	(2,692,397)	(1,952,933)	(4,337,036)
営業活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Operating Activities	1,857,992	(12,891)	2,455,791	1,033,090	4,847,843	2,858,087	4,059,961	3,368,090	5,185,207	4,329,603	5,319,822	4,964,266	5,427,241	1,664,119

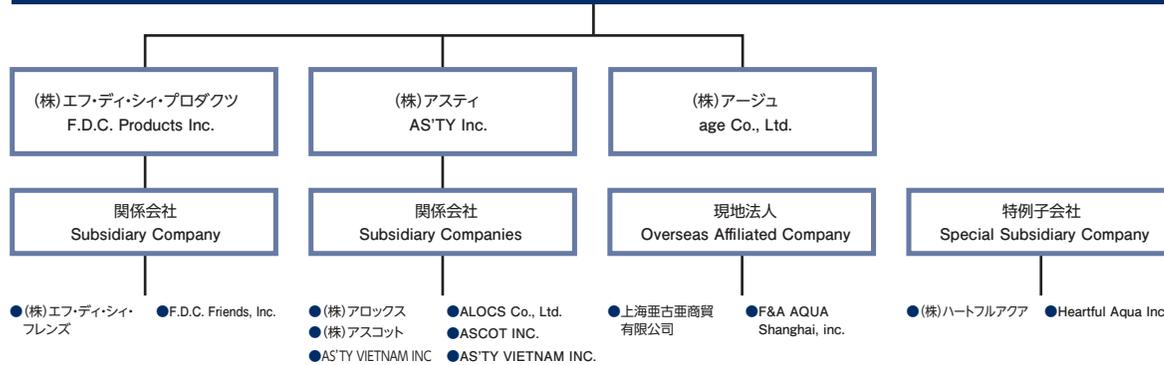
連結キャッシュフロー計算書 / Consolidated Statements of Cash Flows

(千円 / Thousands of yen)

決算期	Fiscal Years Ended	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2	2012/2	2013/2	2014/2	2015/2	2016/2	2017/2	2018/2	2019/2
<b>II 投資活動によるキャッシュ・フロー:</b>	<b>II Cash Flows from Investing Activities</b>														
有形固定資産等の取得による支出	Purchase of Property, Plant and Equipment	(1,063,506)	(324,111)	(376,821)	(309,699)	(390,736)	(971,383)	(636,718)	(1,012,920)	(1,048,529)	(1,590,069)	(1,063,206)	(926,305)	(1,178,341)	(592,260)
有形固定資産等の売却による収入	Proceeds from Sales of Property, Plant and Equipment	221,099	9,985	13,653	18,368	5,096	1,966	147,518	579,184	128,560	62,000	3,831	12,543	4,782	876
無形固定資産等の取得による支出	Purchase of Intangible Assets	(91,250)	(239,771)	(420,732)	(53,477)	(65,831)	(6,756)	(62,777)	(12,111)	(19,089)	(53,944)	(12,810)	(6,754)	(6,352)	(16,945)
無形固定資産の売却による収入	Proceeds from Sales of Intangible Assets	—	464	33	—	—	—	—	135	—	—	—	—	—	—
有価証券の取得による支出	Purchase of Securities	—	—	—	—	—	—	—	(1,400,000)	(500,000)	—	—	—	—	—
有価証券の償還による収入	Proceeds from Redemption of Securities	—	—	—	—	—	—	—	—	1,900,000	150,000	300,000	—	—	—
投資資産の売却による収入	Proceeds from Sales of Investment Assets	—	—	—	166,773	—	—	—	—	—	—	—	—	—	—
投資有価証券の取得による支出	Purchase of Investment Securities	(219,103)	(767,225)	(393,278)	(31,597)	(17,735)	(22,044)	(15,884)	(703,972)	(17,077)	(1,216,996)	(17,724)	(2,517,217)	(2,017,135)	(3,515,236)
投資有価証券の売却による収入	Proceeds from Sales of Investment Securities	30,245	7,000	154,312	297	13,305	62,350	—	952	—	—	296,370	0	2	2,017,654
投資有価証券の償還による収入	Proceeds from redemption of investment securities	—	—	—	—	—	—	—	—	—	—	—	500,000	200,000	—
関係会社株式の売却による収入	Proceeds from Sales of Shares of Subsidiaries and Associates	—	—	—	—	—	—	—	—	—	—	—	—	—	7,725,625
投資不動産の売却による収入	Proceeds from Sales of Investments in Real estates	—	—	—	—	—	—	—	—	63,361	—	352,250	—	—	—
関係会社株式清算による収入	Proceeds from Liquidation of Subsidiaries and Affiliates' Stocks	—	—	—	—	—	—	—	—	—	104,118	—	—	—	—
連結子会社株式の取得による支出	Purchase of Shares of Consolidated Subsidiaries	—	(100,894)	(10,948)	—	—	—	—	—	—	—	—	—	—	—
連結子会社株式の売却による収入	Proceeds from Sales of Shares of Consolidated Subsidiaries	—	712	—	—	—	—	—	57,075	—	—	—	—	—	—
連結子会社の取得による支出	Purchase of Consolidated Subsidiaries	—	(222,394)	—	(216,285)	—	—	—	—	—	—	—	—	—	—
営業譲受による支出	Payments for Transfer of Business	(632,533)	—	—	—	—	—	—	—	—	—	—	—	—	—
短期貸付による支出	Payments for Short-term Loans Receivable	(10,000)	—	—	—	—	—	—	—	—	—	—	—	—	—
長期貸付による支出	Payments for Long-term Loans Receivable	(592,300)	(10,600)	(18,459)	(9,798)	(21,264)	(10,852)	(5,796)	(5,329)	(9,753)	(7,774)	(6,177)	(5,960)	(700)	(1,480)
長期貸付金の回収による収入	Collection of Long-term Loans Receivable	24,752	17,461	23,616	21,807	20,475	20,568	18,851	12,381	15,459	8,083	10,327	4,979	3,946	5,659
長期前払費用の取得による支出	Purchase of Long-term Prepaid Expenses	(37,764)	(31,005)	(33,962)	(38,480)	(49,331)	(14,937)	(25,661)	(45,858)	(70,773)	(46,044)	(209,566)	(117,120)	(39,528)	(27,352)
連結範囲の変更を伴う子会社株式の売却による収入	Change of Scope of Consolidation — Proceeds from Sales of Shares of Subsidiaries	—	—	—	—	—	—	—	—	—	—	—	—	402,580	—
定期預金の払戻による収入	Proceeds from Withdrawal from Time Deposits	—	—	—	18,020	—	—	—	—	—	—	—	—	—	—
定期預金の預入による支出	Payments into Time Deposits	—	—	(6,009)	(2,509)	—	—	—	—	—	—	—	—	—	—
その他投資にかかる支出	Other Payments	(358,909)	(49,156)	(205,928)	(88,190)	(149,033)	(439,249)	(283,771)	(364,905)	(388,201)	(241,595)	(313,088)	(248,898)	(127,770)	(239,066)
その他投資の回収による収入	Other Proceeds	275,976	256,206	300,095	419,468	270,124	414,194	431,408	264,805	356,743	397,469	264,403	254,343	137,337	49,764
投資活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Investing Activities	(2,453,291)	(1,453,328)	(974,429)	(105,304)	(384,931)	(966,144)	(432,831)	(1,230,564)	(2,389,299)	(1,184,752)	(545,390)	(2,347,809)	(3,023,759)	5,407,238
<b>III 財務活動によるキャッシュ・フロー:</b>	<b>III Cash Flows from Financing Activities</b>														
短期借入金の純増減額	Net Increase (Decrease) in Short-term Loans Payable	7,000	2,141,920	(191,554)	1,456,752	(3,450,000)	(1,310,000)	(1,540,000)	—	—	—	—	—	—	—
長期借入による収入	Proceeds from Long-term Loans Payable	100,000	—	—	—	—	487,000	—	—	—	—	549,800	—	—	—
長期借入の返済による支出	Repayment of Long-term Loans Payable	(912,275)	(559,348)	(203,125)	(218,963)	(225,985)	(255,424)	(261,684)	(364,890)	(92,230)	(102,620)	(119,300)	(99,870)	(101,470)	(102,030)
社債の償還による支出	Redemption of Bonds	861,340	—	(40,000)	(462,500)	(330,000)	(10,000)	—	—	—	—	—	—	—	—
自己株式の売却による収入	Proceeds from Sales of Treasury Stock	625	59	207	65	190	—	—	—	114,975	62,985	69,243	119,555	158,903	36,105
自己株式の取得による支出	Purchase of Treasury Stock	(11,249)	(22,142)	(316,342)	(544,637)	(388,994)	(121,532)	(437,308)	(285,799)	(554)	(2,083,827)	(3,151,460)	(865,887)	(510)	(7,278,598)
配当金の支払額	Cash Dividends Paid	(298,258)	(298,253)	(762,387)	(602,369)	(585,673)	(585,738)	(585,983)	(620,361)	(687,001)	(957,168)	(976,612)	(1,194,078)	(1,516,613)	(1,851,629)
少数株主への配当金の支払額	Cash Dividends Paid to Minority Shareholders	(99,105)	(106,205)	(230)	—	—	—	—	—	—	—	—	—	—	—
その他の財務活動に伴う支出	Other Payments	—	—	—	(38,253)	(123,413)	(108,243)	(16,818)	(51,440)	(159,113)	(217,816)	(111,079)	(265,073)	(205,828)	(148,710)
財務活動によるキャッシュ・フロー	Net Cash Provided by (Used in) Financing Activities	(351,958)	1,156,029	(1,513,433)	(409,905)	(5,103,877)	(1,904,938)	(2,841,795)	(1,322,490)	(823,924)	(3,298,446)	(3,739,409)	(2,305,353)	(1,665,519)	(9,344,863)
<b>IV 現金及び現金同等物に係る換算差額</b>	<b>IV Effect of Exchange Rate Change on Cash and Cash Equivalents</b>	10,462	775	(1,324)	(7,813)	74	(2,364)	(915)	9,412	9,662	13,114	(2,111)	(8,728)	(7)	(2,955)
<b>V 現金及び現金同等物の増減額</b>	<b>V Net Increase (Decrease) in Cash and Cash Equivalents</b>	(936,795)	(309,416)	(33,395)	510,067	(640,891)	(15,359)	784,420	824,447	1,981,646	(140,482)	1,032,910	302,375	737,955	(2,276,460)
<b>VI 現金及び現金同等物期首残高</b>	<b>VI Cash and Cash Equivalents at Beginning of Period</b>	1,914,504	977,709	682,481	649,085	1,159,152	518,261	502,901	1,287,321	2,111,769	4,093,415	3,952,933	4,985,844	5,288,219	6,026,174
<b>VII 新規連結に伴う現金及び現金同等物の増加</b>	<b>VII Increase in Cash and Cash Equivalents from Newly Consolidated Subsidiary</b>	—	14,187	—	—	—	—	—	—	—	—	—	—	—	—
<b>VIII 現金及び現金同等物期末残高</b>	<b>VIII Cash and Cash Equivalents at End of Period</b>	977,709	682,481	649,085	1,159,152	518,261	502,901	1,287,321	2,111,769	4,093,415	3,952,933	4,985,844	5,288,219	6,026,174	3,749,713

(株)4°Cホールディングス/YONDOSHI HOLDINGS INC.

(2019年2月現在/As of February 2019)



株式会社エフ・ディ・シー・プロダクツ

代表者 代表取締役会長・CEO  
木村 祭氏  
代表取締役社長・COO  
瀧口 昭弘  
本社所在地 〒141-8544  
東京都品川区上大崎二丁目19-10  
事業内容 ジュエリー、バッグ等の企画・製造  
創業 1972年4月  
設立 1986年4月  
資本金 4億円  
URL: <https://www.fdcpc.co.jp/>

F.D.C. Products Inc.

Representative: Saishi Kimura  
(Chairman and Representative Director, CEO)  
Akihiro Takiguchi  
(President and Representative Director, COO)  
Address: 2-19-10 Kami-Osaki, Shinagawa-ku, Tokyo 141-8544  
Business Activities: Planning and manufacture of jewelry, bags and other products  
Founded: April 1972  
Established: April 1986  
Paid-in Capital: ¥400 million  
URL: <https://www.fdcpc.co.jp/>

株式会社アスティ

代表者 代表取締役社長  
田村 英樹  
本社所在地 〒733-8641  
広島市西区商工センター二丁目15-1  
事業内容 アパレル及び  
バッグメーカー、  
アパレル卸  
設立 2006年9月  
資本金 1億円  
URL: <https://www.asty.co.jp/>

AS'TY Inc.

Representative: Hideki Tamura  
(President and Representative Director)  
Address: Shoko Center 2-15-1 Nishi-ku,  
Hiroshima 733-8641  
Business Activities: Apparels and bag  
manufacturer, wholesale of apparels  
Established: September 2006  
Paid-in Capital: ¥100 million  
URL: <https://www.asty.co.jp/>

株式会社アージュ

代表者 代表取締役社長  
増田 英紀  
本社所在地 〒733-0833  
広島市西区商工センター二丁目15-1  
事業内容 総合衣料チェーン等の運営  
設立 1996年3月  
資本金 1億円  
URL: <https://www.palette-age.jp/>

age Co., Ltd.

Representative: Hidetoshi Masuda  
(President and Representative Director)  
Address: Shoko Center 2-15-1 Nishi-ku,  
Hiroshima 733-0833  
Business Activities:  
Management of daily fashion brand  
"PALETTE"  
Established: March 1996  
Paid-in Capital: ¥100 million  
URL: <https://www.palette-age.jp/>

会社概要

社名 株式会社4°Cホールディングス [英文]YONDOSHI HOLDINGS INC.  
所在地 〒141-0021 東京都品川区上大崎二丁目19-10  
設立年月日 1950年5月  
資本金 24億8,652万円  
事業内容 ジュエリーを中心とするブランド事業、アパレル・バッグを中心とした企画・製造・卸売事業、及び小売事業  
従業員数 2,802名(連結) (2019年2月28日現在)  
URL <https://yondoshi.co.jp/>  
連結子会社 9社(2019年2月28日現在)

役員(2019年3月1日現在)

代表取締役会長・CEO	木村 祭氏	取締役相談役	鈴木 秀典
取締役副会長・CSO	伊原木 一朗	社外取締役	佐藤 充孝
代表取締役社長・COO	瀧口 昭弘	監査等委員	岩森 真彦
取締役常務執行役員	久留米 俊文	監査等委員	神垣 清水
取締役常務執行役員	岡藤 一朗	監査等委員	秋山 豊正
取締役執行役員	西村 政彦	監査等委員	榎原 英夫

Corporate Information

Company Name: YONDOSHI HOLDINGS INC.

Address: 2-19-10, Kami-Osaki, Shinagawa-ku, Tokyo 141-0021

Establishment Date: May 1950

Paid-in Capital: ¥2,486,520,500

Business Activities: Brand business mainly in jewelry; Planning, manufacture and wholesale mainly of apparel and bags and retail business

Number of Employees: 2,802 (Consolidated) (As of February 28, 2019)

Consolidated Subsidiaries: 9 companies (As of February 28, 2019)

URL: <https://yondoshi.co.jp/>

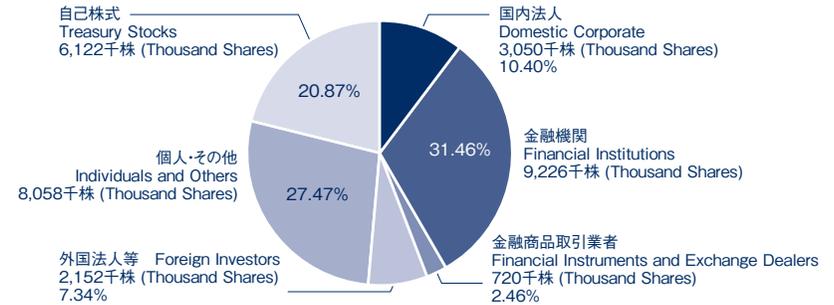
Directors and Corporate Auditors (As of March 1, 2019)

Chairman and Representative Director, CEO	Saishi Kimura	Director and Adviser	Hidenori Suzuki
Vice Chairman, CSO	Ichiro Ibaragi	Outside Director	Mitsutaka Sato
President and Representative Director, COO	Akihiro Takiguchi	Audit and Supervisory Committee Member	Masahiko Iwamori
Director and Managing Executive Officer	Toshifumi Kurume	Audit and Supervisory Committee Member	Seisui Kamigaki
Director and Managing Executive Officer	Ichiro Okafuji	Audit and Supervisory Committee Member	Toyomasa Akiyama
Director and Executive Officer	Masahiko Nishimura	Audit and Supervisory Committee Member	Hideo Sakakibara

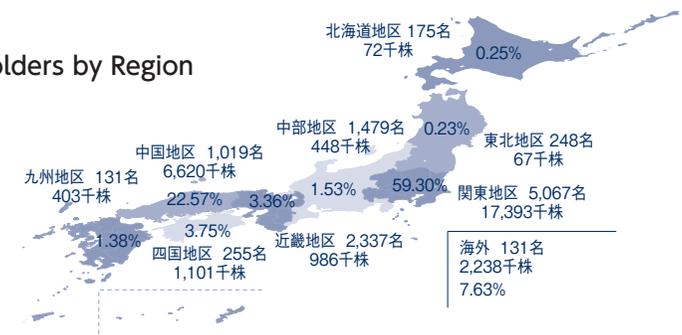
[2019年2月28日現在 / As of February 28, 2019]

証券コード Ticker Symbol Number	8008
株式上場日 Listed Date	1972年12月 December 1972
上場証券取引所 Stock Exchange Listed	東京証券取引所市場第一部 Tokyo Stock Exchange 1st section
株主名簿管理人 Share Handling Agent	三菱UFJ信託銀行株式会社 Mitsubishi UFJ Trust and Banking Corporation
発行済株式総数 Number of Shares Issued and Outstanding	29,331,356株 (Shares)
1単元株式数 Trading Unit of Shares	100株 (Shares)
株主数 Number of Shareholders	11,152名

所有者別株式分布 Composition of Shareholders by Category



地域別株主分布 Composition of Shareholders by Region (Number of Shareholders and Thousands of Shares)

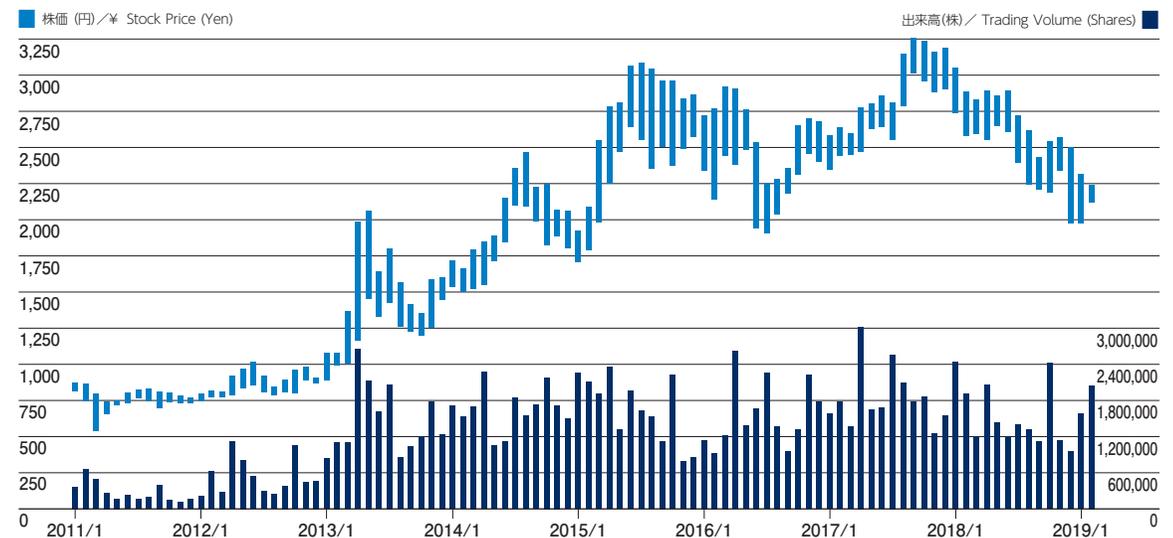


大株主の状況 Major Shareholders

株主名 Shareholders' Name	持株数(千株) Shares (Thousand)	持株比率(%株) % of Total
(株)広島銀行 The Hiroshima Bank, Ltd.	1,314	4.48
第一生命保険(株) The Dai-ichi Mutual Life Insurance Co., Ltd.	1,254	4.28
日本マスタートラスト信託銀行(株)(信託口) The Master Trust Bank of Japan, Ltd. (Trust Account)	1,086	3.71
SSBTC CLIENT OMNIBUS ACCOUNT	892	3.04
(株)三井住友銀行 Sumitomo Mitsui Banking Corporation	781	2.66
4℃ホールディングスグループ共栄会 YONDOSHI HOLDINGS Group Co-Prosperity Association	753	2.57
(株)伊予銀行 The Iyo Bank, Ltd.	739	2.52
(株)もみじ銀行 Momiji Bank, Ltd.	477	1.63
大田博巳 Hiromi Ota	450	1.53
尾山嗣雄 Tsuguo Oyama	448	1.53

(注)当社は自己株式6,122,834株を保有していますが、上記大株主からは除外しています。  
Note: In addition to the aforementioned, the Company holds 6,122,834 shares of treasury stock.

株価の推移 Stock Price Range



*4°C*

holdings group