YONDOSHI HOLDINGS INC.

Prime Market, Tokyo Stock Exchange (8008)

Reference Materials

April 14, 2022

4°C holdings group

Note: Amounts identified in this report are presented in millions of yen rounded down. Percentage figures are calculated from raw data.

Disclaimer: Operating forecasts and forward-looking statements that are not of historic fact are based on information available to management as of the date of this report. Subject to a variety of risks and uncertainties, these forecasts and forward-looking statements may differ substantially from actual results due to a diversity of factors including changes in the Company's operating environment, market trends and fluctuations in foreign currency exchange rates. As a result, readers are advised not to rely solely on the information provided as the basis for investment decisions.

4°C holdings group

1. Net Sales by Business (Consolidated)

(Millions of yen, %)	FY 2018 (2019/2)		FY 2019 (2020/2)		FY 2020 (2021/2)		FY 2021 (2022/2)	
	Actual results	Share (%)	Actual results	Share (%)	Actual results	Share (%)	Actual results	Share (%)
Jewelry business	29,295	62.2	26,987	60.0	20,641	52.3	18,424	48.4
Apparel business	17,822	37.8	17,983	40.0	18,807	47.7	19,626	51.6
(The AS'TY Group)	11,096	I	10,552	ı	9,624		9,396	1
(age)	9,220		9,414	_	10,660		11,815	1
Total	47,118	100.0	44,970	100.0	39,449	100.0	38,050	100.0

2. Overview of Capital Investment as well as Depreciation and Amortization (Consolidated)



(Millions of yen, %)		FY 2019 (2020/2)	FY 2020 (2021/2)	FY 2021	(2022/2)
		Actual results	Actual results	Actual results	YoY (%)
Jewelry Business	Capital investment	645	365	123	-66.3
Jewen y Business	Depreciation and amortization	890	659	464	-29.6
Apparel Business	Capital investment	202	344	335	-2.6
	Depreciation and amortization	330	340	339	-0.3

3. Overview of Employees (Consolidated) and Board of Directors

 $4^{\circ}\!\!C$ holdings group

	FY 2019 (2020/2)	FY 2020 (2021/2)	FY 2021 (2022/2)
Regular employees (The number in a parenthesis represent female employees) (Persons)	1,742(1,470)	1,356(1,137)	1,252(1,071)
Part-timers (Persons)	938	904	952
Total (Persons)	2,680	2,260	2,204
Ratio of female employees (%) *1	84.4	83.8	85.5
Percentage of female managers (%) *2	29.3	36.0	36.0
Average service years of male employees (Years)	13.5	13.8	11.7
Average service years of female employees (Years)	6.6	7.0	5.9

^{*1} Ratio of female employees excluding part-time employees. *2 Percentage of female employees who are managers or above, excluding officers.

	FY 2019 (2020/2)	FY 2020 (2021/2)	FY 2021 (2022/2)
Number of board of directors meetings (Times)	16	15	18
Outside directors' attendance to the board of directors meetings (%)	95.3	100.0	98.6
Number of outside directors (Persons)	4	4	4

4. Jewelry Business: Sales by Brand and Product

(Millions of yen, %)	FY 2019 (2020/2)		FY 2020	(2021/2)	FY 2021 (2022/2)	
(ivinions of yen, 70)	Actual results	YoY (%)	Actual results	YoY (%)	Actual results	YoY (%)
4°C Total *1	18,248	-4.4	13,553	-25.7	12,088	-10.8
(4°C Jewelry)	(12,815)	_	(9,730)	_	(8,906)	_
(4°C BRIDAL specialty store)	(5,433)	_	(3,822)	_	(3,182)	_
EAU DOUCE4°C	520	-14.8	346	-33.4	365	+5.5
Canal4°C	4,163	-14.1	3,501	-15.9	3,313	-5.4
EC Business	1,692	-0.9	2,040	+20.5	2,003	-1.8
MAISON JEWELL*2	387	-19.5	106	-72.4	0	_
Luria 4°C *2	1,087	-34.6	106	-90.2	0	_
Overseas•Advance Sales•Other	800	-10.2	988	+23.5	652	-34.0
Total	26,897	-8.2	20,641	-23.5	18,424	-10.4

^{*1} The figures for 4°C Total represent the sums of the figures for 4°C and 4°C BRIDAL. *2 MAISON JEWELL and Luria 4°C were closed effective July 2020.

5. Jewelry Business: Number of Customers and Average Spending per Customer by Brand and Product



	FY 2019 (2020/2)		FY 2020	(2021/2)	FY 2021 (2022/2)	
(Existing stores, %)	Number of customers	Average spending per customer	Number of customers	Average spending per customer	Number of customers	Average spending per customer
4°C Jewelry	-1.9	+0.2	-20.1	-1.5	-2.6	-6.1
4°C BRIDAL	+0.2	-1.6	-27.1	-1.6	-15.9	-2.7
EAU DOUCE4°C	-10.2	-1.9	-27.1	-3.3	+9.4	-2.6
Canal4°C	-11.9	+0.4	-22.5	+0.5	+7.0	-9.3

6. Jewelry Business: Sales by Store Channel



(Millions of yen, %)	FY 2019 (2020/2)	FY 2020 (2021/2)	FY 2021 (2022/2)		
(Minions of yen, 70)	Actual results	Actual results	Actual results	Share (%)	YoY (%)
Roadside stores	262	163	164	0.8	+0.2
Bridal stores	5,432	3,824	3,183	17.2	-16.7
Fashion buildings	7,522	5,344	4,801	26.0	-10.2
Department stores	11,187	8,282	7,618	41.3	-8.0
EC Business	1,665	2,040	2,003	10.8	-1.8
Overseas • Advance Sales • Other	829	988	652	3.5	-34.0
Total	26,897	20,641	18,424	100.0	-10.4

We kindly request that you direct all inquiries regarding this document and investor relations in general to the following point of contact:

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